clientron 公信電子

Clientron Corp., 2023 Sustainability Report



Catalog

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About this Report

2-2	Entities included in corporate sustainability reporting
2-3	Reporting period, frequency, and contact person
2-4	Information restructuring
2-5	External guarantee/confirmation

This is the first "Sustainability Report" published by Clientron Corp. (referred to as "Clientron", "the Company", or "we" in the report). In this report, we have adopted a transparent and honest approach to exploring sustainability issues, outlining our current plans and future development goals across the environmental (E), social (S), and governance (G) domains. By publishing this report, we aim to showcase Clientron's efforts in sustainable development and communicate our overall progress in economic, environmental, and social sustainable development to all our stakeholders. We continuously listen to the expectations and feedback of stakeholders, using this as a guiding principle to advance our efforts in corporate social responsibility and corporate sustainable development.

Boundary Domain

2-2&2-4

The data and information disclosed in this report are consistent with the annual report, covering the full year from January 1, 2023 to December 31, 2023. The content includes specific practices and performance data across the economic, governance, social, and environmental domains. To provide a more comprehensive annual report and activity performance, some of the information may include data before January 1, 2023 and after December 31, 2023. The domain of this report primarily covers the operations in Taiwan, with some information also including the operations at the plant in Xiamen, China. 2023 is the first year Clientron prepares a sustainability report, so there are no restatements of information.

The report outlines the domain as shown in the table below:

	Consolidated Financial Report of Subsidiaries of Clientron				
The entity revealed in the report	● Clientron Corp. (Taipei Headquarters) ● Bcom Technology (Xiamen) Co., Ltd. (Xiamen Factory)				
Entity that was not disclosed in the report	● Bcom Technology (Shanghai) Co., Ltd.				

Compiled in accordance with Regulations

2-2&2-5

This report follows the GRI Universal Standards 2021 as a reference for disclosure, and aligns with the Task Force on Climate-related Financial Disclosures (TCFD) and the Sustainability Accounting Standards Board (SASB). The data and information in this report were provided by various departments at the headquarters and the Xiamen factory, compiled and edited by the responsible units. The initial draft was reviewed and revised by the relevant units, then reviewed and revised by department heads, and finally approved by the general manager before publication based on the administrative procedure.

The company's 2023 sustainability report, while not yet externally verified for guarantee or confirmation, has undergone a thorough internal review process to ensure the accuracy of the data and information presented. The financial report data source has been audited by PwC, and the financial/annual report information is reported in New Taiwan Dollars. To ensure quality and environmental management performance, international standard indicators will be used for presentation. Some data is also cited from publicly available information on government websites, presented using common numerical descriptions. Any estimates will be noted in the relevant sections.

Item	Adhere to the certification standards	Third-party certification institution
Financial information Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountant, and Generally Accepted Auditing Standards		PricewaterhouseCoopers (PwC)
	ISO 9001:2015 Quality Management System	AFNOR Certification
Quality/Customer relationship management	IATF16949:2016 Automotive Quality Management System	AFNOR Certification
	ISO 26262:2018 Road Vehicle Functional Safety	DEKRA Testing and Certification Co., Ltd.
Environmental	ISO 14001:2015 Environmental Management System	United Registrar of Systems Taiwan Ltd.
management	ISO 14064-1:2018 Greenhouse Gas Inventory	SGS Taiwan Limited
	k: https://www.clientron.com/zh-tw/governance_responsibility.ph	<u> </u>

Date of Release

2-3

This is the first sustainability report published by Clientron Corp. The company will release a "Sustainability Report" on an annual basis going forward.

➤ Current released version: Released in June 2024.

➤ Next released version: Released in June 2025.

Contact Details

2-3

If you have any questions, comments or suggestions about this report, please feel free to contact us. We highly appreciate your feedback and look forward to hearing from you. The contact information is as follows:

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Sustainable Development Section: https://www.clientron.com/zh-tw/about_green.php



A message from the General Manager

2-22 Declaration on sustainable development strategy

2-22

In recent years, the world has grappled with a series of daunting challenges, including a severe pandemic outbreak, surging inflation, and rapidly rising interest rates. Meanwhile, geopolitical instability at many regions and frequent extreme climate impacts are pervasive. The various challenges have certainly had a significant impact on people's personal and professional lives. The biggest challenge we face is how to effectively manage risks and strengthen the organization's resilience in order to achieve the company's sustainable operation management goals. Facing the challenges of rapid technological changes, Clientron must think innovatively and push technological boundaries. By offering integrated software and hardware services, we are committed to enhancing system and service value, ultimately creating value. In 2023, amidst changes in our customer structure, we rallied the call for "Seeking innovation, seeking change, seeking progress" and rebooted the "entrepreneurial spirit" to launch our own brand of thin client, UltrArmor, and enter the European market. We are continuously strengthening our investment efforts to build a second niche product line focusing on automotive electronics. The electric vehicle project has successfully mass-produced products that comply with Taiwan's regulations, and has also seen initial success in expanding to overseas markets.

Amid the dramatic changes in the global economic landscape, Clientron has been relentless in its efforts to invest in various sustainable development resources related to the company's operations to promote ESG (Environmental, Social, and Governance). With even higher ESG standards, we are carefully navigating the volatile market and diversifying risks, working hand in hand with our supply chain and customers to collectively uphold our responsibilities as global citizens. We have the following three key focus areas:

I. For environmental protection, Clientron designs and produces products that meet safety standards and aims to minimize the environmental impact during the manufacturing process. Our environmental protection policies involve proactive measures to reduce energy consumption and gas emissions. In 2023, we achieved ISO 14064-1 Greenhouse Gas Accounting and Verification. The environmental protection measures focus on the manufacturing and service processes, aiming to implement the principles of "Full utilization, waste recycling, and circular reuse". With the global green industrial revolution driving the rise of electric vehicles, Clientron has since 2019 invested heavily in strengthening its established automotive electronics product line of over 20 years. The company has nurtured internal talent in sustainable management, and developed smart driving cockpit solutions that comply with domestic regulations as well as the development processes and management systems of international automakers. In 2023, Clientron achieved the highest ISO 26262 Functional Safety, ASIL-D certification.

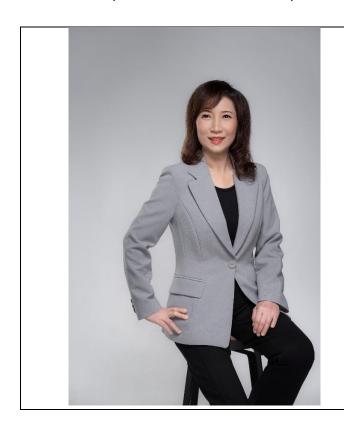
II. For social care, Clientron has long been actively caring for and supporting disadvantaged groups and farmers. Each quarter, the company invites factory or farm of Yu-Cheng Social Welfare Foundation to hold tasting events, charity sales, and product sales within the company. The employee welfare committee also organizes group purchases from local farmers and fishermen, directly supporting the local industries through these practical actions without a fixed schedule. Additionally, employees are encouraged to participate in various external foundations or volunteer activities, such as supporting the "Old Shoes Save Lives - Send Love to Africa" project, or joining the Bethlehem Warehouse volunteer team on weekends to help sort and organize

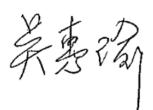
second-hand clothes. This allows them to actively and voluntarily engage with and provide assistance to the needlest members of the community.

III. Clientron is committed to creating a happy, diverse, and healthy workplace as part of its sustainable management approach. The company uses a flat management structure and open communication and implements two-way resource integration to provide employees with more opportunities for growth and promotion, create a comfortable working environment and continuously improve employee benefits. The employee welfare committee also organizes employee activities, such as monthly birthday parties (colleague get together to celebrate the birthday), yearly sports events (increase the physical activities during work), and fun activities without a fixed schedule (such as "word chain", "pomelo creative contest" and "spring couplets section/calligraphy") to foster a positive work environment and strengthen team bonding.

Clientron adheres to the corporate philosophy of "Steady growth and sustainable management", following ESG standards to implement corporate sustainable operation. Through continuous R&D and innovation, the company aims to improve quality and meet customer expectations, while working with supply chain partners to achieve mutual prosperity. Committed to protecting the global environment and ecology, we strive to achieve a balanced and sustainable development that considers the interests of investors, customers, employees, suppliers, the environment protection, and social responsibility, in order to create maximum synergies.

General Manager Kelly Wu





ESG Performance Highlights

E - Environmental domain

The electricity consumption at the Taipei headquarters **dropped by 8.69%** in 2023, a reduction of 44,273 kWh compared to 2022, leading to a decrease of 24.115 tons of CO₂e.

The Taipei headquarters reduced its greenhouse gas emissions by 24.115 tons of CO2e in 2023.

The Taipei headquarters reduced its water consumption by 0.03 million liters in 2023.

The Xiamen Factory reduced its water consumption by 3.35 million liters in 2023.

All products manufactured in 2023 have been verified to comply with the RoHS international environmental protection standards, achieving a 100% compliance rate.

In 2023, the company completed the greenhouse gas inventory in accordance with ISO 14064-1.

In 2023, 100% of suppliers signed the "Declaration of Hazardous Substances".

S - Social domain

In 2023, the **employment rate** at the Taipei headquarters **reached 20.53%**.

In 2023, the company complied with the **amfori BSCI** standards and **did not experience any human rights violations**.

In 2023, the company achieved certification for road vehicle functional safety under the ISO 26262 standard.

In 2023, Clientron invested a total of **NT\$ 103,400** in electronic education and training, with a total training time of **1,300 hours**.

In 2023, there were no reported cases of occupational diseases, major occupational accidents, and fatalities.

In 2023, Clientron spent **NT\$ 17,500** on occupational safety and health training.

In 2023, suppliers signed the "Integrity and Confidentiality Commitment" and the "Conflict-Free Mineral Declaration", achieving 100% compliance.

G - Governance domain

The company's proportion of female directors reached **50%** in 2023.

In 2023, the average attendance rate of directors at board meetings was **100%**, and two board's functional committees held **9** meetings.

In 2023, there were **no** reported incidents of violations related to integrity, anti-competitive practices, or anti-trust and monopolistic behavior.

In 2023, there were **no** incident of missing or compromised customer data privacy.

In 2023, the company invested NT\$ 217,598 thousand in R&D, which accounts for 32.39% of its net revenue.

Awards and Honors Received in 2023 (or Awards and Honors Received in Previous Years)

February 2023 Achieved ISO 26262 Road Vehicle Functional Safety certification.

October 2023 The smart driving cockpit of the electric vehicle was recognized with the 32nd

Taiwan Excellence Award.

Chapter I Clientron's Sustainability, Accomplishing the Mission

1.1 Clientron Moving Towards Sustainability

2-12	The highest governing entity's role in overseeing impact management			
2-13	The person responsible for impact management			
2-14	The highest governing entity's role in sustainability reporting			

Board's Sustainability Planning

2-12&2-13&2-14

Clientron is actively working to promote the sustainable development of enterprises and has established functional committees in accordance with the law. In March 2024, a "Sustainable Development Committee" was established under the Board of Directors to oversee corporate social responsibility and sustainable development-related matters. The committee regularly reviews performance and progress towards targets to ensure the successful implementation of all initiatives. Also leads various departments in addressing corporate ethics-related issues, implementing process reforms, and is responsible for driving the execution of sustainable development and corporate social responsibility strategies, as well as supporting the preparation of the sustainability report. The finalized version of the sustainability report will be submitted to the general manager for review and publication. We will continue to drive the company's sustainable development, fulfill our corporate social responsibility, and create greater value for our stakeholders, society, and the environment.

To fulfill its corporate social responsibility, align with international trends, and actively address stakeholders' concerns about environmental, social, and governance risks, with the goal of sustainable operations, Clientron set up a Sustainability Development Committee in March 2024 to further enhance its influence on sustainable development. The Sustainable Development Committee will analyze environmental, social, governance and other sustainability issues, and develop strategic sustainable development initiatives that integrate the company's core operations, product innovation, and services and promote the project. The committee has a convener who serves as the unit management representative, responsible for monitoring the global sustainability landscape. managing sustainability policy goals, and overseeing specific actions. Based on the appointment by the Board of Directors, the Sustainable Development Committee shall consist of at least one director member, with a minimum of three members, and the committee members shall elect one of the director members as the chairperson, who shall serve as the convener and chair of the meetings. The members of this committee serve for the same term as the Board of Directors, and they may be re-elected. The committee meets at least annually, and may convene additional meetings as necessary. It is hoped that Clientron will continuously improve its level of sustainable development and human rights protection, in order to achieve the company's long-term sustainable development.

	Scope of Responsibilities of the Sustainable Development Committee					
ı	Drafting the company's sustainable development policy.					
II	The company's objectives, strategies, and review of progress toward sustainable development, as well as tracking and updating these initiatives.					
Ш	Review the company's sustainable operation strategy and sustainability report.					
IV	Oversee and instruct the company's involvement in various corporate governance assessments.					
٧	Monitor the issues of various stakeholders and oversee the communication plan.					

1.2 Stakeholder Engagement

2-29 Stakeholder engagement strategy

Regarding stakeholders, in addition to the five principles of "dependence, responsibility, influence, diversity of perspectives, and tension of concerns" of the AA1000 Stakeholder Engagement Standards (AA1000 SES) adopted by our company, we also refer to the spirit of the GRI standards to ensure the completeness of stakeholder identification. The company's potential stakeholders include stakeholders and other investors, financial institutions, government, employees and other personnel, customers, consumers, business partners, suppliers, local communities, non-governmental organizations, social welfare organizations, industry associations, as well as those of peer companies. After external experts evaluate the actual and potential positive and negative impacts of the company on its stakeholders, and discuss the results with senior management based on the AA1000 SES identification, those with an overall score greater than 10 points are considered the company's important stakeholders for 2023.

In discussion with external experts and by referring to the results of the AA1000 SES identification, the company has identified six key stakeholder groups: customers, employees and other personnel, government, stakeholders and other investors, suppliers/contractors, and business partners.



Stakeholder Communication Channels

2-29

	Stakeholder communication channels and their effectiveness					
Stakeholder	The significance to Clientron	Issues of concern		Communication channel	Frequency	Communication effectiveness
Client	Customers are the primary source of revenue and profit for the company. Satisfying customer needs and providing valuable services, while building long-term partnerships, helps maintain existing customers and attract new ones. This also provides guidance on future product development and enhances Clientron's competitiveness, making a crucial contribution to the company's sustainable development.	 Material Energy Emissions Occupational safety and health Non-discrimination 	 Freedom of association and collective bargaining Child labor Forced and coerced labor Customer health and well-being Marketing and labeling Customer privacy 	1.email 2. Virtual meeting 3. Visit 4. Customer satisfaction survey 5. Customer's SCM platform 6. Audit of customer companies and their manufacturing facilities	1. Real-time 2. Unscheduled 3. Annually 4. Annually 5. Unscheduled 6. Unscheduled	1. The results of the 2023 customer satisfaction survey showed a score of 95.5. 2. The company did not receive any customer complaints in 2023. 3. The order and delivery fulfillment rate in 2023 was 81%. 4. Achieve 100% of the 2023 quality goals.
Employees and other personnel	The employees are the cornerstones of Clientron's sustainable operation. Their professional expertise is the driving force behind our ongoing growth. We are dedicated to creating a positive work environment and growth opportunities to inspire our employees, as we collectively work towards the company's sustainable development objectives.	 Economic performance Market position Employment relations Labor-Management relations Occupational safety and health Training and education 	 Workforce diversity and equal opportunity Non-discrimination Freedom of association and collective bargaining Forced and coerced labor 	1.e-mail 2.Telephone communication 3.Website 4.Labor-Management conference 5.Negotiation conference	1. Real-time 2. Real-time 3. Once per quarter 4. Unscheduled 5. Unscheduled	 The average internal performance review score in 2023 was 87. Quarterly labor-management communication meetings held throughout 2023, with a total of 4 such meetings. Regular visits by company nurses to check on the health and well-being of employees, conducted 48 times in total. The employee welfare committee organized 5 employee welfare events in 2023. In 2023, the company invested a total of NT\$ 103,400 in employee education and training, with a total training time of 1300 hours.
Government	The products and services we offer, as well as our related marketing activities, are all subject to review and oversight	Economic performanceTaxationEnergy	 Employment/Labor- Management relations Occupational safety and health 	1.e-mail 2.Official letter 3.Meeting 4.Telephone	1. Real-time 2. Real-time 3. Unscheduled 4. Real-time	1. In 2023, there were 6 meetings held on matters related to occupational safety,

	Stakeholder communication channels and their effectiveness					
Stakeholder	The significance to Clientron	Issues of concern		Communication channel	Frequency	Communication effectiveness
	by the relevant regulatory authorities. Maintaining good relations with the government and complying with regulations are essential for the company's operations.	EmissionsWater and discharged waterWaste	 Customer health and well-being Marketing and labeling Customer privacy 	5. Visit	5. Unscheduled	environmental protection, and fire safety. 2. Attended 3 meetings organized by the regulatory authorities in 2023. 3. There were no labor-related violations or penalties recorded in 2023. 4. There were no environmental protection-related penalties recorded in 2023.
Shareholders and other investors	Investors are supporters of the company, and the company should safeguard their interests and treat all investors equitably. It should ensure that investors have adequate awareness, participation, and decisionmaking rights regarding the company's important matters.	 Economic performance Anti-corruption Anti-competitive practices Taxation 	 Energy Emissions Occupational safety and health Customer privacy 	1. Shareholders' Meeting 2. Investor mailbox and telephone 3. Market Observation Post System	1. Annually 2. Unscheduled 3. Unscheduled	1. The Market Observation Post System announced 14 major updates in 2023. 2. The annual reports and financial statements are disclosed on the Market Observation Post System. 3. The company held 1 shareholders' meeting in 2023.
Supplier/Contractor	Suppliers are key partners of Clientron, and we build a long-term, mutually prosperous relationship to ensure the sustainable development of the supply chain. We aspire to have a symbiotic relationship with our suppliers, where we can mutually support and grow together.	 Economic performance Procurement practice Occupational safety and health Marketing and labeling 	 Customer privacy Supplier environmental evaluation Supplier social evaluation 	1. Supplier audit 2. Supplier conference 3. e-mail 4. Telephone 5. Supplier complaint mailbox	1. Annually 2. Unscheduled 3. Real-time 4. Real-time 5. Real-time	1. The supplier annual audit was completed at a rate of 100% in 2023. 2. 100% of suppliers signed the 2023 Conflict-Free Mineral Declaration. 3. 100% of the 2023 Declaration of Hazardous Substances were signed.
Business partner	Establishing a cooperative relationship with business partners can jointly drive business growth, increase customer sources, and boost profits. Maintaining a good working relationship with business partners is crucial for the company's long-term development.	 Economic performance Procurement practice Material Energy Emissions 	 Occupational safety and health Marketing and labeling Customer privacy Supplier environmental evaluation Supplier social evaluation 	1. The company's website is updated with product information at any time 2. e-mail 3. Virtual meeting	1. Unscheduled 2. Real-time 3. Unscheduled	1. Attended 2 trade shows with business partners in 2023. 2. The company's website was updated 52 times and underwent 2 major overhauls.

1.3 Identification of Material Topics

3-1	Defining the content and topic boundaries of the report
3-2	List of material topics

3-1

To ensure the information disclosed in the sustainable development report meets the needs of stakeholders, the material sustainability topics are determined through four key steps, "understanding the organizational context", "identifying the actual and potential impacts of sustainability issues", "evaluating the significance of those impacts", and "disclosing and reporting on the sustainability issues".

STEP 1 Understanding the organizational context	Clientron has compiled a reference package of 33 sustainability issues, drawing from GRI standards and SASB standards
STEP 2 Identifying the actual and potential impacts of sustainability issues	The content is scored by external experts on the company's actual or potential positive and negative impacts on economic, environmental, and social (people and human rights) for sustainability issues. The scores for actual and potential positive and negative impacts in the economic, environmental, and social (people and human rights) aspects are summed, and topics with a total score over 30 are identified as the company's material topics. However, the topics listed by SASB are prioritized as material topics after the scoring process.
STEP 3 Evaluating the significance of those impacts	The scoring results were approved after a discussion in the Sustainable Development Group meeting involving external experts and managers from the company's first-level and direct second-level units. Drawing on past operational experience, they examined the degree of impact and likelihood of the issues, and confirmed 5 material sustainability issues of Clientron.
STEP 4 Disclosing and reporting on the sustainability issues	The company conducted a materiality analysis of sustainability issues, with input from external experts and a comprehensive assessment across internal departments. The 5 major sustainability issues were finally categorized into 5 major thematic management contents, which are then disclosed in the sustainability report to communicate with and respond to stakeholders.

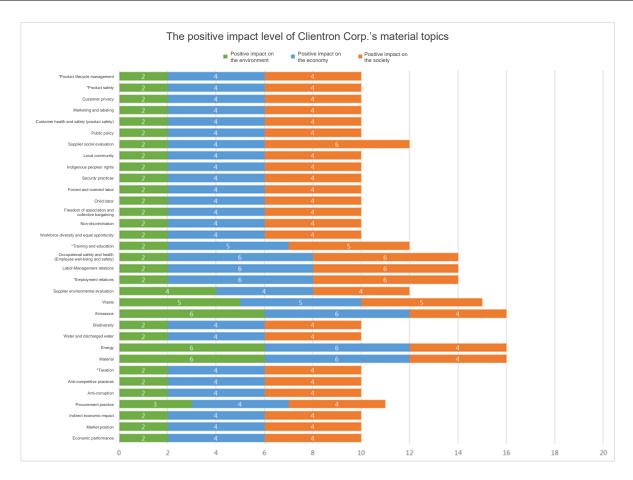
Our company has identified 5 material topics: employment relations, product safety, training and education, taxation, and product lifecycle management.

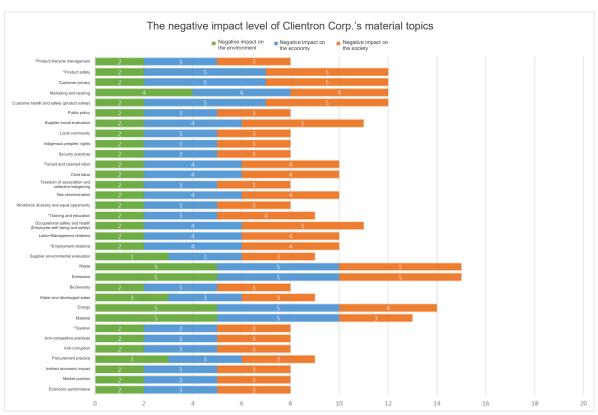
Identification Result of Material Topics

Based on the analysis carried out in the preceding steps, this report will outline the material issues of concern for Clientron in 2023. The content of this report presents the performance and management outcomes related to each material topic, as the strategic objectives for the company's sustainable operation planning and implementation in 2023.

Identification Result of Material Topics							
	Material topic						
1 Employment relations	1 2 Product satety 1 2 1 4 Lavation 1 5 Product literycle management						
Secondary topic							
6 Emissions	7 Energy	8 Waste	9 Material	10 Occupational safety and health	11 Labor- Management relations		
12 Supplier social evaluation	13 Customer health and well-being	14 Marketing and labeling	15 Customer privacy	16 Supplier environmental evaluation	17 Procurement practice		

18 Non- discrimination	19 Child labor	20 Forced and coerced labor	21 Water and discharged water	22 Economic performance	23 Market position
24 Indirect economic impact	25 Anti-corruption	26 Anti-competitive practices	27 Biodiversity	28 Workforce diversity and equal opportunity	29 Freedom of association and collective bargaining
30 Security practices	31 Indigenous peoples' rights	32 Local community	33 Public policy		





List of Material Topics

3-2

ESG domains	Description of the organization's policies or commitments related to material topics (and explain their significance)		Description of the impact and influence (economic, environmental, human (including their human rights))	The main affected object (groups affected by the organization's operational activities)	Corresponding section
Environmental domain	Product safety	Product safety is critical, as it impacts not only customer interests, but also the corporate image. Ensuring the safety and compliance of products with customer requirements is a fundamental prerequisite for Clientron to develop products and provide services. We have established a comprehensive functional safety process system that covers functional safety management, concept development, system security development, software and hardware development, process safety, and product release.	Actual positive impact on the environment: For meeting the current trend, in addition to regulatory compliance, we also implement a circular economy and carbon reduction when manufacturing products, in order to mitigate the environmental impact of plastic products. Actual positive impact on the human rights: Putting in place design management, supply chain management, and quality systems to ensure product safety and environmental responsibility can bolster the company's competitiveness and build customer trust. Potential negative impact on the economy: If the provided product fails to comply with safety-related regulations, it will not only result in fines and financial losses for the company, but also damage the corporate image.	 Our company (Caused) Shareholders and other investors (Enabled) Employees and other personnel (Caused) Supplier/Contractor (Enabled) Customers (Directly related) Government (Enabled) Business partner (Caused) 	Chapter IV Production and Supply Management
Environmental domain	Product lifecycle management	Product lifecycle management encompasses a comprehensive set of corporate responsibilities, which must be considered from the product design stage, including the product's environmental impact, cost control, market competitiveness, and regulatory compliance. With growing consumer focus on sustainability and environmental protection, the company needs to actively manage the product lifecycles in order to meet consumer expectations, which has become a critical business objective.	Actual positive impact on the economy: Proper lifecycle management can help reduce waste of resources and energy consumption, protecting natural resources, decreasing the environmental burden, and also lowering energy expenses. Actual positive impact on the environment: Optimizing product design and increasing recycling can reduce the amount of waste generated during product use, which benefits environmental protection. Actual positive impact on the human rights: Lifecycle management can drive technological updates and innovation, encouraging the company to continuously improve the product design and manufacturing processes, establishing a sustainable corporate image and attracting more consumers. Potential negative impact on the economy: Implementing comprehensive lifecycle management may involve additional investments, such as updating technology, covering material costs, and monitoring	 >Our company (Caused) > Employees and other personnel (Caused) > Supplier/Contractor (Caused) > Shareholders and other investors (Enabled) > Government (Enabled) > Business partner (Directly related) > Customers (Directly related) 	Chapter IV Production and Supply Management

			expenses, potentially leading to an increase in the company's overall costs. Potential adverse impact on people and human rights: Failure to properly manage the lifecycle could result in losing customer and a loss of market competitiveness.		
Social domain	Employment relations	Talented individuals are the cornerstone of Clientron for sustainable development, their value surpasses any asset. Clientron values harmonious employment relations and strictly complies with labor laws. It even provides benefits and compensation that exceed legal requirements, with the aim of creating a stable and harmonious work environment. This helps the company attract and retain talented employees, enabling it to operate and grow sustainably.	Actual positive impact on people and human rights: Maintain a certain compensation level to attract talent, emphasize corporate social responsibility, and strengthen employee care, so that employees feel respected at work and develop a sense of belonging. Actual positive impact on the economy: Positive employment relations can help create a stable work environment and increase employee satisfaction. This can help lower employee turnover, in turn reducing the company's expenses related to hiring and training new staff. Potential adverse impact on people and human rights: Non-compliance with Labor Standards Act and other regulations can lead to labor disputes, causing employee dissatisfaction and impacting the public's perception of the company.	➤Our company (Caused) ➤Employees and other personnel (Directly related) ➤Government (Enabled) ➤Shareholders and other investors (Enabled)	Chapter III Hire the Best People, Treat Partners Kindly
Social domain	Training and education	Clientron places a strong emphasis on talent development, aiming to enhance the professional expertise and competitiveness of its team by improving employee skills. This allows the company to more effectively address the challenges it faces in the market. Provide a variety of on-site and virtual learning channels to develop the skills and capabilities of employees, tailored to their evolving needs at different stages of their careers. By continuously learning and growing, employees can better adapt to changes in the work environment, thereby brining more value to the company.	Actual positive impact on people and human rights: When employees are well-trained, they can deliver higher-quality products and services, leading to greater customer satisfaction and stronger competitiveness in the market. Actual positive impact on the economy: Employees who have undergone training typically exhibit higher work efficiency and productivity, allowing them to resolve issues more quickly and enhance output to generate greater profitability. Potential adverse impact on people and human rights: Without proper training, employees may not be able to access appropriate working conditions and benefits, such as limited opportunities for advancement and inadequate safety protections.	>Our company (Caused) >Employees and other personnel (Directly related) >Government (Enabled) >Shareholders and other investors (Enabled) >Customer (Enabled) >Business partner (Enabled) >Supplier/Contractor (Enabled)	Chapter III Hire the Best People, Treat Partners Kindly

Governance domain	Taxation	Adhering to tax laws and regulations not only helps maintain the corporate image, but also ensures the company's legal operations and reduces risk burden. Our company is committed to tax compliance and the spirit of corporate sustainable development to mitigate tax risks, aiming at creating value for the company and reaching the goal of effective tax risk management. Ensure the company's financial stability through a robust tax management mechanism, which builds confidence among investors and business partners, and promotes the company's sustainable development.	Actual positive impact on the economy: Clientron helps company save on taxes, increase their profitability, and ensure compliance with tax regulations at their various operating locations through a comprehensive tax management mechanism. This allows them to avoid fines and strengthen the company's competitiveness. Actual positive impact on people and human rights: Adhering to tax laws and regulations can safeguard the stable growth of businesses, protect the interests and employment stability of employees, and enhance the company's reputation. Potential negative impact on the economy: Clientron has operational bases overseas. If it faces tax risks due to local legal issues, it may incur fines and suffer damage to its corporate image.	➤Our company (Caused) ➤Government (Enabled) ➤Employees and other personnel (Directly related) ➤Shareholders and other investors (Directly related)	Chapter II Upholding Credit and Adhering to the Rule of Law
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- Description of the main affected object:

 1. Caused: The company's actions and inactions can potentially have adverse consequences.

 2. Enabled: Organizational activities cause, promote, or encourage the emergence and recognition of material topics.

 3. Directly related: This directly impacts the relevant stakeholders.

Chapter II Upholding Credit and Adhering to the Rule of Law

2.1 About Clientron

3-3	Taxation
2-1	Organization details
2-28	Membership eligibility in industry associations
201-1	The direct economic value generated and distributed by the organization
201-4	Obtained from government financial support
207-1	Taxation policy
207-2	Taxation governance, oversight, and risk management
207-3	Stakeholder engagement and management on tax-related matters
207-4	Country report
415-1	Political contribution

3-3

Management guidelines	Taxation		
Respond to sustainability principles (issues)	GRI 207 Tax	Stakeholders impacted	The government, employees and other personnel, shareholders and other investors
Significant reason	Adhering to tax laws and regulations not only helps maintain the corporate image, but also ensures the company's legal operations and reduces risk burden. Our company is committed to tax compliance and the spirit of corporate sustainable development to mitigate tax risks, aiming at creating value for the company and reaching the goal of effective tax risk management. Ensure the company's financial stability through a robust tax management mechanism, which builds confidence among investors and business partners, and promotes the company's sustainable development.		
Impacts	By implementing an effective tax management mechanism, the company can save on taxes and improve profitability, while ensuring compliance with tax laws and regulations across all its operations. This helps mitigate legal risks and strengthens the company's competitiveness. ●: Ensuring the stable development of the enterprise and the stable employment of the employees. ●: Establish a positive corporate image. ▲: Fined for breaking the law, which led to a fraudulent incident. ●: Positive impact ▲: Negative impact		
Policy/ Strategy	Comply with the tax policies of the local tax authorities where the operations are located. Within the framework of tax laws and regulations, ensure the company's tax practices are legal and reduce related risks and burdens through tax optimization, enhanced transparency and accountability, establishing management systems, and active participation in tax cooperation.		
Objectives and targets	 Short-term objective: Timely file monthly VAT, Dutch VAT, commodity tax and other relevant tax filing to ensure compliance with deadlines, and also ensure annual income tax and enterprise income tax are filed and paid within the legal timeframe. Mid-term objective: Proactively enforce tax regulations, establish a robust tax management mechanism, and ensure the company's tax compliance. Enhance the professional expertise in taxation, strengthen the training and development of the internal taxation team, in order to better adapt to the evolving tax environment. Long-term objective: Cultivate a corporate tax culture of transparent information-sharing, mutual trust, and honest communication to ensure the transparency of tax-related matters. Carefully evaluate tax-related risks and impacts, and develop a more comprehensive tax strategy to minimize risks to the greatest extent. 		
Management assessment mechanism	Clientron has established clear processes and responsibility systems to ensure that all tax filings are completed and taxes are paid on time, and also conducts internal control and oversight. Avoid violating major laws and regulations to prevent the company from incurring penalties or other adverse consequences.		
Performance and adjustment	 The enterprise income tax for 2023 was filed on time and the associated taxes were paid punctually. The tax-related information for 2023 was audited through PricewaterhouseCoopers. 		

Preventive mechanism	When we are unsure about the applicable laws, we reach out directly or through an accounting firm to the government agencies to inquire about the proper handling procedures. Upon receiving a notice for a tax audit, we promptly prepare the necessary information to cooperate fully with the tax authorities during the inspection. Additionally, we regularly participate in discussions or workshops hosted by the regulatory authorities to stay informed of their perspectives on tax governance, thereby improving our tax compliance capabilities.
Corrective measures	Conduct an assessment to identify issues, such as unclear processes, insufficient employee training, or deficient internal controls. Provide personnel with relevant education to ensure they are well-versed in tax regulations and filing processes, and understand their significance and implications. Establish more stringent internal control mechanisms, including review processes, double-checking, and internal audits, to ensure the accuracy of tax filings.

Company Overview

2-1

Clientron was established in 1983 and is dedicated to becoming a global provider of professional smart platform solutions. We offer high-quality design, manufacturing, and support capabilities. Our products include thin clients, POS sales systems, automotive electronics, and IoT integrated solutions with embedded operating systems. Our sales and services span the globe, and we have extensive experience as an ODM/OEM manufacturer, making us a highly trustworthy partner as you venture into the smart platform market.

partner as you venture into the smart platform market.				
	Company profile			
Company name	Clientron Corp.			
Market sector	Emerging stock	Stock symbol	8119	
Industry sector	Manufacturing industry of consumer el	ectronics/con	nputer peripherals	
Time of establishment	Founded as Shanwen Limited Compar Electronics Inc. in 1993	Founded as Shanwen Limited Company in 1983, the company was later renamed to Bcom Electronics Inc. in 1993		
Headquarters location	3F., No. 75, Sec. 1, Xintai 5th Rd., Xiz	3F., No. 75, Sec. 1, Xintai 5th Rd., Xizhi Dist., New Taipei City		
Other operating locations	Bcom Technology (Xiamen) Co., Ltd.: No.26, Tianyang Road, Jimei North Industrial Park, Xiamen			
Paid-in capital	NT\$ 636,610,000 Employee headcount 190 people		190 people	
	Taipei Headquarters		Xiamen Factory	
Company exterior				

	Shareholding structure report		
Cut-off date: April 8,			
Shareholder	Number of shares held	Ratio of shares held	
Financial institution	1,462,200	2.30	
Other legal person	17,650,761	27.73	
Personal	44,251,189	69.50	
Foreign organization and individual	333,449	0.52	

Chronicle of Important Events for Clientron

Year	Significant Historical Milestones
1983	"Shanwen Limited Company" was established with a capital of NT \$2 million, which is the predecessor of our company. The company is located on the 6F., No. 102, Sec. 5, Nanjing E. Rd., Taipei City, and it specializes in the export trade of microcomputer-related products.
1993	Received ISO-9002 TUV certification.
1993	The company was renamed to Bcom Electronics Inc.
2000	Received QS-9000, ISO9001 URS certifications.
2001	Invest in and establish a subsidiary company in Xiamen, China.
2002	Products such as car multimedia computers, car DVD multimedia computers, and ultra-thin multimedia window-based terminals have won the "Taiwan Excellence Award".
2003	Received ISO-14001 certification.
2004	Received ISO/TS 16949 certification.
2006	Established "Bcom Technology Co., Ltd." to focus on the automotive electronics business previously operated by Bcom Electronics Inc. Bcom Electronics Inc. changed its English name to Clientron Corp., while continuing its thin client business.
2010	Establish a POS product line and create a dedicated POS product development and sales team.
2011	The Xiamen subsidiary company has purchased additional SMT equipment.
2011	Obtained new factory registration in the Xizhi District of New Taipei City.
2012	The Xiamen subsidiary increased equipment purchases to align with the Lenovo Project.
,	The chairman had been re-elected, and Mr. Duen-Chian Cheng assumed the role.
2014	The company reduced its capital by NT\$ 180 million to offset losses, with the paid-in capital now standing at NT\$ 720 million.
	Ms. Kelly Wu has joined the Clientron and taken on the role of General Manager.
	Issue employee stock options.
2015	The shareholders' meeting approved the merger with "Bcom Technology Co., Ltd." Through this merger, 2,848,940 new ordinary shares were issued, increasing the paid-in capital to NT\$ 748,489,400.
	A 15-inch fanless thin point-of-sale machine and a 15.6-inch fanless wide-screen point-of-sale system, the products have won the "Taiwan Excellence Award".
2016	Received BSCI certification.
2010	The company has publicly issued its stocks.
July, 2017	Register to trade on the emerging stock.
	The company reduced its capital by NT\$ 112,273,410, resulting in a decrease in paid-in capital from NT\$ 748,489,400 to NT\$ 636,215,990.
2018	The IT900 is a multi-functional fanless embedded computer that has been recognized with the 2019 Taiwan Excellence Award, thanks to its innovative research and development, flexible design, high-quality management, and international marketing capabilities.
2040	The multi-functional integrated point-of-sale (POS) system, designed with an innovative structure that also features safety, environmental protection, and energy-saving concepts, has once again been awarded the "Taiwan Excellence Award".
2019	The chairman had been re-elected, and Mr. Chuei-Ji Tzeng assumed the role.
	Clientron and Haitec have jointly developed the Luxgen URX vehicle's OBU and FRD V2X smart driving platform, which has been officially launched and released.
2021	The chairman had been re-elected, and Mr. Ming-Chih Hsuan assumed the role.
2021	Issue employee stock options.
2022	Clientron has collaborated with a strategic partner, FamilyMart, to introduce "Electric Retail Vehicles".
	The Smart Virtual Onboard Unit was awarded the 31st Taiwan Excellence Award.
2023	Achieved ISO 26262 Road Vehicle Functional Safety certification. The smart driving cockpit of the electric vehicle was recognized with the 32nd Taiwan Excellence Award.

Vision and Mission

Chairman Ming-Chih Hsuan encouraged Clientron's employees to "Be bold and try new things, break out of the framework". General Manager Kelly Wu also urged colleagues to continuously "Seeking innovation, seeking change, seeking progress", and expressed hope that everyone would break through traditional mindsets and dare to experiment with new ideas and approaches. This embodies the corporate spirit of Clientron! With unity of purpose, we bravely take on new challenges, work together to progress, and strive to earn Clientron, all while shaping a brighter future.

Vision	To become a leading provider of global IoT terminal solutions
The Mission of T.C.	Offering comprehensive, energy-efficient, and competitive Thin Client products and professional customized services to help customers establish a secure cloud-connected infrastructure.
The Mission of P.O.S.	Dedicated to delivering POS solutions with innovative and customer-friendly HMI that enhance the user experience and diversify service applications.
The Mission of Automotive Electronic Products	Design, manufacturing and system integration services for automotive electronics in-vehicle terminals, with the development of in-vehicle infotainment systems as its core, combined with smart driving assistance systems and V2X applications, making it a leading provider of smart cockpit platforms and V2X solutions.



Core Competency

	Continuously develop core professional technologies and offer a variety of product portfolios tailored to different product lines.	
Product	Possessing know-how in leading-edge system platform design.	
innovation	Flexible and adaptable manufacturing services.	
	Rigorous quality control.	
	Customer-oriented ODM/OEM services.	
Customer	Our goal is to achieve customer satisfaction by consistently providing stable and high-quality products.	
satisfaction	The flexible and optimized product distribution plan can help speed up product time-to-market.	
	Fast customer response service.	

O allah a mada a	Maintains strong partnerships with industry leaders (such as Intel, AMD, Microsoft, Teradici, and others).
Collaborative partnership	Build a lasting and meaningful partnership with the customer.
partitership	Collaborate with partners to build a mutually beneficial relationship based on trust, loyalty, and commitment.

Investment Allocation and Research and Development Situation

Clientron plans to gradually transition into a system solutions provider. In 2023, we launch our own thin client hardware, which is paired with the well-known brand endpoint device software systems we represent. This will allow us to offer a comprehensive range of endpoint device software and hardware integration solutions, as we seek to expand into the Asian smart office market. Additionally, we are continuously developing a more cost-effective POS system to support our existing customers in enhancing their competitiveness. This helps strengthen our existing customer base and maintain close engagement, thereby sustaining our growth momentum. In the automotive electronics field, the focus is on the medium and small vehicle markets, working to build a second niche product line. Leveraging the existing design and manufacturing capabilities as a foundation, the company is deepening investments in research and development technology to strengthen its automotive electronics research and development expertise and project management team. Initiate industry-academia collaboration to share technical resources and nurture exceptional research and development talent for the national automotive industry. Complete government research projects to support the development of emerging technology sectors. The company has a strong management team and staff, and will continue to leverage the collaborative efforts across various product lines to further strengthen the business. With the aim of achieving the maximum operating profit, and distributing it to all shareholders.

Short-term business development plan		
Endpoint security hardware and software	The company has launched its own brand of thin clients, continuing to expand and provide customers with a comprehensive end-to-end hardware and software solution. This strengthens the company's competitiveness and allows it to leverage its resources to actively deploy software and hardware integration sales in Southeast Asia, exploring the Asian smart office market.	
POS system	Collaborating closely with exclusive European agents to strengthen and grow the European market. Simultaneously, deepening partnerships with US agents to expand the North American market and develop more system integrators.	
Automotive electronic products	In 2019, Clientron had only 3 customers for its vehicle electronic products. This grew to 14 customers by 2022. In 2023, the company plans to offer more comprehensive smart cockpit integration solutions and expand into special vehicle products, serving an even broader customer base.	
	Long-term business development plan	
Endpoint security hardware and software	Develop Clientron's own branded hardware, continue to expand IGEL software sales, and also work to develop new agency business for 10ZiG software and hardware, providing complete software and hardware solutions.	
POS system	Collaborating closely with exclusive European agents to strengthen and grow the European market, deepening partnerships with US agents to expand the North American market.	
	Focusing on modular and standardized component development to enhance the technical integration capabilities of the product, thereby expanding the production value of electric buses.	
Automotive electronic products	Transitioned from a parts-oriented approach to an electronic vehicle platform kit, building an integrated system encompassing a central control platform, BCM body control unit, and VCU vehicle control unit. Partnered with battery, electromechanical, and body manufacturers to develop products and platforms for passenger and specialty vehicles, collaborating to create an electric vehicle platform.	
·	Continuously participate in assisting the government in developing vehicle communication system standards, ensuring that the developed vehicle electronics products comply with government road regulations, integrate with a variety of cloud-based backend services, and extend the capabilities of the vehicle electronic software and hardware platform to create new business opportunities.	

Operation Strategy

Clientron's main focus for 2023 is to promote and develop thin clients, with plans to transition into a provider of system solutions. We will launch our own brand of thin clients and also expand the representation of well-known brand endpoint device software, in order to grow the market presence by bundling software and hardware sales. Our company is dedicated to accelerating the design of the next generation of affordable POS platforms, replacing the outdated high-cost models and enhancing our customers' competitiveness. The plan is also to expand this strategy to other emerging markets in order to increase sales volume. Clientron is focused on developing automotive electronic products, strengthening its presence in the smart driving cockpit field, and gradually building an integrated platform of vehicle-electric software, hardware technology, and vehicle-electric electronic control module systems to meet the needs of bus manufacturers, passenger/commercial vehicle manufacturers, system integrators, and specialty vehicle makers. Leveraging our existing expertise in electronics and electronic control technology as the core of development, we will work with leading domestic chip manufacturers to develop various vehicle-related algorithms.

New Product Under Development

Besides continuing to solidify the product development of our existing thin clients, POS systems, and automotive electronics product lines, we plan to transform our thin client product line into a system solution provider in order to break out of the mold of being a hardware product manufacturer. In 2023, we will launch our own brand of thin clients and expand the agency of various well-known brand endpoint device software. We aim to offer integrated sales of endpoint device software and hardware, actively develop the Southeast Asian vertical market, and seek related opportunities to align with the development of industrial IoT technology. In addition, Clientron has been developing electric vehicle V2X applications for many years. After the pandemic easing, global demand for electric vehicles market is growing rapidly. Clientron is not only deepening its existing market relationships, but also actively seeking cooperation opportunities for V2X applications both domestically and globally. It aims to solidify its position in the 5G electric vehicle V2X market, maintain its competitive edge, and enhance its market competitiveness, with the aspiration of becoming a leading global provider of IoT terminal solutions.

Involvement in Industry Associations

2-28

To improve its market competitiveness, Clientron not only focuses on developing its own business, but also actively participates in related industry association activities. By engaging in close exchange with industry peers, we can not only enhance our company's core capabilities and establish strong partnerships, but also gain a deeper understanding of industry trends, allowing us to continually pursue innovation and development. The table below lists the industrial associations that our company has currently joined:

Industry associations, member organizations, and national or international advocacy groups	Membership eligibility
Taiwan Telematics Industry Association (TTIA)	Member and Director
Taipei Computer Association	Member
Taiwan Advanced Automotive Technology Development Association (TADA)	Member
Taiwan Industry-Academia Technology Alliance for Energy Digital Transformation	Member
MIH Consortium and Open EV Alliance	Member

Operation Performance

201-1

As customer demand for smart solutions continues to grow, Clientron will focus more on integrating intelligent technology and connectivity to offer a more convenient and intelligent user experience, maintaining its competitiveness in the market. Clientron reported consolidated operating revenue of NT \$671,758 thousand in 2023, a decline of around 62% compared to the operating revenue in 2022. Clientron is steadily progressing in its transformation mission, transitioning to become a provider of system-level solutions. In 2024, Clientron plans to partner with a leading international TC software brand to launch an integrated hardware and software sales model, enabling it to enter diverse industry applications and establish itself as an endpoint device system solution provider, thereby expanding new business opportunities for Clientron. Additionally, we are continuously developing a more cost-effective POS system to support our existing customers in enhancing their competitiveness. This helps strengthen our existing customer base and maintain close engagement, thereby sustaining our growth momentum. In the automotive electronics field, we are continuously expanding into diverse specialty vehicles, growing our Pre Dealer Install (PDI) business in the pre-dealer market, focusing on the conversion of fuel vehicles to electric vehicles, and working to establish a second niche product line. Here are the company's key financial details for the past three years:

Sumi	Summary of the operation performance over the past three years			
Item/Year	2021	2022	2023	
Operating revenue (in thousands NT\$)	1,953,027	1,776,301	671,758	
Operating costs (in thousands NT\$)	1,465,316	1,331,966	546,580	
Gross operating profit (in thousands NT\$)	487,711	444,335	125,178	
Operating income (loss) (in thousands NT\$)	146,353	66,081	(246,437)	
Non-operating revenue and expense (in thousands NT\$)	22,371	56,807	46,804	
Net profit before tax (in thousands NT\$)	168,724	122,888	(199,633)	
Profit after tax for the period (in thousands NT\$)	130,995	88,603	(165,344)	
Total comprehensive income for the period (in thousands NT\$)	114,022	104,010	(178,522)	
Earnings per share (in NT\$)	2.06	1.39	(2.60)	
Employee welfare amount (in thousands NT\$)	2,651	2,520	1,430	
Dividends (in thousands NT\$)	82,708	63,622	0	

Note:

^{1.} Payments to investors refer to the distribution of dividends to all shareholders and the payment of interest to lenders (including any type of debt and loan interest). These funds should be allocated to cover the unpaid dividends of preferred stock shareholders.

^{2.} Payments to government refer to all tax payments (including business tax, income tax, property tax) as well as fines and penalties.

^{3.} The "employee welfare amount" refers to the welfare expenses that the company allocates to the employee welfare committee, such as company travel, health checkups, festival presents, and the total amount of non-monetary welfare provided to employees.

^{4.} The currency is in New Taiwan Dollars.

The directly generated economic value: Revenue.

Distributed economic value: Operating costs, employee wages and benefits, loan payments, and government payments by country.

Market Share

According to a global market survey, the worldwide endpoint security market was valued at US\$14.63 billion in 2021. According to IMARC Group's forecast, the security market is expected to reach US\$ 28.29 billion by 2027, projected to grow at a compound growth rate of 11.20% over the same period. Overall, the demand for replacing old machines in thin clients or POS systems, as well as the need for installing new features in new markets, is expected to provide growth momentum for the market.

Clientron maintains a unique and differentiated product strategy to increase the added value of its products. Actively integrate the industry's vertical markets, using regional segmentation to continuously develop new customers and expand market share. The company is committed to designing a POS system product with a sleek and modern style, integrating peripheral devices such as a printer and camera lens, in order to create product differentiation. Actively participate in trade shows and marketing initiatives to grow the customer base and expand market share. In the future, we will continue to innovate and strive to provide safer and more convenient products and services. We will also incorporate sustainable development into our core values, working to reduce our environmental impact and promote social harmony. Our goal is to achieve sustainable development for the company, while creating value and having a positive impact on society and the environment as we progress.

Unit: Thousands of New Taiwan dollars; %

Main sales region for the products						
Year	2021		2022		2023	
Sales area	Net sales revenue	Proportion (%)	Net operating revenue	Proportion (%)	Net operating revenue	Proportion (%)
Germany	1,184,958	60.67	910,904	51.28	99,837	14.86
The United States	498,111	25.50	622,309	35.03	334,403	49.78
Taiwan	116,396	5.96	111,539	6.28	130,166	19.38
Italy	34,708	1.78	23,219	1.31	31,834	4.74
China	54,848	2.81	49,049	2.76	50,582	7.53
Others	64,006	3.28	59,281	3.34	24,936	3.71
Total	1,953,027	100	1,776,301	100	671,758	100

Research and Development Expenditures

Clientron has extensive industry experience and highly sophisticated technology, enabling it to continuously conduct R&D and produce high-quality products. For many years, we have maintained a steady and prudent operation, earning a good reputation in the industry. Our R&D team has extensive industry experience and can quickly and flexibly design products that meet customer needs. We offer a comprehensive product line and can rapidly develop customized products based on the customers' requirement while maintaining cost-effectiveness.

Our company primarily focuses on the manufacturing and sales of thin clients, point-of-sale systems, and automotive electronic products. Research and development have been a crucial foundation for our development. We remain focused on understanding customer requirements in order to deliver the high-quality products they expect. In the future, we plan to expand our POS and automotive electronics product lines. We will strengthen our module design and integration capabilities to save time and costs for designing, and accelerate the timeline for mass production.

The R&D expenses invested in 2023 are approximately 32.39% of the company's revenue. As of 2023, Clientron has invested a total of NT\$ 217,598 thousand in technology research and development. For details on the new technologies or products successfully developed in recent years, please refer to the 2023 annual report.

Unit: Thousands of New Taiwan Dollars

	Research and development expenses invested over the years	
Year	2022	2023
Research and development costs (A)	215,811	217,598
Net operating revenue (B)	1,776,301	671,758
[A/B]	12.15%	32.39%

Overview of Invested Businesses

Clientron is expanding its business overseas to meet the growing sales demand. As of the end of 2023, the company primarily invests in the manufacturing, contract manufacturing, and sales of automotive electronic products and other products, as well as overseas manufacturing facilities. Currently, our company has 5 overseas private enterprise subsidiaries or subsubsidiaries, all of which are related to Clientron's core business. The choice and management of these invested companies are subject to the oversight and guidance of the company's internal control policies. The financial and business management policy is centered around the company's internal control system and related management regulations, which provide the framework for managing the financial operations of overseas subsidiaries. In accordance with the "Regulations on the Supervision and Management of Subsidiaries", we execute supervisory and management operations for our invested companies to ensure that they can create the maximum value for the company's overall business. Additionally, the company is dedicated to maintaining its management structure to ensure the smooth operation of its invested businesses. We conduct regular risk assessments and monitoring to adapt to market changes and risk challenges, and achieve the company's long-term, stable development goals.

Name of the invested business	Main business operations	Ratio of shares held
Excellent Built Technology Limited	General investment industry	100%
Bestforce International Limited	General trading industry	100%
Favor Auto Technology Limited	General investment industry	100%
Bcom Technology (Xiamen) Co., Ltd.	Manufacture, contract manufacture, and sell automotive electronic products and other products	100%
Bcom Technology (Shanghai) Co., Ltd.	Research, develop and sell automotive electronic products and other products	100%

Tax Policy

207-1&207-2

Clientron is dedicated to building a robust and comprehensive business environment through its operations. The finance department is responsible for tax management, ensuring that tax policies are aligned with relevant laws and regulations. We maintain close coordination with the accounting firm and National Taxation Bureau, and communicate the received tax information through our finance department to the corporate governing entity, enabling them to better

understand internal risks and tax trends. We strictly adhere to all applicable tax-related regulations, including the "Securities Transaction Tax", "Futures Transaction Tax", "Business Tax", and the "Company Act". All major operational decisions of the company are made in compliance with laws and regulations, and their impact on tax risks is evaluated. Transactions are not conducted in low-tax countries for the purpose of tax avoidance. Our financial report comprehensively discloses tax-related information and complies with applicable laws and regulations. Establish a relationship of mutual respect and good communication with the tax authorities of the tax jurisdiction where the operation site is located, based on integrity, to jointly maintain market order and protect the legitimate rights and interests of the enterprise. These efforts are not only the foundation for Clientron's continued growth and development, but also our commitment to sustainable development. By building a transparent, legitimate and responsible corporate image, a stable relationship has been established with stakeholders, working together to ensure the sustainable development of the ecological environment and social interests.

The tax policy established by Clientron is as follows:

THO tax por	Tax policy		
Principle of Compliance with Laws and Regulations	Comply with tax regulations and legislative intent, accurately report and pay tax obligations, and have supporting documentation ready.		
Comprehensive Principle of Decision-Making	Keep a close eye on evolving local and global tax regulations, thoroughly assess their implications, and develop appropriate strategies in response.		
Principle of Information Transparency	Regularly disclose tax information through public channels like financial statements and annual reports to ensure information transparency.		
Principle of Active Communication	Engage in open and honest communication with tax authorities to help improve the tax environment and system.		
Principle of Reasonable Tax Mitigation	Utilize legal and transparent tax incentives rather than employing methods that circumvent the law to reduce taxes.		
Principle of Reasonable Architecture	The corporate structure and transaction arrangements are economically substantive and do not involve tax mitigation through specific arrangement.		
Principle of Risk Management	When making and executing tax-related decisions, evaluate the associated risks and implement suitable strategies.		
Principle of Commercial Substance	The related party transaction is economically substantive, with the decision-maker taking on risk and receiving reasonable compensation.		
Standard Transaction Principles	The price and terms of related party transactions should be comparable to those of similar transactions with unrelated parties.		

207-3&207-4

Clientron actively engages with stakeholders through various channels and participates in tax advocacy and other actions to support the implementation of new tax policies, jointly building a favorable tax environment. Additionally, since the company's total revenue did not reach NT \$27 billion, there is no requirement to prepare a country-specific report. The financial reports of Clientron can be accessed on the following website:

	Website URL related to Clientron		
Annual report website	https://www.clientron.com/zh-tw/financial_annual.php		
Financial statement website	https://www.clientron.com/zh-tw/financial_quarterly.php		

Government Financial Subsidy

201-4

In 2023, Clientron received NT\$ 23,276,586 in government financial subsidies, which were primarily used to support its research and development of smart transportation technologies and the promotion of their applications. This funding will help the company drive innovation in smart transportation, enhance its technological levels, and strengthen the competitiveness of its products. It also helped to promote the development of Taiwan's smart transportation industry. The supplementary information is detailed below:

Summary of Government Subsidy			
Project type	Project name	Subsidy unit	Subsidy amount (in NT\$)
A+ Corporate Innovation and R&D Refinement Program	Development and verification program of integrated smart vehicle technology for adaptive transparent display window information fusion and human-machine interaction system	Department of Industrial Technology, Ministry of Economic Affairs	5,276,586
Industry Upgrading and Innovation Platform Assistance Program	Open Electric System Development Project for Smart Buses	Industrial Development Administration, Ministry of Economic Affairs	18,000,000
Total			

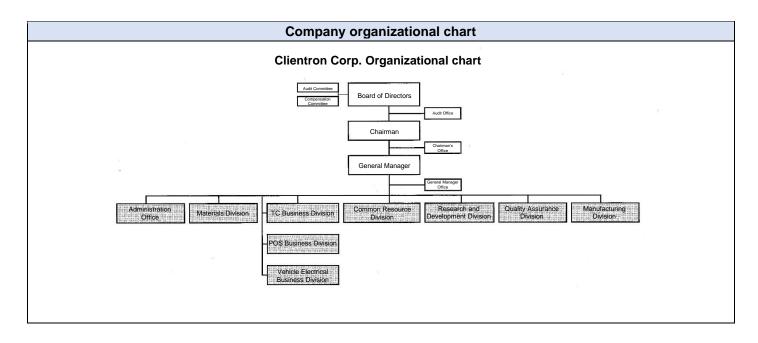
2.2 Integrity in Governance

2-9	Governance structure and makeup
2-10	Nomination and selection of the highest governing entity
2-11	Chairperson of the highest governing entity
2-15	Conflict of interests
2-16	Critical communication events
2-17	Collective intelligence of the highest governing entity
2-19	Compensation policy
2-20	Compensation determination workflow
2-23	Policy commitments
2-24	Embedding policy commitments
2-25	Procedures to remedy negative impacts

Company Organizational Structure

2-9

The Board of Directors is the highest governing entity of Clientron, playing a crucial role in the company's decision-making and development. To ensure the effective operation of the board of directors, we have established an audit committee and a compensation committee in accordance with the law. This strengthens the company's internal supervision and control mechanism, ensuring the enterprise complies with regulations, fulfills its social responsibilities, and achieves sustainable development. We aim to establish an effective governance mechanism that will provide a strong and reliable foundation for the company's sustainable development.



Primary department/division	Core business responsibilities
Audit Office	1. Assess the internal control system. 2. Develop an audit plan. 3. Conduct an internal audit. 4. Suggest improvements.
General Manager Office	1.Matters related to the evaluation, planning, and establishment of management policy guidelines. 2.Track and manage the progress of the annual plans for each department. 3.Project promotion and management. 4.The top-level manager responsible for overseeing product quality and functional safety management, and organizing the senior management team.
Administration Office	 Oversee the company's accounting operations, including collecting and analyzing cost data. Manage the financial management and oversee the allocation of funds for the planning and execution company. Prepare financial statements and establish and analyze management-oriented financial information. Oversee the company's tax planning, implementation, and compliance with all applicable tax laws and regulations. Import and export customs clearance. Human resources management, asset management, occupational safety and fire protection. Manage and maintain information systems. Project management for IT systems.
Materials Division	1.Formulate procurement management and policies. 2.Formulate and execute the annual procurement plan. 3.Develop a raw material management system. 4.Coordinate production scheduling and align sales and operations. 5.Warehouse management. 6.Outsourcing and supplier management.
Vehicle Electrical Business Division	 Maintain customer relationships, develop new products, and promote products. Develop marketing business strategies and set operating goals. Product after-sales service and customer technical support. Analyze changes in the global market. Review and manage customer orders and contracts. Confirm and assess customer market demand.
TC Business Division, POS Business Division	1.Maintain customer relationships, develop new products, and promote products. 2.Develop marketing business strategies and set operating goals. 3.Product after-sales service and customer technical support. 4.Analyze changes in the global market. 5.Review and manage customer orders and contracts.

	6. Confirm and assess customer market demand.7. Product marketing planning and marketing channels integration.8. Progress monitoring and control for product development.9. Analyze the product cost structure and profit.
Common Resource Division	1. Gather and analyze information on market products. 2. Develop marketing strategies and marketing plans. 3. Brand development and management. 4. Implement marketing initiatives (e.g., exhibitions, website, online marketing). 5. Media relations management (news release). 6. Creation and distribution of marketing materials. 7. Maintain file documents and database systems.
Research and Development Division	 Research, development testing of new products. Establish the research and development strategy. Develop research and development directions for new technologies, and new product development directions. Develop the product development plan and define the technical research and development direction. Patent application. Planning, input, output, confirmation, verification, and review control for design. Technical advisory service. Establish and maintain testing and verification requirements for the technology development phase. Conduct testing and validation activities for the product and technology development phase.
Quality Assurance Division	1. Establish a quality assurance system. 2. Introduction, implementation, and maintenance of the ISO system. 3. Oversee the internal auditing and external certification of the ISO system. 4. Quality control management. 5. Establish quality standards. 6. Promote and implement quality consciousness. 7. Analyze and manage the measurement system. 8. Inspect and manage the inspection and testing equipment. 9. Corrective and preventive measures for quality issues during the production process.
Manufacturing Division	1. Execute and achieve production targets. 2. Improve manufacturing process. 3. Establish and maintain the SOP of process. 4. Conduct on-site quality management. 5. Control production cost. 6. Maintain and manage production equipment.

Board Structure and Diversity

2-9&2-10&2-11

To establish a sound corporate governance system for its board of directors, enhance its supervisory function and strengthen its management capabilities, and assist directors in performing their duties to improve the board's effectiveness, Clientron has formulated "Rules of Procedure for Board of Directors Meetings" in accordance with the "Regulations Governing Procedure for Board of Directors Meetings of Public Companies" and the "Taiwan Stock Exchange Corporation Operation Directions for Compliance with the Establishment of Board of Directors by TWSE Listed Companies and the Board's Exercise of Powers". In addition, the company is chaired by Mr. John Hsuan, while Ms. Kelly Wu serves as the general manager, jointly leading and overseeing the company's operations and management. Since the chairman does not hold the positions of general manager or CEO concurrently, there is no conflict of interest.

This company's board of directors has a total of eight seats, with a three-year term. The shareholding ratio of all directors is handled in accordance with the "Rules and Review Procedures for Director and Supervisor Share Ownership Ratios at Public Companies" published by the competent authority. The number of independent directors must be at least three and not less than one-fifth of the total number of directors. Independent directors are selected through a candidate nomination process, where shareholders elect from the nominated slate at the shareholders' meeting. The professional qualifications, shareholding, restrictions on concurrent positions, and nomination and election procedures of independent directors shall be handled in accordance with the relevant regulations of the securities regulatory authority. This company's director election uses a cumulative voting system, where each share carries voting rights equal to the number of directors to be elected. Shareholders can either concentrate their votes to elect a single director, or distribute their votes to elect multiple directors, with the candidate receiving the most votes ultimately serving in the position. The current term runs from June 23, 2022 to June 22, 2025. To implement our board diversity policy, the current board has four female directors, making up 50% of the board. We are dedicated to promoting gender equality and encouraging a wider range of perspectives to be discussed in the meeting. This helps to enhance the company's governance level and also encourages more women to realize their potential in corporate leadership roles. We will continue to ensure the diversity of the board of directors, promoting the company's sustainable development. Two independent directors make up 25% of the board. As one independent director resigned on July 25, 2023, the number of independent directors is now less than three, and a replacement has not yet been elected. The table below provides the details of each board member:

	Information about the members of the Board of Directors							
Occup- ation	Name	Gender	Age	Date of initial (selected) inauguration	Main academic and professional background	Currently holds multiple positions, including at the company and other companies		
Chairman	John Hsuan	Male	Aged 50 and above	2005/04/19	 Honorary Doctorate, National Chiao Tung University Department of Electronics Engineering, National Chiao Tung University Chairman of United Microelectronics Corp. Chairman of Faraday Technology Corporation 	 Chairman of Taiwan Innovation Memory Company Chairman of Fusionvax, Inc. Chairman of Taiwan Wenchuang No. 1 Co., Ltd Chairman of Life Pioneer Investment Co., Ltd. Chairman of Maxima Ventures II, Inc. Chairman of Zhi Cheng Retro-style EV-mobility Design Co., Ltd. Director of Meridigen Biotech Co., Ltd. Director of Sipp Technology Corporation Director of Angeluca Science Ltd. (Republic of Seychelles) 		

	Information about the members of the Board of Directors							
Occup- ation	Name	Gender	Age	Date of initial (selected) inauguration	Main academic and professional background	Currently holds multiple positions, including at the company and other companies		
						 Director of Pacgen Biopharmaceuticals Corp. (Canada) Director of Allied Focus Holding Corp. (Seychelles) Director of Bohe Biopharma Global Corp. (Cayman) Director of Moral Express Holding Corp. (Seychelles) Director of Orilitia Biopharma Ltd. (Hong Kong) Independent director of Compal Electronics 		
Director	James Tsai	Male	Aged 50 and above	2002/06/18	 EMBA, National Chiao Tung University Institute of Communications Engineering, National Chiao Tung University Chairman of Kimpsion Corporation Director/Supervisor of Clientron Corp. 	Chairman of Kimpsion Corporation		
Director	Action Electronics Co., Ltd.: Ting-Yu Peng	Female	Aged 50 and above	2005/04/19	 MBA, University of Southern California General Manager of Action Electronics Co., Ltd. Consultant of Taiwan Electrical and Electronic Manufacturers' Association Director of Next Generation Charity Association 	 Chairman and President of Action Electronics Co., Ltd Chairman of Action Industries (Malaysia) SDN BHD Chairman of Action Asia (Shenzhen) Co., Ltd. Director of Shanghai Action Technology Co., Ltd. Representative of juristic person director of Realise Tech-Service Co., Ltd Representative of juristic person director of Clientron Corp. 		
Director	Kelly Wu	Female	Aged 50 and above	2016/11/14	 Department of Statistics, National Chengchi University General Manager of Intel Taiwan Branch Vice President of Phoenix Technologies Ltd Vice President of Advansus Corp. Vice President of VIA Technologies, Inc. 	 General Manager of Clientron Corp. Chairman of Bcom Technology (Xiamen) Co., Ltd. Chairman of Bcom Technology (Shanghai) Co., Ltd. Independent director of Uni Travel Services Co., Ltd. 		
Director	Sheng- Yui Wang	Male	Aged 50 and above	2014/05/30	 MBA, University at Buffalo, The State University of New York Director, Finance Division of UMC 	Independent director of Unimicron Technology Corp.		
Director	Vivienne Weng	Female	Aged 50 and above	2022/06/23	Weber State University Marketing Sales assistant manager of Chou-Chin Industrial Co., Ltd	 Deputy General Manager of Clientron Corp. Director of Bcom Technology (Xiamen) Co., Ltd. Director of Bcom Technology (Shanghai) Co., Ltd. 		
Independent director	Chi-Tsai Yang	Male	Aged 50 and above	2019/11/08	 DBA, National Chiao Tung University General Manager of Mercuries Life Insurance CFO of Mercuries Life Insurance 	 Director of Hua Nan Securities Investment Management Co., Ltd. Director of TriKnight Capital Corporation Director of the Go-South Urological Foundation 		

	Information about the members of the Board of Directors							
Occup- ation	' Namo (Londor Ado (Soloctod)		Main academic and professional background	Currently holds multiple positions, including at the company and other companies				
Independent director	Kuang- Shih Yeh	Male	Aged 50 and above	2020/08/20	 Ph.D, Carnegie Mellon University BA, Department of Political Science, National Taiwan University Deputy Mayor, Kaohsiung City Government Minister, Ministry of Transportation and Communications, Republic of China (Taiwan) Professor, Institute of Technology, Innovation & Intellectual Property Management, NCCU Professor, Department of Business Administration, National Sun Yat-sen University 	 Vice Chairman of Shihlien Fine Chemicals Co, Ltd. Independent director of Synnex Technology International Corporation Independent director of Fubon Financial Holding Co., Ltd. 		
Independent director	Jui-Ching Hu	Female	Aged 50 and above	2020/08/20	 EMBA, National Chiao Tung University MS, Stanford University Vice President of Hermes Microvision, Inc. Vice President of Metrodyne Microsystem Corp Director, Strategic Investment Department of Intel Corporation 	 Vice President of Hermes-Epitek Corporation Legal Representative Chairman of SwiRoc Corp. Legal Representative Chairman of Energic Technologies Corp. CEO of GlintMed Innovation Co., Ltd. 		

Note:

- 1. The members of the board of directors are aged 50 and above, numbering 9 in total.
- 2. Independent director Chi-Tsai Yang resigned on July 25, 2023. His original term was from 2022/06/23 ~ 2025/06/22. The new appointee is not applicable.

Name of director Diversified core item		John Hsuan	James Tsai	Ting-Yu Peng	Kelly Wu	Sheng- Yui Wang	Vivienne Weng	Kuang- Shih Yeh	Jui- Ching Hu
<u> </u>	Banking/Finance					V			
ions	Operation management	√	√	V	√	√	√	V	V
fessiona perience	Business marketing	√	√	V	√		√		
Professional experience	Research and development								
Professional skills	Accounting and financial analysis					√		V	V
fessio skills	Information technology	√	√	V	√	√	√	V	√
Pro	Risk management	$\sqrt{}$	$\sqrt{}$			√		V	V

Board of Directors Operations

The Board of Directors held 5 meetings (A) in 2023, and the attendance of the directors is as follows:

Occupation	Name	Actual attendance count (B)	Actual attendance rate (%) [B/A]	Note
Chairman	John Hsuan	5	100	
Director	James Tsai	3	60	
Director	Action Electronics Co., Ltd.: Ting-Yu Peng	3	60	
Director	Kelly Wu	5	100	
Director	Sheng-Yui Wang	5	100	
Director	Vivienne Weng	5	100	
Independent director	Chi-Tsai Yang	2	100	Resignation on 2023/7/25 (expected to attend 2 times)
Independent director Kuang-Shih Yeh		5	100	_
Independent director	Jui-Ching Hu	5	100	

Director Independence and the Avoidance of Conflicts of Interest

2-15

Clientron currently has 2 independent directors who meet the relevant independence requirements, and they have not served consecutive terms exceeding 3 terms (for details on the independence of the directors, please refer to pages 11 - 12 of the 2023 annual report). To meet the needs of operation development and practical operation requirements, two directors are also serving as the company's managers, and there is no familial relationship among the directors. The company's "Rules of Procedure for Board of Directors Meetings" clearly state that if a board resolution meets any of the following conditions, it must be recorded in the minutes and announced on the designated information reporting website within two days of the board meeting: when independent directors raise objections or reservations with corresponding records or written statements, and when it is approved by more than two-thirds of all directors without being approved by the company's audit committee.

Directors who have an interest in the matters to be discussed at the meeting, either personally or on behalf of the legal entity they represent, must disclose the material details of their interest at the board meeting. If there is a risk of harm to the company's interests, they must not participate in the discussion and voting, and must recuse themselves from the discussion and voting, and cannot act as a proxy for other directors to exercise their voting rights. The spouse, second-degree blood relatives, or companies with a controlling relationship of a director who have an interest in the matters discussed in a meeting shall be considered as having a personal interest in that matter. The board of directors' resolution regarding directors who are not permitted to vote under the regulations shall be handled in accordance with the provisions of the "Company Act". The execution status of directors' recusal on matters involving their interests as of the end of 2023. See page 18 of the 2023 annual report.

Major Sustainability Communication Events

2-16

The Clientron's Board of Directors typically holds quarterly meetings to discuss the company's sustainable development conditions. During these meetings, the financial department (or the general

manager) presents proposals to the Board, to discuss about the protection of stakeholder interests and promote the company's sustainable development. Discussing issues related to corporate social responsibility and sustainable development can enhance the effectiveness of the board of directors and establish a more robust culture of sustainable operation. In 2023, the company held a total of five board meetings, with an average director attendance rate of 90%. In 2023, the board of directors discussed a total of 31 cases, 3 of which were related to environmental (E), social (S), and governance (G) domains. We aim to drive the company's long-term development and create greater social contribution and lasting benefit through ongoing communication.

	ESG discussion topics for Clientron in 2023							
Nature	Meeting category	Explanation						
Environmental domain	NA	NA						
Economic perspective	Report on the company's business operations, 5 times Discussions on the financial statements, 2 times	The proposal was unanimously approved by all directors						
Social domain	Case of issuing new shares with restricted employee rights, 1 time	The proposal was unanimously approved by all directors						

Audit Committee

2-19

According to the "Regulations Governing the Exercise of Powers by Audit Committees of Public Companies", the company has established relevant organizational regulations. The main purpose of this committee is to oversee the company's operations, including ensuring the accuracy and transparency of the financial statements, supervising the independence and performance of the certified public accountant, ensuring the effective implementation of the company's internal control system, monitoring the company's compliance with relevant laws and regulations as well as regulatory system, and assessing and managing the various existing or potential risks faced by the company. The oversight of the audit committee helps ensure the company's operations are legal, transparent and robust, thereby protecting the interests of shareholders and investors and promoting the company's sustainable development. The company's audit committee consists of two independent directors, with independent director Kuang-Shih Yeh serving as the primary convener. The committee holds at least one meeting per quarter, and the main responsibilities and activities of the committee this year are as follows.

I.	Established or amended the internal control system as required by Article 14-1 of the Securities and Exchange Act.						
II.	Assessment of the effectiveness of the internal control system.						
III.	The processing procedures for major financial and business actions, such as the acquisition or disposal of assets, engaging in derivative transactions, lending funds to others, and providing endorsements or guarantees for others, are formulated or amended in accordance with the provisions of Article 36-1 of the Securities and Exchange Act.						
IV.	Matters that involve the personal interests of the directors.						
V.	Major asset or derivatives transactions.						
VI.	Significant loans, endorsements, or provision of guarantees.						
VII.	Raising, issuing, or privately placing securities of an equity nature.						
VIII.	Appointment, dismissal, or remuneration of a certified public accountant.						

IX.	Appointment and removal of financial, accounting, or internal audit department heads.					
X.	X. Annual financial reports signed or stamped by the chairman, managers, and accounting department heads, and the second-quarter financial statement that has been audited and certified by an accountant.					
XI.	Material matters as specified by other companies or competent authorities.					

The Audit Committee operates in accordance with the "Audit Committee Organizational Regulations". It meets at least quarterly and may convene additional meetings as necessary. The Audit Committee held a total of 5 meetings this year, with the independent directors achieving an average attendance rate of 100%. The attendance details are as follows:

Information on the functioning of the Audit Committee							
Occupation	Name	Actual attendance count	Delegated attendance count	Actual attendance rate (%)			
Convener	Chi-Tsai Yang	2	0	100			
Member/Convener	Kuang-Shih Yeh	5	0	100			
Member	Jui-Ching Hu	5	0	100			

Note:

- 1. The company's Audit Committee was established on November 8, 2019 as a replacement for the supervisor.
- 2. The current Audit Committee's term runs from June 23, 2022 to June 22, 2025.
- 3. The content and implementation details of the recusal of independent directors' proposals will be disclosed in the 2023 annual report.
- 4.Independent Director Chi-Tsai Yang resigned from the Audit Committee on July 25, 2023, and a new member has not yet been appointed.
- 5.Independent Director Kuang-Shih Yeh took on the position of convener after August 2, 2023.

Remuneration Committee

2-19&2-20

To enhance its corporate governance and strengthen the remuneration management function of the board of directors, and to protect the rights and interests of investors, Clientron has established the "Remuneration Committee Organizational Regulations" in accordance with the "Regulations Governing Appointment and Exercise of Powers by Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over the Counter" in June 2017, and officially set up a "Remuneration Committee" at the same year. This committee's role is to objectively and professionally evaluate the compensation policies and systems for the company's directors and managers, and to provide recommendations to the board of directors to assist in their decision-making. If a member is dismissed for any reason, a board meeting should be convened within three months of the dismissal to appoint a replacement. However, since there were no other independent directors after the dismissal of Chi-Tsai Yang as an independent director, Mr. Yong-Gui You was temporarily appointed as a member of the Remuneration Committee. The company's audit committee is composed of two independent directors and one member, with independent director Kuang-Shih Yeh serving as the primary convener. This committee should fulfill the following duties with the diligence of a good administrator and submit its recommendations to the board of directors for discussion:

I	Regularly review this regulation and propose amendments.
II	Establish and regularly review the company's performance evaluation standards, annual and long-term performance targets, and compensation policies, systems, standards, and structures for directors and managers, and disclose the content of the performance evaluation standards in the annual report.

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Regularly assess the performance targets of the company's directors and managers, and based on the evaluation results from the performance assessment criteria, determine the content and amount of the individual compensation. The annual report should disclose the individual performance evaluation results of the directors and managers, as well as the content and amount of their individual compensation and its correlation to their performance evaluation and rationality. This information should then be reported at the shareholders' meeting.

Note:

- 1. The remuneration referred to includes cash compensation, stock options, profit sharing, retirement benefits or severance pay, various allowances, and other substantive incentive measures. The scope should be consistent with the standards for the matters to be recorded in the annual report of a public company regarding the remuneration of directors and managers.
- 2.If the remuneration of directors and managers of the company's subsidiaries are subject to approval by the company's board of directors according to the subsidiaries' hierarchical authorization procedures, this committee should first provide recommendations, which will then be submitted to the board of directors for discussion.

The company's Remuneration Committee operates in accordance with the company's "Remuneration Committee Organizational Regulations" and holds at least two meetings a year. The Committee held a total of 4 meetings in 2023, with an average attendance rate of 100% among the members. The attendance details are as follows:

Information on the functioning of the Remuneration Committee								
Occupation	Name	Actual attendance count (B)	Delegated attendance count	Actual attendance rate (%) [B/A]				
Convener	Kuang-Shih Yeh	4	0	100				
Member	Chi-Tsai Yang	2	0	100				
Member	Jui-Ching Hu	4	0	100				
Member	Yong-Gui You	1	0	100				

Note:

- 1. The current Remuneration Committee's term runs from June 23, 2022 to June 22, 2025.
- 2.The content and implementation details of the independent directors' proposals will be disclosed in the 2023 annual report.
- 3.Independent Director Chi-Tsai Yang resigned from the Audit Committee on July 25, 2023, and Mr. Yong-Gui You serves a new member.

Compensation Structure

The remuneration policy for the directors of Clientron is based on the Company Act and the company's articles of association, which stipulate that the company should distribute director's remuneration not exceeding 3% of the annual profit. When a company has accumulated losses, these should be covered.

Deliberation Process

According to the company's "Remuneration Committee Organizational Regulations" and "Regulations for Remuneration of Directors and Managers", the content and amount of remuneration of directors and managers should be determined based on its rationality. The remuneration should not significantly deviate from the company's financial performance. If the company experiences significant profitability decline or long-term losses, the remuneration should not be higher than the previous year. If it is still higher, the company should disclose the rationality in the annual report and report it at the shareholders' meeting.

Risk Connection

The company has a "Regulations for Remuneration of Directors and Managers". The manager's remuneration includes salary and bonuses. The salary is determined based on the manager's level of involvement and contribution to the company's operations, with reference to

industry salary standards. The bonuses are paid irregularly, and the year-end bonus is distributed at the end of each year, based on the manager's contributions to the company and their annual performance evaluation results.

The Relationship Between Compensation and Performance

The company has established a "Regulations for Remuneration of Directors and Managers". The compensation of managers is based on their contribution to the company of the year and the results of their annual performance review, which serves as the basis for determining their compensation.

Internal Audit

The purpose of Clientron's audit system is to assist the board of directors and managers in reviewing the internal control system's deficiencies, evaluating the efficiency and effectiveness of operations, and providing timely improvement recommendations. This ensures the continuous and effective implementation of the internal control system, and serves as a basis for reviewing and revising the internal control system. The internal audit function is an independent unit that reports directly to the Board of Directors. The current internal audit team, including the supervisor, consists of two individuals who meet the required qualifications. The appointment and dismissal of the audit supervisor must be approved by the board of directors.

The main focus of the audit work is to execute the audit plan approved by the Board of Directors, and to conduct project-specific audits as necessary, in order to identify potential deficiencies in the internal control system and provide recommendations for improvement. The relevant audit report is presented by the audit supervisor to the board of directors to report on the status and results of the audit implementation. The audit office's scope includes reviewing the company's overall financial, business, and operational aspects, as well as evaluating the implementation of the internal control system in accordance with regulatory requirements. The audit office also urges each unit to perform annual self-audits, ensuring the implementation of the company's self-monitoring mechanism. The audit team then reviews the self-audit results, which serve as the basis for the company's board of directors to issue the internal control statement along with the audit report.

The audit unit reported to the Board of Directors and Audit Committee five times each by holding a meeting in 2023. They also submitted internal audit reports to the independent directors to discuss the company's internal control matters. For information on the communication between independent directors, the internal audit supervisor, and the accountants, please refer to the 2023 annual report.

Continuing Education for Director

2-17

To effectively strengthen its corporate governance, Clientron arranged for its directors to undergo relevant training courses in order to improve their understanding of the principles of good governance. To keep up with the ever-evolving business landscape and regulatory demands, continuing education for director is a crucial path for directors to continuously learn and enhance their professional expertise. By attending professional training courses, directors can not only stay informed about changes in relevant regulations, but also gain broader management knowledge and insights into market trends, allowing them to apply the knowledge to their corporate governance practices. Continuing education for director not only helps to enhance individual expertise and leadership qualities, but also promotes the company's long-term development and value creation, providing the company with more effective decision-making solutions. In 2023, the company's directors participated in a total of 6 hours of continuing education activities for director.

	Director Continuing Education Overview							
Occupation	Name	Date of continuing education	Organizer	Course title	Training hours	Total hours		
Independent director	Kuang- Shih Yeh	2023/06/02	Securities and Futures Institute	2023 Insider Trading Prevention Awareness Propaganda	3.0			
Independent director	Kuang- Shih Yeh	2023/06/07	Taiwan Institute of Directors	The Future of Enterprises in Times of Conflict: Strategic Shift and Transformation	3.0	9.0		
Independent director	Kuang- Shih Yeh	2023/09/01	Independent Director Association Taiwan	The world's largest financial scandal case - An analysis of 1MDB	3.0			

Human Rights Due Diligence

2-23&2-24&2-25

Clientron commits to complying with the amfori BSCI Code of Conduct, local laws and regulations, international agreements, and all regulations signed with the company. Our company is committed to fulfilling its social responsibilities. If we ever fall short in this regard, we will continuously strive to improve and publicly disclose this through appropriate channels. We comply with the laws and regulations of the locations where our operations are based, adhere to international standards, and integrate relevant policies into our operational management. This strengthens our organizational sustainability practices and serves as a guiding principle for the company's sustainable development, helping us to advance on the path of sustainability. Important policies are approved by the Board of Directors and publicly announced. Each functional team then develops corresponding articles and guidelines based on the integrated strategies and objectives outlined in these policies.

	Commitments related to the human rights policy of Clientron				
I	The company adheres to national labor laws, environmental protection regulations, and other relevant laws and regulations.				
II	Prohibit the use of child labor and forced labor, and do not work with any suppliers or subcontractors that employ child workers, prison labor, or forced labor.				
III	All employees are treated equally, regardless of gender, race, religion, or social background. We oppose discrimination and respect the basic human rights of our employees. Any form of offensive behavior is strictly prohibited.				
IV	Provide safe and hygiene working and living condition to ensure the health and safety for employees.				
V	Promote cooperation between labor and management, and respect the employees' freedom of association and collective bargaining rights.				

VI	Properly schedule production plans and workers' work hours and time off.
VII	Offer fair and competitive compensation and benefits that comply with applicable laws and regulations.
VIII	Continuously improve working conditions and employee benefits.
IX	Conserve energy, reduce emissions, protect the environment, build a harmonious society, and benefit the community.

The company communicates its policies and conducts training for employees through various channels, such as "new employee orientation" and the "EIP employee information portal". It also regularly holds internal seminars and training courses to improve employees' understanding and adherence to company policies. New hires are required to sign the "Employment Contract" and "Confidentiality Agreement" upon joining the company, to ensure they understand and adhere to the company's regulations and requirements. Additionally, we require our suppliers to sign the "Integrity and Confidentiality Commitment" and the "Conflict-Free Mineral Declaration" to ensure they adhere to the company's business ethics standards and relevant regulations, as well as to maintain transparency and traceability throughout the supply chain. We aim to establish a corporate culture through these policies that aligns with ethical standards and regulatory requirements, ensuring the relationships between the company and its stakeholders are built on a foundation of integrity and transparency.

Besides, we place great emphasis on the effectiveness of our risk management and internal control systems to ensure the overall interests of the company are safeguarded and advanced. The executing and responsible units regularly assess risks, and the administration office and audit department provide oversight to ensure the ongoing effectiveness of the internal control system. Each year, we develop an annual audit plan in accordance with laws and regulations, and audit the company's sustainability initiatives. The related reports and findings are then submitted to the Board of Directors and Audit Committee for their review and approval. By leveraging relevant systems, we can promptly identify and address risks, ensuring the stability and sustainability of the company's operations, and enabling the achievement of its long-term development goals.

Clientron has incorporated the regulatory requirements of various countries into its enterprise development and supervision, ensuring the effective implementation of corporate regulations. The company has established diverse communication channels to more effectively listen to and address the concerns of stakeholders, ensuring that any potential problems or improper conduct can be resolved promptly.

2.3 Climate Risk Emergency Preparedness

201-2

The financial impacts and other risks and opportunities arising from climate change

Financial Risks Associated with Climate Change

201-2

As the world faces increasingly severe climate change, Clientron is keenly aware that the potential risks of climate change can have a major impact on business operations. We understand that these challenges may affect our supply chains, operations, and insurance costs. As such, we will persist in our efforts to identify, assess, and manage these risks in order to mitigate their potential impact on our operations and ensure the company's sustainable development. To this end, we have reinforced our adaptation measures to address climate change risks. In this respect, we referenced the four core pillars of the Task Force on Climate-related Financial Disclosures (TCFD) framework. Through this framework, we identified the potential impacts, risks, and opportunities the company might face during operations, and took appropriate measures to manage them.

	Disclosure Framework for Climate Change-related Risks and Opportunities					
Governing entity	Clientron has established a risk management team, with the board of directors serving as the highest governing entity. The team regularly reports to the board, responsible for approving, reviewing, and overseeing the company's risk policies, ESG implementation, and climate change risk management, ensuring the continuous effectiveness of the internal control system. The plan is to establish a Sustainable Development Committee in 2024 and develop a climate change response strategy. This will involve setting management targets, coordinating cross-departmental collaboration, and integrating sustainable strategy and climate action into product, operations, and value chain management.					
	Confronted with the growing financial risks posed by climate change, we recognize this is not merely an environmental issue, but a significant challenge that directly impacts business operations. The impacts of climate change, such as increased frequency of extreme weather events and natural disasters can have adverse effects on supply chains, infrastructure operations, and insurance costs, ultimately impacting the company's financial performance and business operations. Nearly 140 countries worldwide have committed to reaching net-zero emissions by 2050, reflecting the pressing global demand for climate action. We will work to improve energy efficiency, expand the use of renewable energy, and reduce carbon emissions. Actively promote the development and use of renewable energy, reduce reliance on fossil fuels, and gradually transition the entire value chain towards net zero emissions. Aiming to effectively address the financial risks of climate change, while achieving the company's sustainable development objectives and making a positive contribution to society and the environment.					
	Short-term Mid-term Long-term					
Strategy (risk category)	[Transformation Risk] Strengthen the company's adherence to policies and regulations to ensure compliance with emission reporting requirements. [Transformation Risk] Leverage low-emission technologies and low-carbon services to navigate the challenges of technological transformation. [Physical Risk] The increasing severity and frequency of extreme weather events pose a serious threat to the physical infrastructure of businesses.	[Transformation Risk, Physical Risk] Start increasing carbon-reducing equipment to lower the company's carbon emissions. [Transformation Risk] Actively drive the transition to low-carbon technology to establish a foundation for the company's sustainable development in the future. [Transformation Risk and Market Opportunity] Innovate existing product technology to boost the company's revenue and market share.	[Transformation Risk, Physical Risk] Install carbon reduction equipment to lower the company's carbon emissions and help protect the environment. [Transformation Risk] Ensure that social, environmental, and governance factors are considered during operations, effectively conduct human rights and environmental due diligence to achieve sustainable development management.			

Disclosure Framework for Climate Change-related Risks and Opportunities					
	[Market Opportunity] Conduct market research to understand the trends in energy costs and identify methods to lower costs. [Transformation Risk and Ma Improving a company's envir protection image can help es corporate reputation.		onmental	[Physical Risk] Seek alternative materials to replace plastic products, gradually reduce the use of plastic and increase the recycling rate, in order to solve the pollution problem caused by plastics and realize a circular economy.	
	Risk item			Potential impact	
Risk category	[Policies and regulations] Obligation to strengthen emission reporting. [Technology] Transitioning to low-emission technologies (low-carbon services). [Market] Increase energy-related expenses. [Immediate/Physical] The severity and frequency of extreme weather events have been rising.		[Increase in cost] Increase the capital expenditure for installing carbon reduction equipment. [Increase in cost] Transitioning to low-carbon technologies requires significant investment. [Increase in cost] Increase the cost of acquiring renewable energy. [Reduce revenue] The transfer of customers resulted in a decline in revenue. [Reduce revenue] Extreme weather events can potentially damage facilities or disrupt operations.		
	Opportunity item		Potential impact		
Opportunity type	[Resource efficiency] Reduce the use of paper. [Products and services] Developing low-carbon pro [Resilience] Participate in renewable energy initiative efficient practices.		its reliance on natu corporate social res [Increase revenue] protection and sust competitiveness. [Image improvement	owering the company's operational costs, reducing ral resources, and strengthening the company's sponsibility image. Satisfying consumers' needs for environmental cainability to enhance the company's market ant] Lowering energy costs and enhancing the mental protection profile.	
Risk management	The company is dedicated to establishing and maintaining emergency response procedures to address any potential accidents or emergency situations. As a reference for developing emergency response procedures and plans, include human-caused, natural disasters, and other major unexpected events in order to promptly reduce or mitigate the impact and damage caused by such emergencies, such as personnel injuries, property losses, and business disruptions, as well as to quickly restore normal operations. Our risk management goal is to thoroughly understand the risks associated with the global economy, climate change, and energy supply, and proactively take preventive measures. We aim to formulate the company's development strategy and adjust our operations in advance to effectively address potential risks. We are committed to closely monitoring global industry trends and climate change, and will adjust our development goals and operation strategies in a timely manner to minimize potential risks as much as possible. To effectively address various operational risks, we hold management meetings regularly to discuss countermeasures and adjust our operational direction, preempting risks to ensure the stability and reliability of the company's ongoing operations.				
Metrics and objectives	In order to fulfill its commitment to sustainable development, Clientron is actively promoting relevant initiatives. We have set green management strategy goals, initiated various projects, and carried out green management and performance assessment. Review performance results through external verification in order to achieve the goal of protecting the environment. These efforts are not just a promise to future generations, but also a responsibility to the planet. Through our actions, we will build a cleaner, more sustainable future. Work together with stakeholders to realize the sustainable development objectives and make greater contributions to environmental protection.				

	Disclosure Framework for Climate Change-related Risks and Opportunities					
	Item	Short-term objective	Mid-term objective	Long-term objective		
	Greenhouse gas inventory	 Carbon emissions can be reduced by 3% in 2025. Implement the 2023 greenhouse gas inventory plan, conduct the inventory, and obtain third-party verification in 2023, continuing to disclose the results. 	by 10% by 2030. Implement the 2023 greenhouse gas inventory plan, conduct the inventory, and obtain third-party verification in 2023, continuing to disclose the results.			
		The energy-saving achievements are as follows: The Taipei headquarters' electricity consumption in 2023 decreased by 8.69% compared to 2022, a reduction of 44,273 kWh and 24.115 tons of CO ₂ e. Additionally, the lighting in the first and third-floor manufacturing workshops of the Xiamen Factory was replaced with LED lights, a total of 620 lamps. This saves 12.4W of electricity per hour and can save 25,800 kWh per year. At the same time, the traditional screw air compressor was replaced with a permanent magnet two-stage variable-frequency air compressor, which is estimated to save 100,000 kWh of power per year.				
	Water	Water usage is expected to decrease by 10% by 2025.	Water usage is expected to decrease by 20% by 2030.	Water usage is expected to decrease by 40% by 2050.		
management Wa		Specific actions and outcomes: In accordance with the ISO 14001 environmental management system, enhance the management of water use and water resources. Our unit's water consumption in 2023 was 5.71 million liters, a 36% decrease from the 9.06 million liters used in 2022.				
Financial impact	and implemented	sing a carbon tax will undoubtedly increase operating costs, but the current impact is relatively minor. As such, the company has not yet planned implemented an internal carbon pricing system. Instead, we will adhere to the government's and relevant policies' standards for carbon fees and . Going forward, the Sustainable Development Committee will monitor climate-related matters and propose timely strategies to mitigate operational				
Fundamentals of carbon pricing	The company has not yet developed an internal carbon pricing system. We will pay the carbon fees and taxes as per the standards set by the government and relevant policy regulations.					
Greenhouse gas inventory lan	The company has established a greenhouse gas inventory plan for 2024, and the Taipei headquarters and Xiamen Factory will undergo ISO 14064-1 verification in 2024.					
External guarantee or confirmation	The 2023 ESG Sustainability Report includes verified data on water, energy, and greenhouse gas inventory, which have been confirmed by an independent third-party organization. The company also plans to achieve ISO 14064-7 product carbon footprint and ISO 50001 energy management system certifications by 2025, firmly committing to the goal of sustainable development. In 2024, we will continue to conduct ISO 14064-1 greenhouse gas verification for our Sijhih headquarters and undertake the first ISO 14064-1 verification at our Xiamen Factory, further strengthening our commitment to environmental protection.					

Risk Management

Risk category	Responsible unit	Risk management approach
Legal risk	Administration Office	Clientron conducts its daily operations in compliance with relevant domestic and international laws and regulations. We closely follow the trends in domestic and foreign policies and regulatory changes, gather related information to support management's decision-making, and adjust the company's operational strategies accordingly.
Interest rate risk	Administration Office	Clientron and its subsidiaries regularly assess the deposit interest rates of various bank projects, and closely monitor the impact of financial market interest rate changes on the company's funds, in order to take timely measures to adjust the position of idle funds. As a result, interest rate changes are not expected to have a significant impact on the company's profit and loss.
Exchange rate risk	Administration Office	The Finance Department of Clientron maintains close relationships with financial institutions, closely monitoring exchange rate fluctuations and closely following international exchange rate trends and changes. This allows the company to respond in a timely manner to the impact of exchange rate changes and to manage and adjust its foreign exchange positions accordingly, in order to reduce the risks that exchange rate fluctuations pose to the company's operations.
Investment risk	Administration Office	Clientron has always maintained a focus on its core business and a pragmatic approach to operations. Its financial policies are characterized by a conservative and risk-averse approach, without engaging in high-risk, highly leveraged investment activities.
Risk of currency inflation	Administration Office	Clientron constantly monitors changes in upstream product prices, maintains good relationships with suppliers and customers, anticipates market trends, mitigates the impact of price increases, adjusts sales strategies, and avoids significant effects on the company due to inflation.
Risks associated with raw materials and the supply chain	Materials Division	Clientron has long-term, stable relationships with its various suppliers. If a supplier is unable to provide a stable source of goods or meet delivery times, the company will first seek out alternative manufacturers or suitable substitute raw materials. The company has built strong, long-term cooperative relationships with its suppliers. Additionally, the company's main procurement items have more than two suppliers, ensuring stable supply sources without interruption, so there is no risk of concentrated procurement.
Occupational health and safety risks	Administration Office	Clientron strictly adheres to relevant occupational safety and health laws and regulations, and has set up a risk identification, assessment management procedure, and risk management system to create a safe and healthy work environment. Establish an emergency response management procedure, create an emergency response team responsible for addressing various emergency situations and handling the aftermath to mitigate the company's production losses during emergencies. We prioritize the physical and mental well-being of our employees. Through regular training and awareness campaigns, we aim to enhance their understanding and implementation of occupational safety and health. "Please refer to 3.3 for detailed information on workplace health and safety".
Tax risk	Administration Office	Clientron is dedicated to building a robust and comprehensive business environment through its operations. The finance department is responsible for tax management, ensuring that tax policies are aligned with relevant laws and regulations. We maintain close coordination with the accounting firm and National Taxation Bureau, and communicate the received tax information through our finance department to the corporate governing entity, enabling them to better understand internal risks and tax trends. We strictly adhere to all applicable tax-related regulations, including the "Securities Transaction Tax", "Futures Transaction Tax", "Business Tax", and the "Company Act". All major operational decisions of the company are made in compliance with laws and regulations, and their impact on tax risks is evaluated. Transactions are not conducted in low-tax countries for the purpose of tax avoidance.
Corporate image change	Common Resource Division	Clientron has operated with integrity and a solid, stable spirit since its founding, maintaining a positive corporate image and complying with all relevant local and international laws and regulations.

Risk category	Responsible unit	Risk management approach
Technological changes and industrial transformations	Research and Development Division	Clientron closely monitors the technological changes and advancements in its industry, stays informed about market trends and industry peers, and adjusts its product offerings in a timely manner to meet market demands, ensuring the company maintains its competitiveness.
Information security risk	Administration Office	Clientron's information security management policy includes specific management plans and related resource allocation. These policies aim to ensure the effectiveness and continuity of the various information systems, while also maintaining the security and proper functioning of the physical information environment. "For more details, please refer to the information security management".

2.4 Regulatory Compliance and Management

2-26	Mechanisms for seeking advice and expressing concerns		
2-27	Regulatory compliance		
205-1	Operational sites that have undergone corruption risk assessments		
205-2	Communication and training on anti-corruption policies and procedures		
205-3	Confirmed cases of corruption and the actions taken in response		
206-1	Legal actions against anti-competitive, anti-trust, and monopolistic practices		
406-1	Incident of discrimination and the corrective actions taken by the organization		
407-1	Operations sites or suppliers that may face risks related to freedom of association and collective bargaining		
408-1	Major risk of child labor use in operation site and supplier		
409-1	Operation sites and suppliers with a high risk of forced or coerced labor incidents		

Integrity

205-1&205-2&205-3

To deepen Clientron's culture of integrity management, establish a robust development system, and build a sound business framework, the "Code of Ethics" has been specially formulated. At our company, we strictly adhere to the law and maintain disciplined operations across all business functions, including execution, product design, and procurement. Our Code of Ethics clearly prohibits bribery, corruption, illegal political contributions, inappropriate charitable donations or sponsorships, unreasonable gifts, hospitality or other improper benefit, and infringement of trade secrets, trademark rights, patent rights, copyright, and other intellectual property rights, engaging in acts of unfair competition. We also ensure that the development, procurement, manufacturing, provision and sale of our products and services do not directly or indirectly harm the interests, health, or safety of consumers or other stakeholders. These preventive measures and handling procedures are in place to protect customer rights, safeguard company assets, prevent from fines and maintain our reputation.

To guide the conduct of the company's directors and managers in line with ethical standards, and to help the company's stakeholders better understand the company's ethical standards, the "Code of Ethical Conduct" has been specially formulated. Directors or managers should avoid using the company's assets, information, or their position for personal benefit. May compete with the company. When the company has a profitable opportunity, the directors or managers have a responsibility to maximize the company's legitimate and lawful profits. The company will timely reinforce ethical principles and encourage employees to report any suspected violations of laws, regulations, or ethical codes to managers, internal audit supervisor, or other appropriate personnel. We will handle the reported information confidentially and responsibly. We will allow anonymous reporting and do our utmost to protect the safety of those who report in good faith, ensuring they are not subjected to any threats. Manage internal controls by conducting internal

audits and reviews of all company units and subsidiaries in accordance with the company's internal control system, and disclose the results in the company's annual report. To safeguard customer interests, prevent corporate asset losses, and maintain the company's reputation, the responsible unit is tasked with developing and overseeing the implementation of an integrity management policy and preventive measures. The key responsibilities include the following, with regular reporting to the Board of Directors:

	The duties of the responsible unit for the Code of Ethics of Clientron				
I	Integrate integrity and ethical values into the company's operation strategy, and develop relevant anti-fraud measures in alignment with laws and regulations to ensure ethical business practices.				
II	Establish an anti-corruption plan and define standard operating procedures and behavioral guidelines for the associated work tasks within each plan.				
III	Plan the internal organization, staffing, and responsibilities, and establish a mutual supervision and control mechanism for business activities with a higher risk of unethical behavior within the scope of operations.				
IV	Promote and coordinate the implementation of integrity policy training.				
V	Develop a complaint reporting system to ensure its effective execution.				
VI	Assist the board of directors and management team in auditing and evaluating the effectiveness of the preventive measures established for ethical business operations, and periodically assess compliance with relevant business processes, composing a report.				

The company is committed to maintaining gender equality in the workplace and ensuring that employees or service recipients are free from sexual harassment or unfair treatment based on race, color, age, gender, sexual orientation, ethnicity, disability, pregnancy, beliefs, political affiliation, club membership, or marital status. Employees can file a complaint to restore their rights and prevent further harm. To report any and all forms of corruption, extortion, and misappropriation of public funds, and to commit, provide, authorize, give, and accept bribes or other forms of improper gain, the "Complaint and Reporting Management Measures" have been formulated and applied to events occurring between the company's employees, suppliers and customers, or between employees and their service recipients. If the perpetrator is not an employee of our company, we will assist the victim in exercising their legal rights. The administrative responsibilities include overseeing the investigation and resolution of any reports or complaints, analyzing the root causes, and managing the relevant statistics. The responsibility of each department is to communicate the prohibition of any form of retaliation against reporting and filing complaints, and to prevent further harm. If a corruption incident occurs in our company, we will hold the relevant personnel administratively accountable and propose reform recommendations to address the shortcomings. In addition to continuing to gather intelligence and forwarding the case for prosecution, we also fully cooperate with the investigative unit.

Process for Handling Complaint Cases:



	Internal Regulations of Clientron				
01.	Articles of Association of Clientron	06.	Director Election Procedure		
02.	Remuneration Committee Organizational Regulations of Clientron	07.	Regulations Governing Board of Directors Meetings		
03.	Asset Acquisition or Disposal Handling Procedures	08.	Operating Procedures for Lending Money to Others		

04.	Regulations for the Shareholders' Meeting	09.	Code of Ethics	
05.	Endorsement Guarantee Operating Procedures	10.	Code of Ethical Conduct	
Note: The charge mentioned regulations and precedures have been displaced on the company's efficiel website. You can find				

Note: The above-mentioned regulations and procedures have been disclosed on the company's official website. You can find them under "Investor Information → Corporate Governance → Company Regulations" at the following link: https://www.clientron.com/zh-tw/governance_policies.php.

Safeguarding of Employee Rights

406-1&407-1&408-1&409-1

Clientron complies with relevant laws and regulations, including the Labor Standards Act, the Gender Equality in Employment Act, and the Employment Service Act, to ensure the company's operations are legally compliant. Develop a "Social Responsibility Management Manual" that prohibits any harassment or illegal discrimination in the workplace. Ensure fair treatment in hiring and employment (e.g., wages, promotions, rewards, training opportunities) regardless of race, color, age, gender, sexual orientation, gender identity, ethnicity, nationality, disability, pregnancy, religion, political affiliation, group membership, veteran status, protected genetic information, or marital status. Additionally, in accordance with relevant laws and regulations, employees are prohibited from using their position or authority to mistreat others, including through physical attacks, verbal insults, intimidation, threats, or other forms of bullying or violence, which may cause mental or physical harm. The company did not have any incidents of discrimination, sexual harassment, or complaints filed against it in 2023. The Xiamen Factory has established "Recruitment and Employment Management Regulations" and "Procedures for Preventing Discrimination and Harassment" in accordance with relevant laws and regulations. These policies explicitly prohibit the use of child labor and forced labor, eliminate unlawful discrimination, and ensure equal employment opportunities, fostering an equitable work environment.

To ensure the implementation and compliance with the "Labor Standards Act" and the "Gender Equality in Employment Act" of the Republic of China, we will irregularly review the implementation of issues such as child labor and underage workers, forced labor, sexual harassment, labor-management communication, and freedom of expression according to the client's requirements. Our company adheres to relevant laws and regulations, and does not employ anyone under the age of 15 to perform work. There were no incidents of employing child labor in 2023. The company complies with the relevant regulations of the International Labor Organization Convention and Labor Union Act of Republic of China, allowing all employees to engage in collective bargaining and freely organize and join unions as per the law. At the Xiamen Factory, the company has established a "Freedom of Association Guideline" to promote work safety, prevent accidents, improve the work environment, and safeguard employee health. It also has an employee suggestion box, respecting the legal right of employees to freedom of assembly and association, and striving to provide effective communication channels between labor and management.

Clientron prioritizes the labor rights of its employees and strictly complies with local labor laws to ensure that their working hours are within the legal limits. To monitor employee working hours, we have implemented a clocking system that precisely records their arrival and departure times. This ensures that weekly working hours do not exceed the maximum limit set by the Labor Standards Act. If overtime is needed, we obtain the employee's consent and provide either overtime pay or compensatory leave afterwards to safeguard their rights. Clientron did not engage in any forced or compulsory labor practices in 2023.

Regulatory Compliance

2-27&206-1

Clientron considers an event where the cumulative single-event penalty fine amount exceeds NT\$1 million to be a significant event. During the reporting period, the company continued to comply with relevant corporate governance regulations, including the "Company Act", "Securities Transaction Tax Act", "Futures Transaction Tax Act", and "Business Tax Act", and did not have any violations. We strictly manage to ensure no corruption incidents occur, and guarantee the products we produce comply with relevant laws and regulations, without any violations resulting in fines, nor any related anti-competitive, anti-trust, or monopolistic behavior, which brings an excellent corporate image to Clientron.

Regulations related to corporate governance	Regulations related to labor rights
 There is no violation of the Company Act There is no incident of violation of the Securities Transaction Tax Act There is no violation of the Futures Transaction Tax Act There is no violation of the Business Tax Act There is no political contribution There is no incident of corruption 	 There is no violation of the Gender Equality in Employment Act There is no forced labor There is no child labor used There is no comprising freedom of association and collective bargaining There is no incidents of discrimination or human rights violations There is no incident of violation of indigenous rights There is no violation of Occupational Safety and Health Act
Regulations related to products	Laws and regulations related to environmental protection
 Products with no known restrictions or controversies Events that comply with marketing-related laws and voluntary codes The company has not incurred any substantial fines for violating laws or regulations related to the provision and use of its products and services Legal disputes not involving anti-competitive, anti-trust and monopolistic practices There is incident of violation of customer privacy 	There is no incident of violation of the environmental protection laws

- 1. According to the Financial Supervisory Commission's definition of significant penalties under Article 26, Paragraph 3, the single cumulative amount does not exceed 1 million.
- Under the Occupational Safety and Health Act, a fine of over 300,000 is considered a severe punishment.

Reporting Channel

2-26

Clientron, as required by law, provides assistance to victims in exercising their rights, and has established a reporting procedure for stakeholders to ensure they can effectively participate in oversight and express their opinions. If any stakeholder discovers an event that may violate ethical integrity, they can file a complaint or communicate through the following means:

Reporting channel			
Handling unit	General Manager Office		
Mailing address	3F., No. 75, Sec. 1, Xintai 5th Rd., Xizhi Dist., New Taipei City		
Reporting tel	02-26987068		
Email	ceo@clientron.com		

Chapter III Hire the Best people, Treat Partners Kindly

3.1 Talent Development

3-3	Employment relations
3-3	Training and Education
2-7	Staff
2-8	Workers who are not employees
202-2	The proportion of local residents employed in senior management team
401-1	New hires and departing employees
404-1	Average annual training hours per employee
404-2	Program to enhance employee skills and provide transition support
404-3	Percentage of employees who regularly undergo performance and career development reviews
405-1	Diversity in governing entity and among employees
410-1	Security guard receive training on human rights policies or procedures

3-3

Management guidelines		Employm	ent relations					
Respond to sustainability principles (issues)	GRI 401 Employment Relations	Stakeholders impacted	Employees and other personnel, government, shareholders, and other investors					
Significant reason	any asset. Clientron values h provides benefits and compe	Talented individuals are the cornerstone of Clientron for sustainable development, their value surpasses any asset. Clientron values harmonious employment relations and strictly complies with labor laws. It even provides benefits and compensation that exceed legal requirements, with the aim of creating a stable and harmonious work environment. This helps the company attract and retain talented employees, enabling it to operate and grow sustainably.						
Impacts	employee care, fostering pos	itive employment relational ailure to comply with recompany's reputation. e of belonging among enver d with hiring and training						
Policy/Strategy	Hire employees in compliance with local labor laws, adhering to the principles of diversity and equal opportunity to ensure fair and just employment practices. We are committed to supporting the career development of our employees by providing a range of development opportunities and resources to meet their needs. To align with the company's operational development direction, we will attract top talent and leverage the MBO performance management system to regularly assess performance and develop our key personnel. It can boost employee performance and drive the company's ongoing development and competitiveness.							
Objectives and targets	 Short-term objective: The target employee turnover rate is set at less than 8% for direct personnel and less than 5% for indirect personnel. The target is to maintain the monthly average turnover rate below 2%. Continue to provide education and training to enhance employees' skills and workplace adaptability. Mid-term and long-term objectives: The salary increase for high-performing employees is at least 10% higher than the average increase, in order to retain and incentivize top talent, and attract skilled personnel to meet operational needs. Maintain ongoing collaboration with domestic universities to offer more favorable employment terms for graduates, drawing in young talent to join Clientron. 							
Management assessment mechanism	clear and can be effectively a season's MBO, and make an reviews are conducted in July	assessed. Concurrently y necessary adjustmen y, and the results impac o motivate employees	and reviewing to ensure the team's work objectives are review the execution effectiveness of the previous its and improvements. Annual employee performance its salary increases, promotions, and performance to actively participate in their work and ensure they					

	The company adjusts its management policies and compensation systems annually based on its business performance: Performance evaluations, salary adjustments, and promotions will be conducted in July, followed by the distribution of employee cash bonuses in September. Distribute year-end and performance bonuses during the Lunar New Year to strengthen employee retention.	
	Preventive mechanism	Clientron complies with relevant laws and regulations, such as the Labor Standards Act, the Gender Equality in Employment Act, and the Employment Service Act, to ensure the company's operations are legally compliant. The company also has an employee suggestion box to respect the rights granted to employees by law, and is dedicated to providing effective communication channels between labor and management.
	Corrective measures	If changes in operations require terminating employment relations and laying off employees, Clientron will communicate thoroughly with employees. For any actual negative incidents, the company will develop a remedial plan for each case, such as providing career transition guidance, job placement referrals, or mental health counseling, to help employees find new job opportunities or cope with life's difficulties, and to minimize negative impacts.

3-3

Management guidelines		Training a	and education				
Respond to sustainability principles (issues)	GRI 404 Training and Education	Stakeholders impacted	Employees and other personnel, government, shareholders and other investors, customers, business partners, suppliers/contractors				
Significant reason	competitiveness of its team by the challenges it faces in the m skills and capabilities of emplo	Clientron places a strong emphasis on talent development, aiming to enhance the professional expertise and competitiveness of its team by improving employee skills. This allows the company to more effectively address the challenges it faces in the market. Provide a variety of on-site and virtual learning channels to develop the skills and capabilities of employees, tailored to their evolving needs at different stages of their careers. By continuously learning and growing, employees can better adapt to changes in the work environment, thereby brining more value to the company.					
Impacts	company to provide higher-q	uality products and senon. Lack of education trains n n n n n n n n n n n n	rove work efficiency and productivity, enable the vices, enhance its competitive edge in the market, and aining can impact an employee's chances for promotion •: Positive impact A: Negative impact				
Policy/Strategy	assignments, ensuring they of professional development for the company's technical and	Invest in human resources by providing employees with learning opportunities and appropriate job assignments, ensuring they can thrive in the areas best suited to their strengths. Provide ongoing professional development for employees to support their personal growth, enhance their skills, and improve the company's technical and operational performance. This not only supports the professional development of employees, but also improves the overall team performance and competitiveness, promoting the					
Objectives and targets	 Short-term objective: The target for offering education training courses is to exceed 90% attendance. Mid-term and long-term objectives: Enhance employees' technical and core skills through the education training system, improve work performance and achieve organizational goals, and establish individual development plans (I.D.P.) for employees. 						
Management assessment mechanism	Annually survey the previous year's education training needs across departments to understand the training requirements of each department. The investigation results are consolidated by the human resources unit, which then formulates the annual education training plan. During the execution of skill training, the progress and outcomes of each department must be reported to the human resources unit to enable tracking and management. To ensure the effectiveness and comprehensiveness of the education training, thereby enhancing the employees' capabilities.						
Performance and adjustment	 In 2023, Clientron provided 1,300 hours of education training in total, focusing on training for new hires and various functional roles. In 2024, we will enhance the skill education training of R&D personnel, focusing on IATF five core tools and increasing the number of employees certified in ISO 26262 Functional Safety. 						
Preventive mechanism	The education training program manual has been made available on the employee information portal, ensuring that all staff can easily access the relevant information. All employees can share their opinions, suggestions or objections through a variety of communication channels, such as telephone, email, and discussions during various meetings.						
Corrective measures	Provide individual follow-up and reminders to personnel who should have participated in the training but did not, understand the reasons for their absence, and offer assistance. Arrange additional training opportunities or allocate extra training time. Inform the department head and relevant personnel about the subsequent handling measures, including the arrangements for additional training and the implications for the annual performance assessment. Monitor and track the implementation of the additional training plan to ensure that all personnel who have not yet completed the training are able to do so in a timely manner.						

Uphold Human Rights

Clientron pledges to safeguard the fundamental human rights of all its employees and will not tolerate any incidents of human rights abuses or violations. Our company has previously joined amfori BSCI and adhered to its code of conduct as well as local laws and regulations. We also support international legal instruments and guidelines such as the United Nations Global Compact (UNGC), the Universal Declaration of Human Rights (UDHR), the United Nations Guiding Principles on Business and Human Rights (UNGPs), the International Labor Organization Conventions (ILO Conventions), and the Responsible Business Alliance (RBA). Empower employees to thrive in a fair, safe, and respectful work environment, upholding our steadfast commitment to human rights. Here is how we are implementing our policies:

	Human Rights Policy and Implementation Status of Clientron				
Item	Implementation status				
Employee labor rights	In accordance with relevant laws and regulations, Clientron handles employment matters based on the Employment Contract and management regulations, which clearly define the rights, obligations, and benefits of employees, in order to protect the interests of the employees. In 2023, our company did not experience any incidents of labor rights violations.				
Prohibition of Forced and Coerced Labor	Clientron prioritizes the labor rights of its employees and strictly complies with local labor laws to ensure that their working hours are within the legal limits. To monitor employee working hours, we have implemented a fingerprint clocking system that precisely records their arrival and departure times. This ensures that weekly working hours do not exceed the maximum limit set by the Labor Standards Act. If overtime is needed, we obtain the employee's consent and provide either overtime pay or compensatory leave afterwards to safeguard their rights. The company did not engage in any forced or compulsory labor practices in 2023.				
Non-bonded labor	We firmly oppose slavery, forced labor, bonded labor, and involuntary labor. We do not charge workers any recruitment fees, provide clear and transparent employment contracts, and ensure that workers are not exploited and threatened. Meanwhile, we respect the workers' freedom of movement, do not retain their identity documents, and provide free, comprehensive, and accurate information. Workers have the right to freely terminate their employment contract, change employers, and return home safely. They are also entitled to free dispute resolution and effective remedies. The company did not have any relevant incidents in 2023.				
Child labor and underage workers	To ensure the implementation and compliance with the "Labor Standards Act", we will irregularly review the implementation of issues such as child labor and underage workers according to the client's requirements. Our company adheres to relevant laws and regulations, and does not employ anyone under the age of 15 to perform work. There were no incidents of employing child labor and underage workers or injuries to them in 2023.				
Fair remuneration	The company ensures that all employees' starting salaries meet the minimum wage standard and comply with the Labor Standards Act and other relevant regulations. We adhere to the principle of fair and equitable compensation and ensure that the remuneration meets legal requirement in order to attract top talent. We have a strict policy against using salary reduction as a form of punishment, in order to maintain positive labor-management relations. In 2023, the salaries and benefits paid by our company to employees were fully compliant with the company's regulations and applicable laws.				
Unsecured employment	We ensure that all our work is conducted in compliance with relevant national laws, customs, and international labor standards, under recognized and documented employment relations. The company will never engage in any illegal or deceptive practices, such as offering meaningless training or seasonal work, or using informal employment contracts or substitutes. The company did not have any relevant incidents during 2023.				
Oppose sexual harassment and discriminatory behavior	Clientron complies with the Gender Equality in Employment Act and the Employment Service Act, and implement anti-discrimination and sexual harassment prevention measures. In accordance with the regulations of the Employment Service Act, "For the purpose of ensuring national's equal opportunity in employment, employer is prohibited from discriminating against any job applicant or employee on the basis of race, class, identity". Dedicated to eliminating any form of discrimination based on gender, age, health conditions, pregnancy, nationality, or religious beliefs. Our company did not experience any incidents of sexual harassment and discriminatory behavior in 2023.				
Freedom of association and collective bargaining	The company complies with the International Labor Organization's Conventions and the Labor Union Act of Republic of China and other applicable regulations, allowing all employees to collectively bargain and freely organize and participate in labor unions as per the relevant regulations. The Xiamen factory has established a labor union to promote harmonious labor relations, drive business development, and safeguard the labor rights and interests of its employees. The employees' rights are protected by relevant labor laws and regulations. In 2023, as of the reporting period, the Taipei headquarters has not joined or established any unions, nor has it signed any collective agreements, and there have been no violations of freedom of association and collective bargaining.				

Employee Profile

2-7

Clientron has always believed that employees are its most important asset, and the professional skills they possess are the key to the company's continued growth. As such, we are committed to seeking out the most talented individuals, providing them with a supportive work environment and growth opportunities, as well as comprehensive training and support to motivate our employees to continuously improve and innovate. Aiming to establish a corporate culture of mutual trust and shared growth through collaboration and interaction with employees.

The Taipei headquarters employs a total of 190 full-time staff. In 2023, the company hired 39 new employees, with 31 males and 8 females, resulting in an employment rate of 20.53%. In the same year, a total of 38 employees resigned, comprising 24 males and 26 females, resulting in a turnover rate of 20%.

The Xiamen factory has a total of 124 full-time employees, and there were no new full-time hires in 2023. In the same year, a total of 50 employees resigned, comprising 27 males and 11 females, resulting in a turnover rate of 40.32%. The high employee turnover rate is attributed to the impact of the COVID-19 pandemic, as well as a reduction in the industry's supply chain and decreased product demand. Additionally, the non-employee workers at the Xiamen factory include security guard and canteen service staff. The situation regarding employees and non-employees this year is as follows.

Overview of employee headcount						
Region	Contract type Female Male		Male	Total count		
	Number of employees	74	116	190		
Taiwan	Number of full-time employees	74	116	190		
	Number of casual employees	0	0	0		
Xiamen	Number of employees	83	41	124		
	Number of full-time employees	83	41	124		
	Number of casual employees	0	0	0		

Note:

- 1. The total number of employees combines the data from the Taipei headquarters and the Xiamen factory.
- 2. This table calculates the number of people as of December 31, 2023.
- 3. The company has no other employees with different genders, those who do not disclose their gender, and those without guaranteed work hours.
- 4. Employee: Individuals who establish an employment relations with the organization as per national laws or applicable requirements.
- 5. Full-time: Individuals who have signed an indefinite-term contract and are covered by the Labor Standards Act, working no more than 8 hours per day and 40 hours per week, are considered full-time employees.
 Casual: Individuals who sign fixed-term contracts and have agreed to work hours that are less than the standard work hours are considered part-time employees.

2-8 The non-employee workers at the Xiamen factory are outsourced personnel who are not company employees. In 2023, there were 8 such workers, which is unchanged from the previous year.

Worker type	Contractual relationship with the company	Number of employees
Security guard	Outsourcing	6
Canteen service staff	Outsourcing	2
Total hea	8	

	Gender percentage (%) of employees at Clientron				
Region	Taiwan Headquarters	Xiamen Factory			

Gender	Male	Female	Male	Female
Management level	63.00	37.00	46.00	54.00
Technician	13.00	87.00	80.00	20.00
All employee	61.00	39.00	33.00	67.00

Employment Rate

401-1 (Table 1)

			Number	of new hires in 2	023			
Region	Taiwan				Xiamen			
Gender	Male		Female		Male		Female	
Age/Item	Number of people	Employment rate (%)						
30 years old and below	5	2.63	1	0.53	0	0.00	0	0.00
30 to 50 years old	23	12.11	7	3.68	0	0.00	0	0.00
Aged 51 and above	3	1.58	0	0.00	0	0.00	0	0.00
Total number of new hires		3	9			()	
Total number of employee	190				124			
Total employment rate (%)	20.53 0.00				00			

Note

- 1. The number of new hires do not account for those who left the organization during the period.
- 2. The employment rate for male (female) employees in this age group is calculated as the number of new male (female) hires in this age group during the year divided by the total number of employees at the operation site at the end of the year.
- 3.The total new hire rate is calculated as the number of new employees hired during the year divided by the total number of employees at the operation site at the end of the year.

Given the evolving needs of society, an increase in the company's workforce is inevitable. Our company recruits new employees through a variety of channels, including job bank, industry-academia collaboration, online communities, and internal employee referrals, in order to attract a diverse pool of talent.

Employee Turnover Rate

401-1 (Table 2)

	Number of departing employee for 2023							
Region		Taiw	van .			Xian	nen	
Gender		Male	Fe	emale	ı	Male	F	emale
Age/Item	e/Item of turnover rate		Number of people	Employee turnover rate (%)	Number of people	Employee turnover rate (%)	Number of people	Employee turnover rate (%)
30 years old and below	2	1.05	0	0.00	9	7.26	6	4.84
30 to 50 years old	20	10.53	11	5.79	15	12.10	19	15.32
Aged 51 and above	5	2.63	0	0.00	0	0.00	1	0.81
Total number of departing employee		38			50			
Total number of employee	190			124				
Total employee turnover rate (%)		20.0	00		40.32			

Note:

- 1. Categorizing the employees who have left the company Resignation, termination, layoff, retirement, etc.
- 2. The turnover rate for male (female) employees in this age group is calculated as the number of new male (female) departs in this age group during the year divided by the total number of employees at the operation site at the end of the year.
- 3.The total employee turnover rate is calculated as the number of employees who left the company during the year divided by the total number of employees at the operation site at the end of the year.

Employees are the company's most important partners. Although some employees had to leave the company in 2023 due to family or health **reasons** which makes us feel sad, we still hope they can grow and apply their talents in their future careers. To create a stable work atmosphere, our company encourages work-life balance, remote work, and leave without pay to reduce employee turnover rate. This helps build a stable team, foster work synergy, and drive the company's business forward.

Hiring A Diverse Workforce 405-1

Clientron is committed to fostering a diverse and inclusive work environment, while also emphasizing its responsibility and concern for the society. In accordance with the "People with Disabilities Rights Protection Act" and relevant labor laws, we have set up designated quotas to support the employment of minority and underprivileged groups with the ability to work. Aimed at promoting equal employment opportunities and fostering a fair work environment. This represents not only respect for everyone's rights, but also the company's steadfast commitment to social responsibility. We hope to bring more diverse talent to the company and provide more valuable opportunities for the personal growth and development of each employee. The following table shows the distribution of employees from diverse ethnic groups in 2023:

Year			2023
Item/Gende	er	Age	Number of people
	Male	30 years old and below	0
		Male	30 to 50 years old
Minority or underprivileged		Aged 51 and above	0
groups		30 years old and below	0
Female	Female	30 to 50 years old	0
		Aged 51 and above	0

Note: Minority or underprivileged groups: Groups with specific conditions or characteristics (such as economic, physical, political, social) that may be more impacted negatively by organizational activities than general ones.

Employ Local Residents

202-2

Clientron actively strengthens its harmonious relationship with the local community during the recruitment process, ensuring the job stability of employees and supporting the local economic development. We give priority to hiring local residents, and consider the people living in the areas where our operations are located as our primary recruitment pool. Additionally, the company exclusively hires local residents to fill managerial roles of assistant manager level and above at the Taipei headquarters, as well as deputy director level and above at the Xiamen factory, in order to foster the growth and development of local talent. This approach not only recognizes the local talent, but also strengthens the connection with the local community, helping to create a harmonious and stable environment, and achieve the goal of shared prosperity with the community. The employee job distribution in 2023 was as follows:

Composition of the workforce in 2023						
	Region	Taiwan	Xiamen			
Item/G	Sender	Age	Number of people	Number of people		
		30 years old and below	0	0		
	Male	30 to 50 years old	11	0		
Manager		Aged 50 and above	8	0		
	Female	30 years old and below	0	0		
		30 to 50 years old	7	1		

Composition of the workforce in 2023						
	Region	Taiwan	Xiamen			
Item/Ge	ender	Age	Number of people	Number of people		
		Aged 50 and above	4	0		
To	tal number of manage	er	30	1		
	Male Female	30 years old and below	5	3		
		30 to 50 years old	76	38		
Non-managerial		Aged 50 and above	16	0		
staff		30 years old and below	1	7		
		30 to 50 years old	49	73		
		Aged 50 and above	13	2		
Total nu	mber of non-manager	160	123			
Tota	I number of full-time s	staff	190	124		

Note:

Education Training

404-1&404-2

In 2023, Clientron developed a diverse education training program to enhance the professional skills and management capabilities of its employees. Our company is committed to providing a diverse range of learning resources, including extensive on-site and online courses, to allow employees to freely choose the learning content and methods that best suit their individual needs. With the goal of helping employees improve their job performance and strengthen their sense of self-value. To embed the company's philosophy into the capabilities and knowledge required for different roles and positions, we have transformed the general education and various specialized courses offered to Clientron's employees into online learning. This allows our colleagues to more flexible schedule their learning and work time, and to continue their professional and diverse training. New hires will attend a training program that covers the company's background, core values, and basic policies. They will also participate in courses on information management, use of internal system platform, and training on occupational safety and fire drills. For employees currently in service, professional programs will be planned based on their respective job duties and skill requirements, including in-house or external training. In-house training courses focus on exchanging professional techniques within the company, to enhance employees' work capabilities. External training courses will be arranged for employees to attend seminars based on the company's needs, providing good opportunities for specialized training to enhance their professional capabilities. For managers and supervisors, they will participate in the management program, which focuses on strategic thinking, organizational development, and human resource planning, to continually enhance their management abilities.

Additionally, we place great importance on training and encouraging our internal lecturers. "Talents" are the core of a company's competitiveness, so we encourage the internal staff to share their knowledge and experience to promote knowledge transfer and create value. We have implemented various incentive measures, such as public recognition and rewards, to acknowledge the contributions of our internal lecturers in sharing the company's knowledge. Furthermore, the certification of internal instructors is considered a key requirement for promotion to management roles, and is used as a reference point in performance assessments. By providing training and encouragement from internal instructors, we aim to not only facilitate the transfer of knowledge, but also to enhance our employees' capabilities and sense of self-value in the workplace.

^{1.} Employees with the rank of assistant manager or above at the Taipei headquarters are considered senior management.

^{2.} At the Xiamen factory, the deputy director position and above are considered senior management.

The education training hours vary due to the different nature of departments and job responsibilities. Since the management positions in the R&D department are predominantly held by men, they attend education training sessions together with the indirect personnel (RD). As a result, the education training hours of male managers are higher than those of their female counterparts. The majority of women in managerial roles are concentrated in functions such as procurement, production, and sales, which contributes to the discrepancy in education training hours between male and female managers and supervisors. We will continue our efforts in education training to enhance the overall professional standards and competitiveness of the team. In 2023, Clientron invested a total of NTD 103,400 in education training, with a total training time of 1,300 hours. The total average training time was 3.26 hours per person for management and non-management roles, and 3.57 hours per person for direct and indirect personnel.

	Explanation of the education training classification								
Item/Cate	gory	Management		Non-management		Direct personnel		Indirect personnel	
Unit/Gender		Male	Female	Male	Female	Male	Female	Male	Female
Number of people	People	20	10	96	64	2	13	114	61
Total hours of training	Hour	94.50	18.00	372.50	165.00	8.00	52.00	467.00	183.00
Total average hours of training	Hour per person	4.73	1.80	3.88	2.58	4.00	4.00	4.10	3.00
Training cost	NTD	23900	7300	10200	10300	0	0	34100	17600

Note:

- 1. The total number of employees at the operational site is equal to (the sum of the number of management positions and the number of non-management positions).
- 2. The total number of employees at the operational site is equal to (the sum of the number of direct personnel and the number of indirect personnel).



Fair Performance Management System

404-3

Clientron follows the "Labor Standards Act" and other relevant regulations, and has established an employee performance assessment system to ensure the protection of employee rights and interests. Coupled with a system of rewards and penalties to ensure the fairness of the assessment. All our employees undergo an annual performance review, which serves not only to assess their work performance, but also as an important audit mechanism for the company's

operations. The 2023 performance assessment results will be factored into salary adjustments, promotions, and coaching. The positive assessment outcomes demonstrate the company's focus on employee performance and the employees' acceptance of the assessment system. By conducting audits, we can gain a more comprehensive understanding of employee performance, identify potential problems, and address them promptly. This helps ensure the company's operations and work environment continue to improve and progress.

Item	Management	Non- management	Direct personnel	Indirect personnel
Proportion of male employees undergoing performance assessment	100	100	100	100
Proportion of female employees undergoing performance assessment	100	100	100	100

Note: If the acceptance ratio of the assessment is less than 100%, please explain the excluded parties and the reasons (e.g., the chairperson, new hires with less than three months of service).

Security Guard Training

410-1

The Clientron's Taipei headquarters is located in an office building, and the security duties are carried out by the building's security guard. The Xiamen factory's security is outsourced to the Jimei Security Company. The hired security guards are required to comply with local security management regulations and receive relevant professional training every year as per the Occupational Safety and Health Act. The course content covers disaster prevention and rescue, along with practical training related to security duties, which includes learning duty skills, fire safety training, first aid knowledge, and practical exercises in counter-terrorism. This is to enhance the guards' skills and raise the security standards. Some of the company's security system operations are outsourced to a professional security agency, which employs 6 security guards. The security personnel hired by Clientron in 2023 have all received training on human rights policies or procedures.





Health and rescue knowledge learning



3.2 Employee Welfare

2-21	2-21 Annual total compensation ratio					
2-30	Collective agreement					
202-1	The ratio of standard salaries for entry-level employees of different genders to the local minimum wage					
201-3	Defined benefit obligation and other retirement plans					
401-2	Benefits offered to full-time employees (excluding casual or part-time employee)					
401-3	Maternity leave					
402-1	The shortest notice period for operational changes					
405-2 The ratio of basic salary and compensation between female and male						

Enhancing Employee Welfare

401-2&2-30

Clientron offers a comprehensive employee welfare package, including regular health checkups, birthday celebrations and cash gifts, end-of-year parties, company travel, holiday bonuses, profit-sharing, stock ownership plans, parking and transportation subsidies, fuel subsidy for personal cars for public use, as well as support for continued education and training. Employees can also apply for various welfare benefits such as marriage, funeral, celebration, and childcare subsidies, and there are also employee education training and other welfare measures in place. Additionally, the company provides group insurance for employees to offer them greater living protection. These welfare measures not only demonstrate the company's care and support for its employees, but also help to boost employee motivation to work and quality of life, and strengthen their sense of belonging and loyalty to the company. We are committed to continuously enhancing and refining our welfare system, in order to provide our employees with an even better work environment and to jointly pursue the sustainable development of both the company and our employees.



	Welfare Measures of the Taipei Headquarters Employee Welfare Committee					
1	1 Hold the end-of-year parties.					
2	2 Organize ball games and fun competitions to foster greater interaction and team spirit among employees.					
3	Offer free group insurance coverage for employees and their dependents.					
4	Birthday celebrations are held monthly, where employees receive birthday cash gifts.					

	Welfare Measures of the Xiamen Factory Employee Welfare Committee					
1	Mid-autumn festival dice game for mooncakes (bo bing)					
2	Birthday celebration or distribution of birthday presents.					
3	Company trips on an irregular basis.					
4	4 End-of-year parties, featuring activities such as singing, dancing, and comedy sketches.					
5	5 A gold necklace in recognition of 10 years of service and contributions.					



Compensation System

Clientron is dedicated to creating a positive work environment and complying with Labor Standards Act and related regulations. The company adheres to the principle of fair and equitable compensation and ensures that the remuneration meets legal requirement in order to attract top talent. We regularly review global market trends and industry compensation standards, and flexibly adjust our compensation policy to ensure the company remains competitive in a challenging

environment. We also place great importance on ensuring fair internal compensation, as this helps to build a stable work environment. The aim of this compensation strategy is to foster a sense of unity among employees, so that we can work together to promote the company's sustainable development and create a brighter future for both the employees and the enterprise.

The starting salaries at Clientron are the same regardless of gender, and fully comply with the minimum wage requirements of the Labor Standards Act. However, salaries will still take into account factors such as an employee's tenure and job performance, so there may be disparities in position-based compensation. The company's salary policy follows the principle of equal pay for equal work. Employees' compensation is not differentiated based on race, ideology, religion, political affiliation, gender, appearance, and physical/mental disabilities. The 2023 employee salary ratios across different professions are as follows.

	Employee Compensation Statistics						
Salary ratios across	Number	of people		nual salary wan Dollars)	Compensation ratio		
different professions	Female	Male	Female	Male	Female	Male	
Management	11	19	1,578,744	1,704,812	1	1.08	
Non- management	63	97	753,342	987,144	1	1.31	
Direct personnel	13	2	429,832	417,200	1	0.97	
Indirect personnel	61	114	971,130	1,116,754	1	1.15	

Note:

202-1

Clientron is dedicated to maintaining its competitiveness in the market. To achieve this, it conducts an annual international salary survey and adjusts employee compensation based on the market rates for each role and individual performance. In Taiwan, the standard salary of male entry-level workers is 1.12 times the national minimum wage, while the standard salary of female entry-level workers is 1.02 times the minimum wage. At the Xiamen factory, the standard salary of male entry-level workers is 1.6 times the local minimum wage, while the standard salary of female entry-level workers is 1.5 times the minimum wage. The ratio of the highest salary to the median employee salary is 7.43%; total compensation has decreased by 36.50% compared to 2022, showing a negative growth, primarily due to a substantial reduction in performance bonuses and profit-sharing bonuses in 2023 compared to 2022. We will continue to work diligently, constantly improving and adjusting our compensation policies. This includes making our salary structure more transparent, providing more benefits and incentives, to ensure the well-being and interests of our employees.

Country/Region	The ratio of standard salaries for male entry- level employees to the local minimum wage	The ratio of standard salaries for female entry- level employees to the local minimum wage
Taiwan	1.12	1.02
Xiamen	1.6	1.5

2-21

Country/ Region	The ratio of the annual total compensation of the highest-paid individual in the company to the median annual total compensation of employees	The annual total compensation of the highest-paid individual in the company and the increase ratio in the annual total compensation of employees
Ü	(excluding the highest-paid individual)	(excluding the highest-paid individual)

^{1.} The average annual salary for female in this category is calculated by dividing the total annual salary of female in this category by the number of female in this category. The average annual salary for male in this category is calculated by dividing the total annual salary of male in this category by the number of male in this category.

^{2.}Ratio of women's to men's annual salaries (annual salary ratio): "Average annual salary for male in this category divided by the average annual salary for female in this category"

Note:

- 1.The chairman's remuneration is not the highest individual, unless they also hold the position of general manager or CEO.
- 2. Formula for calculating the median annual salary ratio: The highest individual annual salary in the year divided by the individual annual salary at the median in the year.
- 3. Formula for calculating the annual salary increase ratio: The increase percentage of highest individual annual salary in the year divided by the increase percentage of individual annual salary at the median in the year.

Execution of Parental Leave

401-3

Clientron recognizes that childbirth is a critical issue for employees and their families. The Taipei headquarters has implemented a parental leave system in line with the Labor Standards Act, enabling employees to retain their positions during the childbirth period so they can focus on having a child without concerns about their job. Employees who meet the eligibility criteria can apply for parental leave, which can last up to two years. After parental leave ends, we are committed to supporting employees in successfully returning to work and staying with the company. The Xiamen factory offers its employees a generous maternity leave policy, providing 158 days of maternity leave and one year of nursing leave. As of the end of 2023, the company has two employees who have applied for parental leave. Here is the company's parental leave information for the past three years:

Statistics on Parental Leave in Clientron									
Year	2021		2022			2023			
Gender/Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
The number of employees eligible for parental leave application A	11	11	22	9	10	19	8	11	19
The number of employees who actually applied for parental leave this year B	0	2	2	0	2	2	0	2	2
The number of employees who should have returned to their jobs after taking parental leave that year C	0	3	3	0	0	0	0	0	0
The number of employees who actually resumed their positions after taking parental leave that year D	0	3	3	0	0	0	0	0	0
The number of employees who actually returned to work after taking parental leave the previous year E	0	1	1	0	3	3	0	0	0
The number of employees who took parental leave in the previous year and returned to work, continuing employment for one year thereafter F	0	1	1	0	3	3	0	0	0
The ratio (%) of employees returning to work after taking parental leave that year (D/C)	0.00	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00
The ratio (%) of employees retaining the job after parental leave that year (F/E)	0.00	100.00	100.00	0.00	100.00	100.00	0.00	0.00	0.00

Calculation method:

1. The number of employees who should have returned to their jobs is referred to as the expected return-to-work figure.

Employee Retirement System and Its Implementation

201-3

Clientron has set up an employee retirement plan in accordance with the "Labor Standards Act", formed a labor pension fund supervisory committee, and deposited the labor pension fund in a dedicated account at Bank of Taiwan to cover future employee retirement benefits. Pursuant to the "Labor Pension Act", employees who previously participated in the old pension scheme and have opted for the new scheme, or new hires after the implementation of the new scheme, their service years are now calculated under the defined contribution system. Pursuant to the fixed pension contribution system, our company contributes no less than 6% of each employee's monthly salary to their personal pension account at the Bureau of Labor Insurance, as required by the Labor Pension Act. The Xiamen factory processes the relevant retirement matters in

^{2.} The number of employees retained in the Year N is the number of employees who actually returned to work in Year (N-1) and were still employed as of December 31 in Year N

accordance with the "Labor Law of the People's Republic of China" and "Civil Code of the People's Republic of China".

Clientron is dedicated to providing comprehensive retirement and project-based retirement care services, ensuring that employees can smoothly transition into and enjoy a fulfilling life after retirement. For employees nearing retirement, we offer consultations and support to understand their retirement readiness and needs. We provide career development guidance to help them prepare for the next stage of their lives. We also offer volunteer opportunities, allowing them to remain engaged in the community and enrich their lives after retirement. We continue to care for our retired employees and welcome their participation in company events, in order to maintain their connection with the company. Moreover, we support and welcome the rehiring of retired employees. If they are willing to return to work, their rich professional skills and valuable experience are invaluable resources for Clientron. They can pass on their abundant knowledge to new employees, thereby driving the company's ongoing development. By implementing these care initiatives, we aim to foster a warm and harmonious work environment, where every employee can receive the necessary support and care at different stages of their journey.

Safeguarding Employee Rights and Interests

2-30

Clientron has established a labor union to promote harmonious labor relations, drive business development, and safeguard the labor rights and interests of its employees. The employees' rights are protected by relevant labor laws and regulations. The Xiamen factory labor union is formed by employees, with the union committee as the highest decision-making body. It has a union chairman, a finance review committee, and a women's committee. The union committee meets at least once a year. The current committee's term is 5 years, from June 5, 2023 to June 4, 2028. 99% of the employees at the company's Xiamen factory are union members. In 2023, the company held a total of 4 labor-management conferences, during which it exchanged views with the union and labor representatives on various issues and engaged in extensive communication. Quarterly, the company's safety officer, labor union chairman, and safety manager collaborate to inspect the company's facilities, ensuring the safety of the employees' work environment and reinforcing stable labor-management relations.

The Taipei headquarters has not currently joined or established any labor unions, nor has it signed any collective agreements. However, to continue protecting the rights and interests of employees and promote the company's development, the company held 4 labor-management conferences in 2023. It also shares labor-related information through other communication channels, such as by setting up an announcement section on the company's internal website to strengthen labor-management relations, and provides a confidential and secure complaint channel for employees to voice any related opinions. Please refer to the details provided in <u>"Stakeholder Communication Channels"</u>.



工会名称: 丞信电子科技(厦门)有限公司工会委员会

住 所:厦门市集美区北部工业区天阳路28号

法定代表人: XME 发证机关: 厦门市总工会

有效期: 2028年06月04日

2023年 06月 29日

中华全国总工会监制

Minimum Notice Period for Operational Changes

402-1

Clientron complies with the government's Labor Standards Act and adheres to internationally recognized basic labor and human rights principles, including the "United Nations Guiding Principles on Business and Human Rights", the "Declaration on Fundamental Principles and Rights at Work", and the "Universal Declaration of Human Rights". The company has also established relevant work rules and personnel management regulations to safeguard the legal rights and interests of its employees. To ensure the protection of employees' labor rights, if the company undergoes major operational changes, such as reorganizing, relocating or consolidating units, or terminating employment relationships, the company shall inform employees of the changes in advance. If, due to changes in the nature of the business, there is no suitable work available to reassign employees, or if employees are unable to perform their assigned work, the advance notice period prescribed by the Labor Standards Act will be followed for termination. The notice period varies depending on the employee's years of service, as stipulated in the following regulations:

- I. Employees who have worked for more than 3 months but less than 1 year must provide 10 days' notice before leaving their job.
- II. Employees who have worked for more than 1 year but less than 3 years must provide 20 days' notice before leaving their job.
- III. Employees who have worked for more than 3 years must provide 30 days' notice before leaving their job.

The Xiamen factory adheres to the Labor Law of the People's Republic of China, employee handbook, and relevant personnel policies to safeguard the employment rights and interests of its workers. If the company undergoes significant operational changes or decides to terminate the employment relationship with employees, the labor contracts with employees will be terminated in accordance with government regulations, and the notice period will be as follows:

- I. Employees who have worked for more than 1 week but less than 3 months must provide 3 days' notice before leaving their job.
- II. Employees who have worked for more than 3 months must provide 30 days' notice before leaving their job.

3.3 Workplace Health and Safety

403-1	Occupational Safety and Health Management System
403-2	Hazard identification, risk assessment, and accident investigation
403-3	Occupational health services
403-4	Worker participation, consultation, and communication on occupational safety and health
403-5	Training for communication on occupational safety and health
403-6	Promoting the health of workers
403-7	Preventing and mitigating the impact of occupational safety and health issues directly related to business relationships
403-8	Workers encompassed by the Occupational Safety and Health Management System
403-9	Occupational injury
403-10	Occupational illness

Occupational Safety and Health Management

403-1&403-8

Occupational safety and health are crucial for the well-being of employees, the productivity of businesses, and the sustainable development of society. Clientron is currently planning to implement an occupational safety and health management system. However, our company already strictly adheres to relevant occupational safety and health laws and regulations, and has set up a risk identification, assessment management procedure, and risk management system to create a safe and healthy work environment. We prioritize the physical and mental well-being of our employees. Through regular training and awareness campaigns, we aim to enhance their understanding and implementation of occupational safety and health. In our safety management system, we not only focus on preventing accidents and responding to emergencies, but also on addressing occupational diseases and providing mental health support for our employees. We encourage our employees to provide suggestions for improvements. Through regular safety meetings and communication channels, we facilitate the exchange of information both within the company and with external stakeholders, ensuring the effective operation of our occupational safety and health management system. The scope of covered workers includes all Clientron employees, non-employee workers, and suppliers, without any exclusion. All personnel are subject to the same level of safety management and protection.

Our company plans to obtain ISO 45001 Occupational Safety and Health Management System certification by 2024. We aim not only to comply with regulations, but also to significantly improve the overall level of occupational health and safety in our company, to meet international professional standards. This will also help bolster our market competitiveness, showcasing Clientron's commitment and accountability to occupational safety and health to our customers, business partners, and employees.

Accident Reporting and Investigation Procedures

403-2&403-4&403-7

Clientron has established an Occupational Safety and Health Committee as required by regulations. We continue to work with our work safety personnel and department managers to regularly review, identify and discuss potential safety risks. The work safety personnel raise important safety concerns at the weekly management meetings or quarterly occupational safety and health meetings, and collaboratively develop strategies to address them. The company incorporates unacceptable medium and high-level risks into its management plan, implements improvement measures to lower the risk level, and continuously enforces risk control to ensure the effectiveness of the management system. Additionally, the administration office is responsible for planning and promoting occupational safety and health-related initiatives, as well as implementing environmental, health and safety policies to improve the work environment. The work safety personnel are responsible for conducting regular and irregular inspections to ensure the workplace meets safety and health standards, prevent accidents, maintain company assets, and improve employees' safety and health awareness.

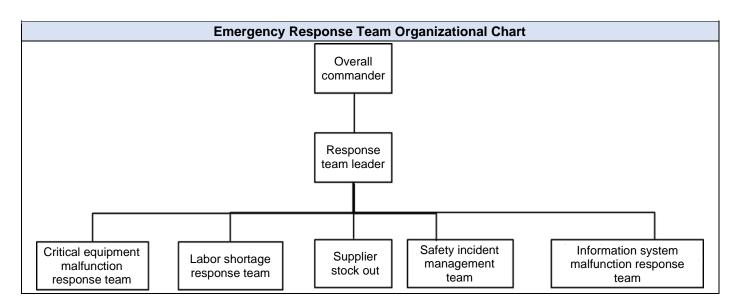
If employees encounter issues while working, they can immediately report them to their supervisors. If employees believe the work environment poses an immediate safety risk, they have the right to stop working or leave the area to ensure their own safety. These measures are in place to safeguard the health and safety of our employees. We respect and support our staff's right to protect themselves at all times. In addition, through supplier audits, it is also possible to communicate directly with vendor personnel to resolve issues. To encourage employees to report unethical behavior, we offer protection for whistleblowers, including keeping their identity confidential and not disclosing any information that could identify them. And prohibit dismissing, discharging, demoting, reducing the salary of, or otherwise taking adverse actions against the whistleblower that would damage the rights and interests they are entitled to by law, contract, or custom. We aim to cultivate a safe and equitable work environment where employees can freely voice their opinions, allowing us to collectively uphold the company's values and spirits.

Implementing effective safety management systems and risk control measures can help reduce the risk of workplace accidents and occupational illnesses. Balancing employee safety with maintaining business operations and productivity. Occupational safety and health reflect a company's social responsibility and legal compliance, demonstrating care and respect for the value of employees' lives and public interests. As a result, Clientron has made occupational health and safety a key priority in its corporate development. Through establishing a robust management system, enhancing training and education, encouraging employee participation, and continuously improving, the company is committed to creating a safe and healthy work environment, thereby aligning the interests of employees, the company, and society.

Emergency Response Team

Clientron has established the comprehensive emergency response management procedure, create an emergency response team responsible for addressing various emergency situations and handling the aftermath to mitigate the company's production losses during emergencies. The emergency response team is responsible for addressing situations such as labor shortages, disruptions to public infrastructure, critical equipment failures, insufficient supply from suppliers, cyber attacks, natural disasters, and unexpected work safety accidents. Based on the estimated severity of the situation, we have divided the response mechanism into three main categories, with each responsible manager or assigned personnel tasked with notifying the relevant parties, such as customers, suppliers, and third-party vendors. If necessary, we will contact the local police station,

fire department, Taiwan Power Company, Taiwan Water Corporation, labor inspection agency and other government functional departments to request assistance. The overall command of the team is led by the general manager or their substitute, while the leader of the emergency response team is appointed from the top-level manager of relevant responsible department based on the nature of the emergency. At the factory, it is the responsibility of the highest-ranking factory manager, their substitute, or the general manager's authorized personnel. Additionally, we will establish individual functional groups based on the nature of the emergency events, with the response team leader assigning responsible parties to ensure the timeliness and effectiveness of the response measures. By establishing emergency response management procedures and forming an emergency response team, we strive to effectively address various emergency situations and safeguard the company's operations and production. We place great importance on employee safety and the protection of company assets. When faced with challenges, we will address the issues rapidly and effectively, ensuring smooth communication to safeguard the company's interests and public safety. This helps maintain the company's stability and long-term development.



Emergency Response Measures					
Unexpected incident	ted incident Response measures				
Cyber intrusions and virus attacks	Identify the source of the intrusion and attack, which is coming from the external network. Locate the IP address and port of the intruder, promptly close the port on the firewall, and restrict access from the IP address of the intruder.				
VII US ALLACKS	The attack originated from the internal network. Identify the source of the intrusion, disconnect the corresponding switch port, and remediate the compromised device.				
	Allocation from the company's internal support departments.				
Labor shortage	We are recruiting temporary workers.				
	Enable partial or full outsourced production.				
Supplier's unexpected	Optimize the production plan.				
situation preventing timely delivery	Arrange the shipment with the alternative supplier and confirm the availability of the replacement material.				
Power outage	Immediately notify Taiwan Power Company to conduct emergency repair work and promptly restore power.				
	Enable partial or full outsourced production.				
Water outage	Immediately notify Taiwan Water Corporation to conduct emergency repair work and promptly restore water.				
A fire incident occurred	Establish a fire emergency response team, with the manufacturing department manager taking the role of overall commander.				
	Enable partial or full outsourced production.				

Flood and typhoon preparedness Established a flood/typhoon emergency response team, with the manufacture department manager taking the role of overall commander.	
Serious work injury accident	Establish a work safety emergency response team, with the human resource department manager taking the role of overall commander.

Supplier Management Procedures

403-7

Clientron is committed to the safety and well-being of workers involved in our operations, products, or services. For this reason, we have established the "Clientron Corp. Supplier Code of Conduct" to ensure a safe work environment for our suppliers. This guideline applies not only to suppliers, but also encourages suppliers to require their downstream suppliers, contractors, and service providers to embrace and adopt this guideline, in order to establish a reassuring supply chain. Additionally, we require all suppliers, third-party vendor, and contractors to adhere to our environmental, health and safety standards, and we will incorporate these requirements into our procurement management procedures.

Suppliers who enter our operational site will also be subject to the company's security regulations. We will provide the necessary training and guidance to ensure they understand and adhere to our safety standards, protecting their safety while working on our operational site. Beyond simply following laws and regulations, Clientron is dedicated to helping its suppliers and contractors improve their work environments, and to instill a core philosophy of safety and health, and sustainable management practices. It includes promoting awareness of safety and health regulations as well as occupational accident legal liability, and assisting suppliers in establishing a robust safety management system to ensure that all activities within the factory comply with safety standards and reduce accident risks.

To ensure safety and well-being, we help our suppliers and contractors enhance their safety awareness and comply with regulations. We simultaneously help establish a robust safety management system, minimize accident risks, and ensure the work environment meets safety standards. We hope that through these efforts, we can build a safe work environment where all the relevant workers can be safeguarded.

Occupational Safety Education Training

403-5

Occupational safety and health are essential in the modern work environment. Ensuring the safety and health of employees is the top priority for companies, whether in a factory, office, or other workplace. Clientron deeply understands this point, so we provide comprehensive occupational safety and health training to ensure that our employees can effectively address various potential risks and unexpected incidents. The training covers topics such as first aid personnel, fire prevention managers, occupational safety and health managers, safety and health for Class-1 manager of occupational safety and health affairs, and fire safety drills. In 2023, Clientron spent NT\$ 17,500 on occupational safety and health training. These trainings equip employees with the knowledge and skills needed to quickly and effectively respond to various security challenges, ensuring the safety of themselves and their colleagues. Clientron works hard to provide a high-quality work environment to ensure the well-being of its employees. By continuously strengthening our training efforts, we are confident that we can establish a safe and healthy work environment, providing a strong foundation for the company's development.

Statistics on the topics covered in occupational safety and health training				
Training program name	Number of persons undergoing training	Training Costs (in New Taiwan Dollars)		
Refresher training for first aid personnel	2	1,600		
Refresher training for fire prevention managers	1	1,600		
Initial training for fire prevention manager	1	4,000		
Refresher training for occupational safety and health managers	1	2,800		
Safety and health for Class-1 manager of occupational safety and health affairs	1	7,500		
Fire safety drill	132	0		

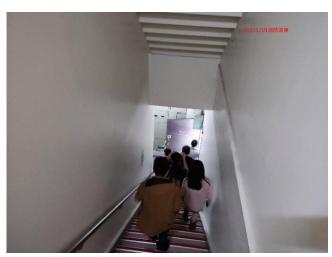
Note:

- 1.It includes workers whose work and/or workplace are under the organization's management, regardless of whether they are employees or not.
- 2. Workers whose work and/or workplace are under the organization's management, regardless of whether they are employees or not, such as: security guards, cleaners, construction workers, contractors, and outsourced personnel.
- 3. The occupational safety and health related education training here covers general safety education as well as training on specific job-related hazards and risk scenarios.

Fire drill - evacuation

Fire drill - evacuation





Fire drill - gathering



Statistics On Occupational Injuries and Occupational Diseases

403-9&403-10

At Clientron, we have always prioritized the safety and health of our employees. We strictly adhere to regulations and have established an occupational safety and health management system, with the aim of reducing the risk of occupational injuries. We have placed first aid kits in all departments of the factory to ensure prompt emergency medical assistance can be provided when needed. There were no reported incidents of occupational injury or occupational diseases involving employees or non-employees during the 2023 reporting period. We will continue to provide more training and resources to further raise employees' awareness of occupational diseases and injuries, and strengthen their ability to respond, ensuring workplace safety. This reflects not only our care and support for our employees, but also our aim to foster a safe and trustworthy environment for the public, so that Clientron can become a company that people can depend on and have confidence in.

Employee occupational injury statistics				
Category	ltem	2023		
Total work hours for female		143264		
Total work hours	Total work hours for male	224576		
nours	Total accumulated work hours	367840		
Mortality ratio (%) due to work-related injuries				
Serious occupational injury ratio (%)		-		
Recordable occupational injury ratio (%)		-		

Note:

- 1. The mortality ratio due to occupational injury is (number of occupational injury fatalities divided by work hours) * 1,000,000.
- 2. The serious occupational injury ratio is [the number of serious occupational injuries (excluding fatalities) divided by work hours] * 1,000,000.
- 3. The recordable occupational injury ratio is calculated as the number of recordable occupational injuries (including the number of fatalities and serious occupational injuries divided by work hours) * 1,000,000.
- 4. Serious occupational injury refers to an injury sustained in the workplace that prevents full recovery within 6 months.
- 5.Occupational injuries that can be recorded do not include those caused by the daily commute to and from work.

Caring For the Health of Employees

403-3&403-6

Clientron is deeply committed to the physical well-being of all its employees. We prioritize building a healthy and secure corporate culture, aiming to create a fundamentally safe work environment. We firmly believe that only physically and mentally healthy employees can better achieve a work-life balance. To this end, we collaborate with various stakeholders to collectively reduce the risks to workplace safety and health. We plan and implement comprehensive annual health checks that exceed regulatory requirements, in order to care for the physical well-being of all our employees. By regularly tracking the health status of employees, we can monitor their well-being and provide timely self-care management recommendations, enabling preventive measures rather than reactive treatment, and creating a safe work environment.

We offer a range of comprehensive examination services that go beyond regulatory requirements, including ECG, thyroid, heart, abdominal, prostate, uterus and ovarian ultrasound scans. The company covers the expenses, and if any abnormal situation is discovered, a dedicated professional will be brought in to closely monitor and care for the employee's health, ensuring their well-being is fully taken care of. In 2023, a total of 171 of our employees underwent the health check, with a completion rate of 93.9%. For employees who did not attend the health check, they can schedule an appointment to visit the contracted hospital that year to undergo the check-up, ensuring that every employee can benefit from the comprehensive health care services.

Summary of employee health check-up numbers and costs				
Regular health checkup				
Inspection item	Physical examination, vision test, hearing test, urine routine test, blood routine test, liver function test, kidney function test, blood lipid test, metabolic system screening, chest X-ray, thyroid ultrasound, ECG, abdominal ultrasound, prostate ultrasound, uterus and ovarian ultrasound, and other examinations.			
Number of people inspected (people) 171				
Inspection fee (in thousands NT\$ per person) \$3,000				





Comprehensive Health and Wellness Promotion Activities

403-6

Clientron is dedicated to building a physically and mentally healthy work environment, actively promoting workplace wellness initiatives. We offer a range of mental and physical health consultation services, including nurse monitoring of health abnormalities and workload assessments for high-risk individuals identified in the annual health check-up report, to ensure the well-being of our employees. Doctors provide 2 hours of on-site services per visit, while nurses provide 4 visits of 2-hour on-site services per month. In addition, the nursing staff will proactively provide care based on the employees' risk profile, offer on-site services, schedule one-on-one meetings with doctors or nurses, and provide health guidance and care. They will also invite those who have declined visits to receive customized health education. In 2023, Clientron provided 4 on-site medical services and 48 on-site nursing services, with a total of 95 people participating in the consultations.

We also regularly organize health promotion activities, such as weight management (weight loss) classes and employee sports events in each department, to encourage employees to actively engage in physical activity and maintain a healthy lifestyle. Regarding healthcare, we offer health check-up services that exceed regulatory requirements. Employees and their family members can select appropriate check-up items to ensure their health is comprehensively monitored and cared for. Clientron is committed to creating a vibrant, caring, and secure work environment that allows every employee to maintain a healthy, happy, and energetic state at work. Going forward, we will continue to work diligently to deliver excellent healthcare services, partnering with our staff to build a brighter future together.

Chapter IV Production and Supply Management

4.1 Product Quality Management

3-3	Product safety
3-3	Product lifecycle
2-6	Business operations, value chain, and other commercial relationships
416-1	Evaluate the impact of product and service categories on health and safety
416-2	Incident involving the violation of health and safety regulations for products and services
417-1	Requirements for product and service information and labeling
417-2	Incident of not following regulations on product and service information and labeling
418-1	Confirmed complaints of violations of customer privacy or loss of customer data

3-3

Management guidelines		Produ	uct safety		
Respond to sustainability principles (issues)	GRI 416 Customer Health and Safety SASB Product Safety	Stakeholders impacted	Shareholders and other investors, employees and other personnel, suppliers/contractors, customers, government, and business partners		
Significant reason	Product safety is critical, as it impacts not only customer interests, but also the corporate image. Ensuring the safety and compliance of products with customer requirements is a fundamental prerequisite for Clientron. We have established a comprehensive functional safety process system that covers functional safety management, concept development, system security development, software and hardware development, process safety, and product release.				
Impacts	Comply with relevant regulations while promoting a circular economy and reducing carbon emissions to minimize environmental impact. Putting in place design management, supply chain management, and quality systems to ensure product safety and environmental responsibility can bolster the company's competitiveness and build customer trust. ●: Offer legal and secure products to earn customer trust. ▲: Facing penalties that could impact the company's image. ●: Positive impact ▲: Negative impact				
Policy/Strategy	By continuously investing in research and development, we constantly enhance our technical capabilities to meet the needs of our customers in product development, design, testing, and after-sales support. Implemented the industry-leading IATF 16949 automotive quality management system and seamlessly integrated it into the product development and design management workflows. We aim to ensure that our products not only meet industry standards, but also excel in terms of quality and performance.				
Objectives and targets	 Short-term objective: The average customer satisfaction score exceeds 90, and full compliance is achieved with all relevant regulations and customer requirements Mid-term objective: The average customer satisfaction score exceeds 90.5, and full compliance is achieved with all relevant regulations and customer requirements Long-term objective: The average customer satisfaction score exceeds 91, and full compliance is achieved with all relevant regulations and customer requirements 				
Management assessment mechanism	Clientron has implemented management systems such as ISO 9001, ISO 26262, and IATF 16949 to enhance their product quality and safety. During the product development and design stage, strictly adhere to safety standards and regulations to ensure the product complies with the relevant safety requirements. Meanwhile, to ensure we continue providing excellent service, we regularly conduct customer satisfaction surveys to gather feedback and recommendations from our customers. The survey findings will be discussed and reviewed during the annual management review meeting.				
Performance and adjustment	1. In 2023, the customer satisfaction score was 95.5, exceeding the target of 90. 2. No customer complaints were received in 2023. 3. The 2023 digital dashcam and electromagnetic compatibility have received VSCC certification. 4. The company obtained ISO 26262 functional safety process certification in 2023.				
Preventive mechanism	To ensure the safety of our products, we have established a quality management system and adhere to relevant standards and regulations. This ensures that our products meet high-quality standards throughout the design, manufacturing, and delivery processes. Each product also has a dedicated customer service FAE unit that is responsible for resolving customer issues and providing technical support. We continuously monitor the performance of our products and customer satisfaction, regularly conduct security assessments and testing, and make improvements based on feedback.				
Corrective measures	During the design and manufacturing process, we adhere to relevant standards and regulations, and have established a dedicated team of safety engineers to ensure product safety. They are responsible for overseeing whether the products comply with safety regulations and making any necessary adjustments and improvements. The company reviews the achievement of its goals at the annual management review meeting, and provides explanations and improvement measures for any targets that were not met. If a customer raises a complaint that falls under Clientron's accountability, the customer service FAE will				

3-3

Management guidelines	Product lifecycle				
Respond to sustainability principles (issues)	SASB Product Lifecycle Management	Stakeholders impacted	Employees and other personnel, suppliers/ contractors, shareholders and other investors, government, business partners, customers		
Significant reason	Product lifecycle management encompasses a comprehensive set of corporate responsibilities, which must be considered from the product design stage, including the product's environmental impact, cost control, market competitiveness, and regulatory compliance. With growing consumer focus on sustainability and environmental protection, the company needs to actively manage the product lifecycles in order to meet consumer expectations, which has become a critical business objective.				
Impacts	Proper lifecycle management can not only help reduce waste of resources and energy consumption, protecting natural resources, decreasing the environmental burden, and also raising corporate image and attracting more consumers. ●: Reduce waste of resources and lower costs ●: Develop a strong and positive corporate image ▲: Losing competitiveness, losing customer sources ●: Positive impact ▲: Negative impact				
Policy/Strategy	To offer products aligned with sustainable development principles, we implement the following measures: using materials with long lifespan and supply availability to ensure the products have excellent durability and a stable supply chain. In the manufacturing of plastic parts, 30% of recycled material is used to reduce the demand for raw resources and lower the environmental burden. Our products are designed to meet Energy Star energy-saving efficiency standards and the safety regulations of each sales region. This ensures that our products save energy and reduce carbon emissions during use, while also safeguarding the safety and health of our customers.				
Objectives and targets	 Short-term objective: Enhance product quality and reliability, optimize production workflows, boost manufacturing efficiency, and grow market share through marketing and sales initiatives. Mid-term objective: Continuously optimize the cost structure to reduce production and marketing expenses. Provide excellent products and services, enhance customer satisfaction and loyalty, build a strong brand image and reputation. Long-term objective: Maintain a leading market position with a stable market share and customer base. Continuously innovate in technology and upgrade products to maintain the competitiveness and industry-leading position of the products. 				
Management assessment mechanism	 Our assessment mechanism includes various indicators: Product quality indicator: The product return rate and customer complaint rate reflect the quality of the product. Performance indicator for production: This indicator reflects the efficiency and cost control of the production process, including factors such as production efficiency, production costs, and production cycle. Market share indicator: This indicator reflects the product's competitiveness and impact in the market, including factors such as market share, market growth rate, and customer satisfaction. Brand indicator: This indicator reflects the company's position and competitiveness in the market, including factors such as brand awareness and competitor analysis. 				
Performance and adjustment	 1.2023 Product Shipment Volume (PCS): TC's finished goods of 19,253 pcs, semi-finished goods of 37,932 pcs, POS's semi-finished goods of 3,222 pcs, and Auto's finished goods of 39,354 pcs. 2.In 2023, the combined shipment volume of IDC (International Data Corporation) in Europe and the Americas was 1,715,252 units, with thin clients accounting for 251,635 units, 14% of the total. 3.All of our thin clients products comply with the IEC 62474 and Energy Star regulations, and this product accounts for 62.69% of our annual revenue. 				
Preventive mechanism	Prior to implementing lifecycle management, conduct a comprehensive risk assessment to evaluate potential negative impacts and risks, and take appropriate mitigation measures to minimize the negative impact as much as possible. Ensure the enterprise's lifecycle management policy aligns with relevant laws and standards to avoid legal violations and minimize potential legal risks.				
Corrective measures	Reevaluate market demand and competitive landscape, and undertake product improvements and innovations to provide more appealing offerings. Ensure the design and functionality of products remain effective and competitive, in order to meet the evolving needs of customers. Optimize the service process to improve customer satisfaction and loyalty, and build a good reputation in the market.				

Business Activities and Product Sales

2-6&SASB Hardware

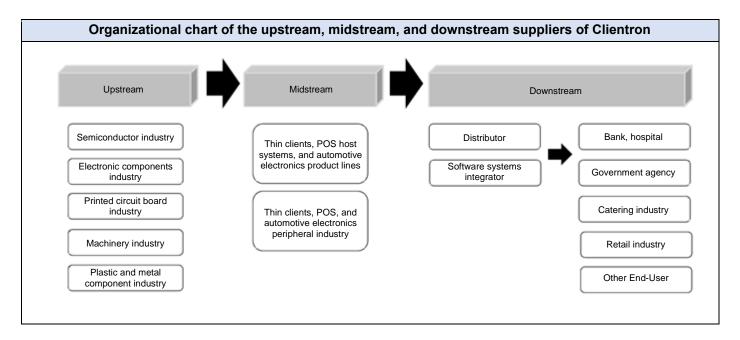
Clientron's main production is centered at its Taipei headquarters and Xiamen factory, with the Taipei headquarters occupying an area of around 290 Taiwanese pings. The Xiamen factory occupies a site of 5,895.60 square meters and has a total built-up area of 13,935.94 square meters. It features a five-story building that houses both production facilities and office space, covering an area of 12,126 square meters. The factory facilities are well-equipped, and all production work is carried out within our own facilities to ensure efficient and high-quality production. The Taipei headquarters estimates that it can produce 5,000 units of thin clients, 1,500 units of POS systems, and 4,000 units of automotive electronics products per month for the company. The Xiamen factory estimates that it can produce 19,253 units of finished goods for thin clients, 37,932 units of semi-finished goods, 3,222 units of semi-finished goods for POS systems, and 39,354 units of automotive electronics products annually. The company's production capacity has met the demand for various product categories, which has helped Clientron to develop a strong presence in the global market and provide high-quality computer and peripheral products.

Clientron is a company in the computer and peripheral equipment industry. We offer a range of quality products, including thin clients, retail and service POS systems, and automotive electronics products. Thin clients are widely used in schools, finance, healthcare, government, travel and other industries, providing an efficient computing environment for counter staff and management. POS systems are widely used in the retail, catering, and aviation industries. They provide fast and accurate sales management capabilities, covering everything from product scanning to reporting, helping enterprises enhance their operational efficiency. In the automotive electronics sector, the company provides system integration services for vehicle information systems and advanced driver assistance systems (ADAS) for the automotive industry. A key example is the company's electric bus electronic control module in Taiwan, which demonstrates its advanced technology and innovation, offering reliable support for driving safety and comfort. Clientron offers its customers comprehensive solutions through its professional and innovative products. Clientron's primary sales markets are global, with products being sold to countries such as Germany, the United States, Taiwan, Italy, and China. The company's main sales regions and sales volumes for 2023 are as follows.

Product/Service Offering					
Product or service offering	Sales area	Customer category	Sales volume (in Thousands of New Taiwan Dollars)		
Thin clients	Global	Semiconductor manufacturing industry/computer component supplier	429,850		
POS systems	Global	Catering and retail industry	85,130		
Automotive electronic products	Global	Automotive industry	156,778		
Total	Global	The customer mentioned above	671,758		

The company's main business is the production and sale of thin clients, POS systems and their peripherals, as well as automotive electronics products, which positions it in the midstream industry. The company's upstream industries include the semiconductor, electronic components, printed circuit board, machinery, metal components, and plastic components industries. In the downstream, for the thin clients and POS systems product line, the company's products are sold

through global value-added distributors, software system integrators, or OEM/ODM customers to end customers such as banks, hospitals, government agencies, catering, retail businesses and other terminal customers. For the automotive electronics product line, the company is a Tier 1 supplier to car manufacturers. The overall industry structure for upstream, midstream and downstream is depicted in the figure below:



Security Certification Standards

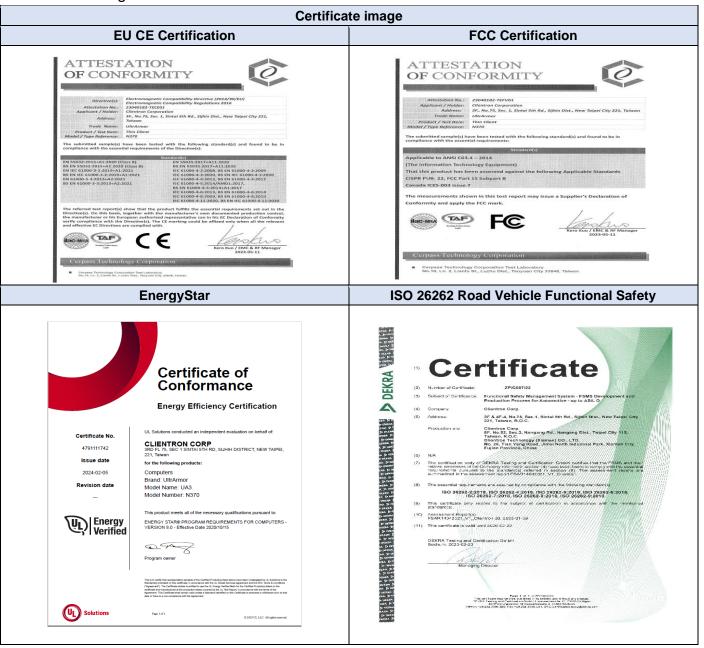
416-1&416-2

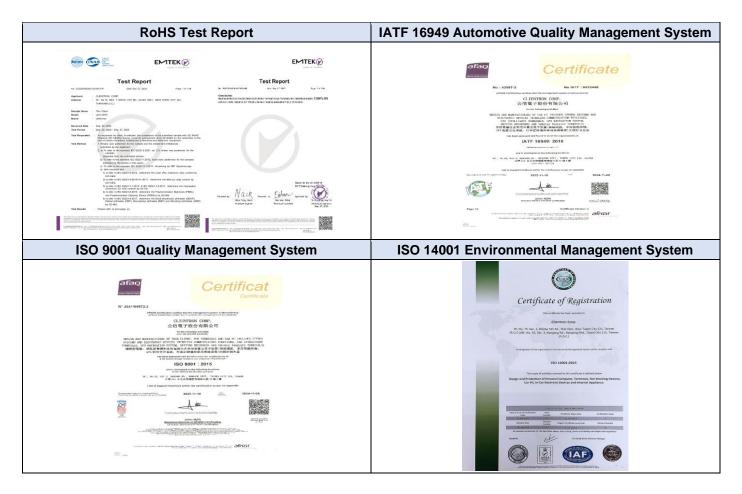
Clientron adopts international standards, voluntary guidelines, and eco-labels as required for different countries. They obtain EU CE, FCC, and EnergyStar certifications for their products, and clearly display the relevant certification information and markings in the user manuals and on the company website to ensure transparency. The products we manufacture meet national certification standards and comply with international environmental protection regulations such as RoHS. We also follow internal management review procedures like the ISO 9001 Quality Management System, regularly undergoing third-party verification to ensure our products meet inspection criteria and customer requirements. As a professional embedded systems provider. Clientron carefully selects suppliers who share the company's commitment to environmental protection as partners, and works diligently to advance towards a green supply chain. We will continue to drive the development of green and eco-friendly technologies, providing our customers with RoHS-compliant, non-toxic products, as we all work together to contribute to the environmental protection of our planet. By obtaining ISO 9001, ISO 14001, and the internationally recognized IAT 16949 certifications, the company has implemented a comprehensive quality management system, established an effective environmental management system for its facilities, improved its product quality, and ensured compliance with relevant international environmental regulations. In January 2023, Clientron was awarded the ISO 26262 functional safety process certification, which demonstrates that the company meets the development process and management system requirements of international automakers. This certification enables Clientron to provide a safe, reliable, and interconnected intelligent cockpit platform solution for V2X. Our company is committed to upholding our corporate social responsibility. We continuously drive forward green and environmentally-friendly technologies, and ensure the safety, reliability, and compliance of our products through a rigorous quality management system. We will continue to work hard to deliver safer, more reliable, and more intelligent solutions.

Statistics on the international certification system and safety requirements for products			
	Product name		
International Certification System and Security Certification Standards	Thin clients	POS systems	Automotive electronic products
ISO 9001 Quality Management System	✓	✓	✓
IATF 16949 Automotive Quality Management System			✓
ISO 26262 Road Vehicle Functional Safety			✓
RoHS test report	✓		✓
EnergyStar	✓		
EU CE Certification	✓	✓	✓
FCC Certification	✓	✓	✓
The proportion of products or services that the customer has evaluated	100	100	100

Note: The percentage is calculated by dividing the total quantity of products or services evaluated by the customer by the total quantity of products or services provided to the customer, and then multiplying the result by 100.

The following is the external certificate of Clientron:





Product Information and Labeling

417-1&417-2

The products and packaging produced by Clientron detail the place of origin, storage and usage conditions, environmental protection regulations, safety standards, and instructions for use, enabling consumers to understand the relevant information of each product. They also provide a dedicated consumer service email to address any inquiries. The labeling and descriptions of all products and services comply with relevant regulations to ensure consumers can purchase with confidence. In 2023, Clientron did not incur any penalties for violating health and safety regulations for its products and services, and there were no incidents of non-compliance with regulations regarding product information or labeling. This indicates that we are highly focused on ensuring the product meets the required standards and quality specifications. In the future, we will continue to strictly adhere to regulatory requirements, consistently elevating our quality standards to ensure customers enjoy the safest and most excellent experience when using our products. Our aim is to provide customers with even more outstanding products and services, leaving them feeling secure and satisfied. At Clientron, customer satisfaction and safety are our top priorities.



Customer Satisfaction

Clientron primarily uses email to conduct customer satisfaction surveys. The process involves widely distributing electronic questionnaires, collecting the responses, and then analyzing the data to ensure we thoroughly understand our customers' perceptions of our products and services. In 2023, the company achieved a customer satisfaction score of 95.5, exceeding the target score of (90) for that year. This satisfaction survey was conducted through a questionnaire, covering five key areas: product, quality, price, shipping processing, and customer service. Our customer satisfaction survey covers a range of assessment items, including the reasonableness of prices, the competitiveness of quality requirements, the value for money of products, the ability to meet demand with production capacity, the timeliness of deliveries, the accuracy of shipments, and the performance of delivery time arrangements. In 2023, Clientron had no customer complaints, validating our commitment to providing high-quality products that meet customer needs. This will inspire us to continue upholding the highest standards to ensure customers have a safe and satisfactory experience using our products.

Customer satisfaction evaluation criteria of Clientron			
	Product design skills and product innovation.		
	Product innovation.		
Product	Appearance and UI design.		
	Competitiveness of the product.		
	Schedule for product development.		
	Our products are highly reliable (with a low failure rate).		
	Our company's products are of higher quality than those of our competitors.		
Quality	Quality performance of the delivered parts.		
Quality	Impact on customers.		
	Disruptions caused to customers (e.g., customer complaints, product returns).		
	Customer notification regarding quality-related concerns.		
	Based on the company's quality standards, you believe the product price is fair.		
Price	Our products are competitively priced to meet your company's quality standards.		
	On the whole, the company's products provide excellent value for money.		
	Timely delivery.		
	The supply can meet the demand.		
Shipping processing	Accuracy of the shipment.		
processing	The performance of delivery time arrangements (including cases of excess freight costs).		
	Notify customer service regarding the delivery problem.		
Customer	Our customer service can quickly provide the necessary technical information to meet your requirements		
service	This company is able to effectively resolve customer complaints		
	The customer service staff of this company are highly dedicated and service-oriented		

Customer Privacy

418-1

In 2023, Clientron's independent audit department conducted a review, including an assessment of the company's and individuals' data retention practices. The audit results showed no issues with the use of customer data this year, confirming our commitment to customer data protection. Our company will continue to diligently safeguard customer data and use it cautiously. In 2023, the company was not penalized by the regulatory authority for any personal data incidents. According to statistics, there is 1 suspected personal data complaint-related case, which was identified during our company's data audit. After clarification, we have implemented the

exclusion and adjustment system, and have not found any leakage of company information. In the future, we will regularly inspect and strengthen our auditing processes to quickly identify and address any issues.

Information Security Management

Clientron has established a comprehensive information security management structure, assigning specific duties to the IT department and the audit office. The IT department is responsible for establishing, implementing, and promoting the company's information security management practices, as well as raising awareness of information security. The audit office is responsible for overseeing the implementation of information security management, conducting regular audits, and identifying any deficiencies. When issues are found, they will require the relevant units to propose improvement plans and take specific actions, continuously tracking the progress to mitigate information security risks. Our company's information security management policy includes specific management plans and related resource allocation. These policies aim to ensure the effectiveness and continuity of the various information systems, while also maintaining the security and proper functioning of the physical information environment. We are dedicated to safeguarding our company's confidential data from leakage. We proactively implement measures to prevent hacker and virus instruction, as well as damage to the information system, in order to protect our information systems from data loss. The company has invested adequate resources in information security management to effectively control and manage information and communication security risks. These measures help safeguard the company's information systems and data, preventing the unauthorized disclosure of confidential information and mitigating other potential information security risks

Concrete information security management plan			
	Deploy a network firewall to enhance network segmentation.		
Strengthening	Regularly review the appropriateness of the firewall rules.		
network and server	Server warehouse management, enhanced server security protection.		
protection	Regularly update the server system security.		
	Install anti-virus software on the server.		
0	Install computer endpoint anti-virus software.		
Computer endpoint management and	Joining the company network from the computer endpoint, for centralized management.		
protection	Enforce mandatory periodic changes of computer passwords and use complex password policies.		
Data protection and	Regularly back up critical data.		
backup	Data is backed up and stored in an off-site location.		
	The servers are housed in the server room and securely mounted in racks to prevent them from falling during an earthquake.		
Availability and continuous operation of IT equipment	All equipment in the server room is connected to an uninterruptible power supply (UPS) to ensure that the servers continue to operate in the event of a power failure.		
o oquipment	Regularly replace aging servers and IT equipment to minimize the risk of breakdowns and service disruptions.		

4.2 Supply chain management

204-1	Percentage of procurement spending from local suppliers
308-1	Use standard environmental criteria to screen new suppliers
308-2	The negative environmental impacts in the supply chain and the actions taken to address them
414-1	Use standard social criteria to screen new suppliers
414-2	The negative social impacts in the supply chain and the actions taken to address them

Overview Of Procurement at Operational Site

204-1

In 2023, Clientron conducted transactions with 312 suppliers, who provided us with the key raw materials needed for our production, such as central processing units (CPUs), integrated circuits (ICs), cases, printed circuit boards (PCBs), power supplies, liquid crystal display screens (LCD panels), and memory and storage devices. To ensure the stability of our supply chain, we conduct regular annual assessment of our suppliers and make unscheduled on-site visits to verify that their production and delivery processes meet our quality standards and delivery requirements. The suppliers' supply situation in 2023 has been consistently normal and stable.

Besides conducting transactions, we maintain a close collaborative relationship with our suppliers. We engage in regular communication with our suppliers to share insights into market trends and changing demands, and work together to identify methods for enhancing efficiency and reducing costs. We are dedicated to delivering high-quality, competitive products to meet the evolving needs of the electronics products market.

Clientron's procurement percentage for 2023				
Contract type	Procurement region	Household count	The percentage (%) of the procurement amount relative to the total procurement amount	
Labor services	Domestic	7	1.71	
(contracting and services)	Overseas	0	0	
Goods (raw materials)	Domestic	165	73.98	
	Overseas	140	24.31	
Engineering	Domestic	0	0	
(construction and equipment)	Overseas	0	0	
Total		312	100	

Explanation:

Supplier Management and Assessment

308-1&308-2&414-1&414-2

Clientron proactively addressed environmental protection regulations and customer demands across countries, successfully acquiring the ISO 14001 International Certification. We have established a "Green Product Management Process" to ensure that our supply chain and production chain continue to meet environmental protection regulations. In accordance with the "Supplier Survey and Assessment Regulations", the relevant assessment content is used to evaluate new and annual suppliers. Suppliers with a score of 60 or above are considered qualified, while those scoring below 60 are deemed unqualified. For suppliers that do not meet our requirements, we give them a deadline to improve. We then re-evaluate them within that timeframe. If they still fail to meet our standards, we will cancel their supplier status. It applies to both domestic and foreign suppliers. They can produce and sell materials, components, or assembled products for the company's use. They can also accept the company's outsourcing of processing and manufacturing (with or without our materials provided), as they have their own processing, manufacturing, and inspection capabilities. They are long-term or intended to be long-term third-party vendor.

Requirements for Approved Suppliers of Clientron

^{1.} Domestic refers to Taiwan, while overseas refers to areas outside of Taiwan (such as the United States or Vietnam).

^{1.} The source must have obtained ISO 9001 series certification or IATF 16949 series approval, and provide the relevant documentation as proof.

^{2.} Special component suppliers must undergo a recognized review and approval process of Clientron or be specified by the customer, without being restricted by ISO certification.

- 3. The supplied materials must comply with the laws and regulations of each country, such as FCC, CE, UL, and others.
- 4.If the customer has special requirements, the supplied minerals must comply with the requirements for nonconflict areas.
- 5. The design of parts, materials, and packaging should be environmentally friendly, with a focus on continuous improvement and the ability to recycle and reuse.

Note:

Supplier categories that are not subject to evaluation:

- 1. Supplier of consumables.
- 2.The supplier has already satisfied the ISO certification requirements, so no additional evaluation is necessary.
- 3. Supplier of packaging materials.

In 2023, Clientron conducted transactions with a total of 312 suppliers, all of whom were qualified suppliers that had passed the evaluation process. In addition, these suppliers have all signed the "Integrity and Confidentiality Commitment", the "Conflict-Free Mineral Declaration", and the "Declaration of Hazardous Substances" to ensure the management of raw material sources and compliance with restricted substance requirements. To strengthen the sustainable management mechanism of our suppliers, we regularly audit and visit key suppliers based on our "Supplier Survey and Assessment Regulations". We then fill out the "Third-party Vendor Survey and Assessment Report" to verify their quality, environmental management, and corporate social responsibility practices.

In our 2023 key supplier audit plan, we scheduled 16 suppliers for on-site inspections, including 0 new and 16 existing suppliers. After the evaluations, we did not find any significant issues or major changes, and all 16 suppliers scored above 60, meeting the requirements for qualified third-party vendor. In summary, we have strict requirements for managing and evaluating our suppliers to ensure the stability and reliability of our supply chain, while also upholding our commitment to environmental protection and quality.

Supplier Assessment Process

In the supplier assessment process, the procurement unit schedules the date and time for the supplier to be assessed, and notifies the survey and assessment team members to attend promptly. Next, the team members will fill out the "CLIENTRON Vendor Survey Data Sheet", which can be completed by the vendor or the team members, to establish the vendor's basic information. The team members assess the third-party vendor' capabilities based on their respective managerial responsibilities, and document any shortcomings and improvement suggestions in the "Vendor Survey and Assessment Form". They then score the subcontractors according to the evaluation criteria in the form, which cover areas such as procurement, quality assurance, and technology. The convener then compiles the "Third-party Vendor Survey and Assessment Report", calculates the scores, and submits it to the procurement supervisor for approval. After completing the "Third-party Vendor Survey and Assessment Report", it must be approved, and a copy of the report must be provided to the vendor to be assessed. Finally, the manuscript, along with the "CLIENTRON Vendor Survey Data Sheet," is transferred to the procurement unit for their own filing. The supplier survey and assessment will be conducted according to the following schedule:

I	When a new product is being developed, it may be necessary to onboard a new supplier to support the effort.
II	When the original supplier cancels for any reason or adjusts the procurement strategy, it becomes necessary to onboard a new supplier.
III	Suppliers may need to be re-evaluated when they relocate, expand, or have management changes.
IV	In any other necessary situations, survey and assessment are required to be carried out.

If time is limited, you can start by evaluating the key supplier factories, which usually refer to the important component suppliers, such as those for peripheral components, computer cases, vehicle device panels, and vehicle device buttons.

For unqualified third-party vendors, we will implement the following measures: The existing third-party vendor will be asked to make improvements within the specified timeframe and reapply for evaluation during that period. If they still fail to meet the requirements after being reevaluated, they will be removed from the list of qualified suppliers. Over the next six months (from the date of re-evaluation), they will be unable to apply for re-evaluation. The procurement unit needs to bring in alternative suppliers within the deadline to ensure uninterrupted production and enhance product quality. For new third-party vendor, we also require them to make necessary improvements within a specified timeframe and reapply for evaluation during that period. If they continue to fail the re-evaluation, they will be designated as unqualified suppliers. We will not purchase products from them, and they are also not permitted to reapply for evaluation for the next six months (starting from the date of the next evaluation).

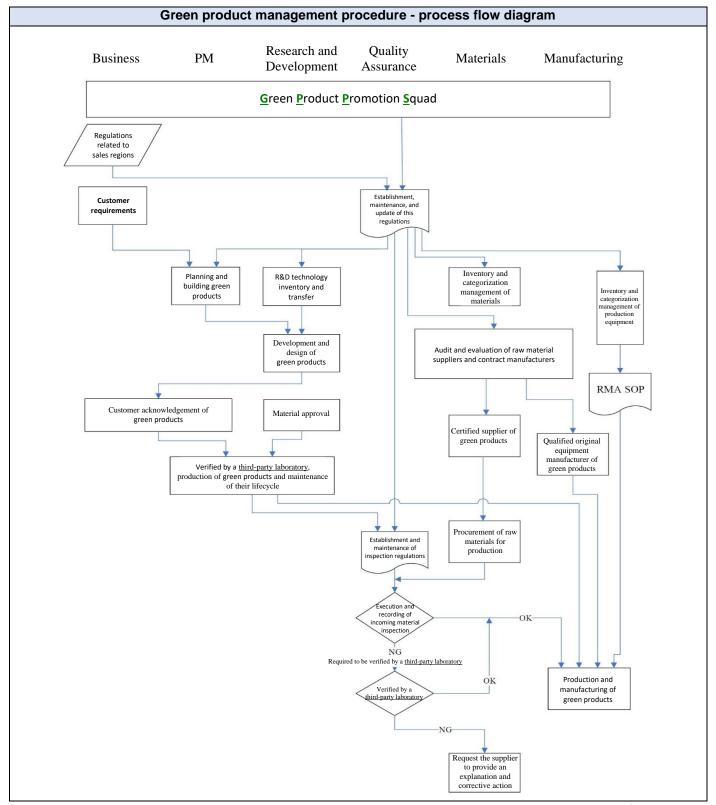
Green Product Management

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To comply with environmental protection regulations and address unique customer requirements worldwide, Clientron has implemented a green product management system. This management policy governs our green products, raw materials, supplies, and packaging. The highest-level quality assurance manager has been designated as the person in charge of green product management, responsible for managing and overseeing the implementation. To effectively implement the management policy, our company has formed a "Green Product Promotion Squad" consisting of representatives from each department, led by the top-level manager of the Quality Assurance Department. This squad is responsible for coordinating the division of work and tasks. They irregularly convene meetings based on the actual needs of each department to ensure the effective implementation of the policies. Clientron will prioritize compliance with relevant EU directives and industry regulations as a primary principle. If the customer has special requirements to restrict the use of certain harmful substances, the company will collaborate closely with the customer to develop an appropriate project plan. We guarantee that the components and parts used in our products do not exceed the harmful substance limits set by the EU RoHS directive. We also strictly adhere to the special standards required by our customers to ensure the environmental friendliness and quality of our products.

	Responsibility and content of the Green Product Promotion Squad				
Quality	Conduct research on the latest updates to the EU RoHS and REACH regulations, and perform the necessary maintenance and updates of this procedure.				
assurance	Conduct inspections to monitor the use of restricted substances.				
unit	Conduct an audit to assess the green product management practices of this company and its suppliers.				
Materials unit	Request the supplier to provide Declaration of Hazardous Substances.				
Materiais unit	Responsible for purchasing green products.				
NA moderatorio m	Produce green products that meet the requirements of this procedure, avoiding material mixing and pollution.				
Manufacturing unit	Manage returned and repaired products after sales.				
uiii	Responsible for managing process-related variation detection, waste reduction, and energy savings.				
	Request the supplier to submit material certification documents.				
Research and development	Responsible for developing new products and approving the use of new or alternative materials, ensuring compliance with green product design requirements.				
unit	Conduct RoHS, REACH, and other environmental compliance testing on the company's new products or materials at an external third-party laboratory.				

Business unit	Collect and provide information on the environmental protection regulations and customer- specific requirements in the countries or regions where the company's products are sold.		
Product management unit	Plan and build green products that meet international environmental protection regulations and customer needs, get customer approval, and then integrate them into the formal production and sales process.		
Document	Register the product and ensure that supporting documentation demonstrates compliance with environmental protection requirements.		
management unit	The retention period for relevant data is determined in accordance with the "Product Technical Data Management Regulations".		



In product supply chain management, material supplier or original equipment manufacturer must sign Declaration of Hazardous Substances, while packaging suppliers need to sign a

commitment of non-toxic components and provide the corresponding material composition declaration and test reports from a laboratory accredited to ISO/IEC17025 or an equivalent national standard. The documents will be submitted to the document management center for filing. The Declaration of Hazardous Substances remains permanently valid, while the material laboratory test report must be valid within the past two years. To ensure the product meets the requirements for restricted substances, the quality assurance unit should coordinate with the company's internal audits and supplier evaluations to regularly conduct audits on the management of restricted substances. When managing product waste, non-hazardous materials should be used, and the product should be designed with an easy-to-disassemble structure to meet relevant regulations and customer requirements for recycling, reuse, and regeneration rates. The product packaging must comply with the relevant laws and regulations, as well as the specific material and labeling requirements of the customer. In product ecological design, in addition to complying with relevant management regulations, it is also important to reduce material usage, conserve energy, and minimize waste emissions. Maintaining relevant technical documentation is also crucial to meet the requirements for future green product certification.

Clientron is committed to environmental protection and quality, and is continuously working to improve its green product management. We will continue to adhere to EU regulations and international standards, collaborating with our customers to ensure our products meet the highest environmental protection requirements and their specific needs, thereby establishing a more ecofriendly and sustainable production process. Clientron will continue to strive for excellence, delivering customers more eco-friendly and reliable products and services.

Conflict-Free Mineral Declaration

Clientron is committed to not supporting or using tin (Sn), tantalum (Ta), tungsten (W), and gold (Au) extracted from mines in the Democratic Republic of the Congo and its neighboring countries that are affected by armed conflict, illegal mining, and poor working conditions, also known as "conflict minerals". However, due to the complex metal supply chain, we are currently unable to verify the origin of all metals used in our products. But as a member of the electronics industry supply chain with corporate social responsibility, we are committed to:

- 1. Suppliers must ensure that they do not accept conflict minerals and the products they provide do not contain conflict minerals.
- 2. Suppliers must fulfill their corporate social responsibility by continuously investigating and confirming the origin of their minerals.
- 3. The supplier should communicate this requirement to its upstream suppliers.



Chapter V Sustainable Use of the Environment and Resources

5.1 Energy Management

302-1	Energy consumption within the organization
302-2	Energy consumption from external sources
302-3	Energy intensity
302-4	Decrease energy usage
302-5	Lower the energy requirements of products and services
305-5	Reduction of greenhouse gas emissions

Energy Usage

302-1&302-2&302-3

Clientron primarily relies on electricity to power its daily operations, run production equipment, and operate the air conditioning system. By making statistics on the energy used, we can evaluate the company's energy usage and develop effective energy-saving policies to reduce the environmental impact and improve energy efficiency. Energy management is not merely an operational aspect of the company, but rather our commitment to environmental protection. We will continue to focus on energy consumption, integrating sustainable development into our business operations to achieve environmental protection and sustainable development, in order to reinforce a positive corporate image. The energy consumption at each of our operational sites in 2023 is as shown in the table below:

	Status of energy use in 2023		
Quantitative metric	Region	Unit	2023
Gasalina usaga		Liter	619.68
Gasoline usage		GJ	20.2234
Electricity usage		kWh per year	475,215
Electricity usage		GJ	1,710.7740
Total energy usage	Taipei Headquarters	GJ	1,730.9974
Metric value specific to the organization		Total number of employees (people)	190
Energy intensity		GJ/Total number of employees (people)	9.1105
Gasoline usage	Xiamen Factory	Liter	1,760.0500
Gasonne usage		GJ	317.5673
Electricity usage		kWh per year	1,224,286
Electricity usage		GJ	4,407.4296
Total energy usage		GJ	4,724.9969
Metric value specific to the organization		Total number of employees (people)	124
Energy intensity		GJ/Total number of employees (people)	38.1048

Note:

- 1. This table provides statistics on the energy usage of the Taipei headquarters and the Xiamen factory. It includes the use of both gasoline and electricity.
- 2. Heat value of electricity is converted at 1 kWh=0.0036GJ.
- 3. The conversion coefficients used by the Taipei Headquarters are based on the EPA's Greenhouse Gas Emission Coefficient Management Table version 6.0.4. The calorific values used are 7,800 kcal/L for gasoline, 8,400 kcal/L for diesel, and 8,000 kcal/m3 for natural gas. The conversions used are 1 kcal = 4.184 KJ and 1 GJ = 1,000,000 KJ.
- 4. The conversion coefficients used in the Xiamen factory are based on the GBT 2589-2020 General Rules for Calculation of the Comprehensive Energy Consumption. The values used are: 43,124 kcal/L for gasoline, 42,705 kcal/L for diesel, 1 kcal = 4.184 KJ, and 1 GJ = 1,000,000 KJ.

Energy-Saving Achievements

302-4&302-5&305-5

As a global citizen, Clientron has a responsibility to design and produce information products that meet safety standards, and aim to minimize the environmental impact during the manufacturing process. Besides taking proactive measures to reduce energy consumption and greenhouse gas emissions. For the environmental protection measures, we put more focus on the manufacturing and service processes, aiming to implement the environmental protection principles of "Full utilization, waste recycling, and circular reuse". As a manufacturer designing and manufacturing intelligent industrial computer platform solutions, we actively improve the pollutants generated during research, development, and production, based on the principle of pollution prevention. We are committed to adhering to relevant environmental protection regulations, implementing control measures to ensure compliance with environmental protection requirements. We also focus on recycling PCBs, tin slag, waste batteries, and other waste materials to achieve our pollution prevention objectives. We will make full use of recycling to reduce waste of resources and protect our limited resources. Provide employees with appropriate environmental protection training and encourage their participation in government environmental protection initiatives to raise their environmental protection awareness. We will enhance communication with our raw material suppliers and outsourcing partners to co-develop pollution-free products.

Clientron actively responds to the national energy-saving goals, continuously investing in various energy-saving measures and equipment for carbon reduction, pollution reduction, and reusing. We actively adhere to regulations to ensure environmental safety. Within the company, we have implemented a resource sorting and recycling system. We have also effectively utilized energy through air-conditioning control, optimized the energy management E-system platform, conducted a comprehensive energy survey to ensure proper utilization of each energy source. We plan to complete the ISO 50001 energy management system platform and set performance indicators for equipment at the Taipei headquarters and Xiamen factory by 2024. I hope that through energy platform management, we can uncover more opportunities to improve energy efficiency and reduce carbon emissions, and make a greater contribution to environmental protection. Thanks to the diligent efforts of our colleagues, the Taipei headquarters' electricity consumption in 2023 decreased by 8.69% compared to 2022, a reduction of 44,270 kWh and 24.115 tonnes of CO₂e.

Additionally, the lighting in the first and third-floor manufacturing workshops of the Xiamen Factory was replaced with LED lights, a total of 620 lamps. This saves 12.4W of electricity per hour and can save 25,800 kWh per year. At the same time, the traditional screw air compressor was replaced with a permanent magnet two-stage variable-frequency air compressor, which is estimated to save 100,000 kWh of power per year.

The energy-saving products manufactured by our company use low-power electronic components and feature a thin client design without cooling fans. According to statistics, these products saved approximately 2,400 MJ of energy in 2023. Our product consumes approximately 61.22% less energy than traditional desktop computers. This energy-efficient design helps reduce energy consumption, aligning with the company's commitment to environmental protection and sustainability. We believe that through ongoing innovation and effort, we can contribute to environmental protection while also offering our customers superior choices. Helping customers maintain the environment while using the product, and develop a sustainable lifestyle. Clientron's goal is to jointly build a sustainable living and working environment, to protect the earth we inhabit.

5.2 Greenhouse Gas Emissions Management

305-1	Direct (Scope 1) greenhouse gas emissions
305-2	Energy indirect (Scope 2) greenhouse gas emissions
305-3	Other indirect (Scope 3) greenhouse gas emissions
305-4	Greenhouse gas emission intensity
305-6	Emissions of ozone-depleting substances (ODS)
305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other notable gas emissions

305-1&305-2&305-4

Clientron has conducted a basic greenhouse gas inventory for its organization. This involved identifying emission sources, establishing activity intensity data, and collecting emission data in order to calculate the greenhouse gas emissions. In 2023, we passed and introduced ISO 14064-1 for voluntary greenhouse gas inventory, with the goal of improving our energy usage and steadily reducing our greenhouse gas emissions. As the company's headquarters in Taipei and the factory in Xiamen only use electricity as an energy source, the total greenhouse gas emissions are calculated within the scope of indirect greenhouse gas emissions, resulting in only Scope 2 greenhouse gas emissions.

Clientron has pledged to reduce its greenhouse gas emissions, thereby supporting the company's sustainable development. Greenhouse gas emissions not only impact the climate, but also directly affect the Earth's ecological environment. Therefore, in order to protect the Earth and our future living environment, we will work to improve energy efficiency, reduce the environmental impact of greenhouse gas, maintain ecological balance, and promote green development. We aspire to contribute to the creation of a healthier and cleaner future.

Statistics on greenhouse gas emissions			
Region	Item	2023	
	Scope 1: Direct greenhouse gas emissions (tonnes of CO ₂ e)	18.1911	
Taipei	Scope 2: Indirect greenhouse gas emissions (tonnes of CO₂e)	235.2314	
Headquarters	Total gas emissions = Scope 1 + Scope 2 (tonnes of CO ₂ e)	253.4225	
	Greenhouse gas emission intensity (tonnes of CO₂e/total number of employees (190 people))	1.33	
Xiamen Factory	Scope 1: Direct greenhouse gas emissions (tonnes of CO ₂ e)	4.1488	
	Scope 2: Indirect greenhouse gas emissions (tonnes of CO ₂ e)	969.7569	
	Total gas emissions = Scope 1 + Scope 2 (tonnes of CO ₂ e)	973.9057	
	Greenhouse gas emission intensity (tonnes of CO₂e/total number of employees (124 people))	7.85	

Note

- 1. This table provides the greenhouse gas emissions data (tonnes of CO_2e) for the Taipei headquarters and the Xiamen factory.
- 2. Types of greenhouse gas emissions: Carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), sulfur hexafluoride (SF₆), and nitrogen trifluoride (NF₃).
- 3. Scope 1: Calculate emissions from mobile sources (gasoline for vehicles), as well as fugitive emissions from sources (like fire extinguishers, refrigerant in cooling equipment, and methane from septic tanks).
- 4. Scope 2 are those associated with the energy sources used, such as purchased electricity. The electricity carbon emission factor announced by the Energy Administration, Ministry of Economic Affairs in 2023 was 0.495 kgCO₂e/kWh.
- 5. Scope 2 are those associated with the energy sources used, such as purchased electricity. The power grid emissions factor for eastern China in 2023 was 0.7921 kgCO₂e/kWh.

5.3 Water Resources Management

303-1	The influence of shared water resources on each other
303-2	Management of impacts related to water discharge
303-3	Water intake
303-4	Water discharge
303-5	Water consumption

Water Management

303-1&303-3&303-4&303-5

The use and management of water resources has become a critical issue that companies cannot afford to overlook in their operations. As industrialization has accelerated, water resources are facing formidable challenges, such as declining water levels, deteriorating water quality, and ecosystem damage. Water resource demand is steadily increasing, so companies must implement effective water resource management. For water resource management, in accordance with the ISO 14001 environmental management system, Clientron enhances the management of water use and water resources. To showcase our steadfast commitment to environmental protection to our stakeholders, we will continue to manage water resources and exhibit our sense of accountability towards the environment.

The Clientron factory and office use tap water as their water source, and due to the nature of the industry, they only discharge general domestic wastewater. The company's headquarters are located in Xizhi District, New Taipei City, with the Feitsui Reservoir as its primary water source. The Xiamen plant is situated in the northern industrial area of Jimei District, Xiamen City, and draws water from the Bantou Reservoir. The water resource risk assessment tool indicates that the water resource risk in our region is at a medium-low level. We have long focused on water resource conservation and environmental protection, and are dedicated to implementing water conservation initiatives. Begin by thoroughly implementing water conservation in everyday life, and also actively improve water consumption in the manufacturing process, in order to maximize the utilization of water resources.

The Clientron's Taipei Headquarters is located within an office building, which is for household water use, so there is no need to undertake wastewater management operations. The use of water resources adheres to the relevant regulations established by the office park management committee. The Xiamen factory is a production and manufacturing facility, and we will focus on implementing water-saving initiatives. In 2023, our water consumption was 5.71 million liters, a 36% reduction from 9.06 million liters in 2022. This reflects our ongoing efforts and achievements in water conservation. In the future, we will continue to strengthen water resource management, develop more comprehensive water conservation plans, and do our utmost to protect water resources, ensuring that future generations can continue to enjoy clean water sources.

Water usage at the Taipei headquarters of Clientron in 2023				
Year	2023			
Water intake (in millions of liters)	1.51			
Water discharge (in millions of liters)	1.51			
Water consumption (in millions of liters)	1.51			
Metric value specific to the organization (Unit)	Total number of employees			

Metric value specific to the organization	190	
Water usage intensity	0.008	

Note:

- 1. Water consumption equals water intake minus water discharge.
- 2. The water recycling and reuse rate is calculated as the factory's internal recirculation water divided by the sum of the water intake and the factory's internal recirculation water, multiplied by 100%.
- 3. The calculation method for water usage intensity is: Water intake (in million liters) divided by metric value specific to the organization.

Note: 127,142 degrees multiplied by 9 divided by 757 equals 1,511.6 degrees

Water usage at Xiamen factory of Clientron in 2023				
Year	2023			
Water intake (in millions of liters)	5.71			
Water discharge (in millions of liters)	5.71			
Water consumption (in millions of liters)	5.71			
Metric value specific to the organization (Unit)	Total number of employees			
Metric value specific to the organization	124			
Water usage intensity	0.046			

Note:

- 1. Water consumption equals water intake minus water discharge.
- 2. The water recycling and reuse rate is calculated as the factory's internal recirculation water divided by the sum of the water intake and the factory's internal recirculation water, multiplied by 100%.
- 3.The calculation method for water usage intensity is: Water intake (in million liters) divided by metric value specific to the organization.

Wastewater Discharge Conditions

303-2

Clientron is dedicated to environmental protection and sustainable development. The company actively monitors and manages the wastewater and water quality produced through its operations. We are deeply aware that water is the Earth's most precious resource, playing an essential role in our lives. Implementing effective control over water quality can increase the utilization rate of water intake, reduce consumption in the production process, improve the product qualification rate, and achieve a win-win situation of sustainable environmental protection and long-term development. We will ensure that the use of water resources not only meets current needs, but also preserves a beautiful living environment. Protecting our water resources is a responsibility we all share. Let's work together to safeguard this precious resource that we are fortunate to have.

The water quality testing results for the Xiamen Factory in 2023 are as shown in the table below. The factory's wastewater discharge for the year was 5.71 million liters, and the test results indicate that the discharged wastewater were lower than the emission standards for all parameters. These data demonstrate that our wastewater management system is able to effectively treat and reduce the discharge of pollutants, ensuring that the wastewater we release meets environmental protection standards. Clientron is committed to complying with local environmental protection regulations and standards, while also making every effort to minimize the environmental impact of our production activities. We will continue to optimize our production process in order to achieve a higher standard of environmentally sustainable protection.

Wastewater Discharge Standards and Monitoring Values for Xiamen Factory in 2023					
Examination item	Discharge standards (ppm)	Annual average monitoring value (ppm)			
PH	9.00	6.90			
SS	400.00	40.00			
COD	500.00	95.00			
BOD5	300.00	23.50			
Ammonia nitrogen	45.00	29.10			
Vegetable and animal oils	100.00	0.07			

5.4 Material Management

301-1	The weight or volume of the materials used
301-2	Using recycled and reused materials
301-3	Recycled products and their packaging materials

Raw Material

301-1

The resources used by Clientron in its operations include both renewable and non-renewable materials, with the main raw materials being aluminum, iron, plastics, electronic components, and paper. We adhere to the ISO 14001 management cycle and risk assessment, focusing on minimizing waste of raw materials, while also closely monitoring their usage. We aim to reduce the environmental impact through managing raw materials, promote the recycling of resources, and work to sustain the Earth's resources. Clientron is committed to reducing raw material waste and maximizing resource utilization. The company regularly and irregularly audits its raw material usage, working towards the goal of using low-carbon and sustainable resources. The raw materials and non-renewable materials consumed by our company are as shown in the table below:

2023 Clientron Materials Usage Statistics					
		Unit	: Kilogram		
Raw material name	Is it renewable	2023			
Aluminum		718.04			
Iron (SGCC)		1,526.25			
Plastic (ABS+PC)	Non-renewable	913.58			
Plastic (PC)		0.18			
Electronic components		572.12			
Paper	Renewable	1,491.85			

Note:

Renewable Raw Material

301-2

In 2023, Clientron produced 3,621 units of the N370 thin clients, utilizing recycled plastic pellets. During the manufacturing process, we have chosen to use renewable raw materials as a

^{1.} The materials include: Raw natural resources such as minerals, iron, wood, and plastic pellets; lubricating oils used in machinery, semi-finished parts or components; packaging materials.

^{2.}Non-renewable resources are those that cannot be easily replenished, such as metals, minerals, and oil, whereas renewable resources are those that can be replenished after being used.

key ingredient in order to reduce the demand on natural resources and lower the environmental burden. Statistical data shows that the total weight of recycled and reused materials used in the production of N370 thin clients in the year was approximately 913.58 kilograms, with each product using 252.30 grams of recycled and reused materials, which accounts for 24.5% of the total. This indicates that we have consciously incorporated the use of sustainable resources into our manufacturing process and integrated this principle into the production of our products. Through these efforts, we hope to achieve effective management of raw material resources and contribute to the sustainable development of resources.

5.5 Waste Management

306-1	Generation of waste and its significant associated impacts				
306-2	anagement of significant impacts related to waste				
306-3	Generation of waste				
306-4	Disposal and transfer of waste				
306-5	Direct disposal of waste				
306-3(2016)	Severe leak				

Waste Management

306-1&306-2

Clientron strictly manages the waste generated at each of its operational sites. The headquarters in Taiwan generates relatively less waste from manufacturing processes, mainly consisting of general office waste from daily activities. However, the Xiamen factory generates a relatively large amount of waste during the printed circuit board assembly (PCBA) process, accounting for 90% of the total waste. Of these waste, discarded printed circuit board edges make up 40%, while SMD component trays account for 50%. To effectively manage waste, our company strictly adheres to the relevant regulations set by the Xiamen Environmental Protection Bureau. We engage qualified waste disposal companies, such as Quanzhou Feilong Hongye Environmental Protection Industry Co., Ltd., Xiamen Huihong Environmental Resources Technology Co., Ltd., and Fujian Province Chuxin Environmental Protection Co., Ltd. All our partners have installed GPS tracking systems to ensure the proper handling of the waste.

To achieve the goals of a circular economy and waste reduction, we have taken concrete actions. The tin slag generated from wave soldering furnaces is chemically treated, melted, and reduced. The resulting molten tin is then cooled and solidified into tin blocks, which are reintroduced into the production cycle, enabling the reuse of waste. In addition to the measures mentioned above, Clientron is also actively pursuing other environmental protection initiatives, such as optimizing production processes to reduce waste, providing recommendations on source reduction and waste recycling technologies, and enhancing waste sorting and recycling and reusing efforts. We hope that through these efforts, we can effectively reduce the amount of waste generated, increase the recycling rate, do our part for environmental protection, and achieve the goal of sustainable development. We are committed to ensuring Clientron's reliable production operations continue on a sustainable path, as we work together to benefit society and create a green, clean environment.

306-3&306-4&306-5&306-3(2016)

The waste management model of Clientron is described as follows. In order to reduce the environmental impact of our operations and effectively manage waste, we follow the ISO 14001

Environmental Management System and relevant local regulations. We have our general industrial waste collected and processed by local environmental protection agencies and waste management companies. As of 2023, Clientron has not experienced any serious leakage incidents. The main hazardous wastes generated by our company are waste circuit board edges, waste oil, and used cleaning agent containers. Currently, the waste circuit board edges are professionally recycled and processed by "Quanzhou Feilong Hongye Environmental Protection Industry Co., Ltd." All of the company's hazardous waste is registered on the official website and handled by certified third-party contractors, in compliance with the Xiamen Environmental Protection Bureau's requirements. This management approach ensures that waste is disposed of in an environmentally responsible and safe manner, allowing us to both benefit economically and uphold our commitment to environmental protection.

Waste Generation and Handling Situation at the Xiamen Factory in 2023						
Components of waste composition	Hazardous/	Leaving				
Item	hazardous	Generation of waste (tonnes)	Subtotal	Processing method		
Waste circuit board edge		1.50	1.50	Incineration (including energy recovery)		
Waste oil		0.15				
Used cleaning agent containers	Harmful	Harmful 0.15 0.33	0.33	Incineration (excluding energy recovery)		
Cleaning cloth		0.03				
Used chemical containers		0.04	0.04	Prepared for reuse		
Activated carbon		0.28	0.28	Buried		
SMD parts tray		0.76	0.76	Incineration (including energy recovery)		
Electronic products	Harmless	0.65				
Cardboard box	1	1.80	3.95	Recycling and reusing		
Plastic		1.50				
Total 6.86						

Note:

The waste disposal represents the accumulated waste that will be processed in the next 1 - 2 years, rather than the amount of waste generated in 2023.

Appendix

Appendix 1: GRI Sustainability Reporting Standards (GRI Standards) Reference Table

Declaration of use	Clientron Corp. has referenced the information provided in the GRI Standards for the period from January 1, 2023 to December 31, 2023, in line with the GRI Standards.
Using the GRI 1	GRI 1: Foundation 2021
Applicable to GRI Sector Standard	n/a

GRI Standards category/topic	Number	GRI Standards disclosure content	Corresponding section	Page number	Abbreviated/ Note
1. Organizational and report	ing practices				
	2-1	Organization details	2.1 About Clientron		
	2-2	Entities included in corporate sustainability reporting	About this Report		
GRI 2 General Disclosures 2021	2-3	Reporting period, frequency, and contact person	About this Report		
2021	2-4	Information Restructuring	About this Report		
	2-5	External guarantee/confirmation	About this Report		
2. Activities and workers					
GRI 2 General Disclosures	2-6	Business operations, value chain, and other commercial relationships	4.1 Product Quality Management		
2021	2-7	Staff	3.1 Talent Development		
	2-8	Workers who are not employees	3.1 Talent Development		
3. Governance					
	2-9	Governance structure and makeup	2.2 Integrity in Governance		
	2-10	Nomination and selection of the highest governing entity	2.2 Integrity in Governance		
	2-11	Chairperson of the highest governing entity	2.2 Integrity in Governance		
	2-12	The highest governing entity's role in overseeing impact management	1.1 Clientron Moving Towards Sustainability		
	2-13	The person responsible for impact management	1.1 Clientron Moving Towards Sustainability		
GRI 2 General Disclosures	2-14	The highest governing entity's role in sustainability reporting	1.1 Clientron Moving Towards Sustainability		
2021	2-15	Conflict of interests	2.2 Integrity in Governance		
	2-16	Critical communication events	2.2 Integrity in Governance		
	2-17	Collective intelligence of the highest governing entity	2.2 Integrity in Governance		
	2-18	Performance evaluation of the highest governing entity	Not Applicable, So It Is Not Disclosed	-	Not applicable
	2-19	Compensation policy	2.2 Integrity in Governance		
	2-20	Compensation determination workflow	2.2 Integrity in Governance		
	2-21	Annual total compensation ratio	3.2 Employee Welfare		
4. Strategies, policies, and p	ractice	T	T		
	2-22	Declaration on Sustainable Development Strategy	A message from the General Manager		
	2-23	Policy commitments	2.2 Integrity in Governance		
	2-24	Embedding policy commitments	2.2 Integrity in Governance		
GRI 2 General Disclosures 2021	2-25	Procedures to remedy negative impacts	2.2 Integrity in Governance		
2021	2-26	Mechanisms for seeking advice and expressing concerns	2.4 Regulatory Compliance and Management		
	2-27	Regulatory Compliance	2.4 Regulatory Compliance and Management		
	2-28	Membership eligibility in industry associations	2.1 About Clientron		
5. Stakeholder engagement					
GRI 2 General Disclosures 2021	2-29	Stakeholder Engagement Strategy	1.2 Stakeholder Communication		
2-30		Collective agreement	3.2 Employee Welfare		
Guidelines for specific topic	s: 200 Series	(Economic topic)			
Economic performance		T		1	
GRI 201 Disclosure on Economic Performance 2016	201-1	The direct economic value generated and distributed by the organization	2.1 About Clientron		
	201-2	The financial impacts and other risks and opportunities arising from climate change	2.3 Climate Risk Emergency Preparedness		
1 0110111101100 2010	201-3	Defined benefit obligation and other retirement plans	3.2 Employee Welfare		
	201-4	Obtained from government financial support	2.1 About Clientron		

GRI Standards category/topic	Number	GRI Standards disclosure content Corresponding section		Page number	Abbreviated/ Note	
Market position						
GRI 202	202-1	The ratio of standard salaries for entry-level employees of different genders to the local minimum wage 3.2 Employee Welfare				
Disclosure on Market Presence 2016	202-2	The proportion of local residents employed in senior management team 3.1 Talent				
Indirect economic impact						
GRI 203	203-1	The development and impact of investments in and support services for infrastructure	Not disclosed	-	Not disclosed	
Disclosure on Indirect Economic Impacts 2016	203-2	Significant indirect economic impact	Not disclosed	-	Not disclosed	
Procurement practice						
GRI 204 Disclosure on Procurement Practices 2016	204-1	Percentage of procurement spending from local suppliers	4.2 Supply Chain Management			
Anti-corruption						
GRI 205	205-1	Operational sites that have undergone corruption risk assessments	2.4 Regulatory Compliance and Management			
Disclosure on Anti-corruption 2016	205-2	Communication and training on anti-corruption policies and procedures	2.4 Regulatory Compliance and Management			
	205-3	Confirmed cases of corruption and the actions taken in response	2.4 Regulatory Compliance and Management			
Anti-competitive practices						
GRI 206 Disclosure on Anti- competitive Behavior 2016	206-1	Legal actions against anti-competitive, anti-trust, and monopolistic practices	2.4 Regulatory Compliance and Management			
Guidelines for specific topic	s: 300 Series	(Environmental topic)				
Material						
GRI 301	301-1	The weight or volume of the materials used	5.4 Material Management			
Disclosure on Materials 2016.	301-2	Using recycled and reused materials	5.4 Material Management			
Energy	301-3	Recycled products and their packaging materials	-	-	Not applicable	
	302-1	Energy consumption within the organization	5.1 Energy Management			
GRI 302	302-2	Energy consumption from external sources	-		Information is difficult to obtain	
Disclosure on Energy 2016	302-3	Energy intensity	5.1 Energy Management			
	302-4	Decrease energy usage	5.1 Energy Management			
	302-5	Lower the energy requirements of products and services	5.1 Energy Management			
Water and discharged water	1					
GRI 303 Disclosure on Water and	303-1	The influence of shared water resources on each other	5.2 Water Resources Management			
Effluent Management 2018	303-2	Management of impacts related to water discharge	5.2 Water Resources Management			
	303-3	Water intake	5.2 Water Resources Management			
GRI 303 Disclosure on Water and	303-4	Water discharge	5.2 Water Resources			
Effluent 2018	303-5	Water consumption	Management 5.2 Water Resources			
		Trade concernation	Management			
Biodiversity	304-1	The organization's operational sites or their surrounding areas are located in environmentally protected areas or other areas of high biodiversity value	-	-	Our company's operational	
GRI 304 Disclosure on Biodiversity	304-2	Significant impact on biodiversity from activities, products, and services	-	-	sites are not located in any	
2016	304-3	Protected or rehabilitated habitat			national protected	
	304-4	Species listed in the IUCN Red List and national conservation registry that are impacted by operational activities in their habitats	-	-	areas or wildlife habitats	
Emissions			•		•	
	305-1	Direct (Scope 1) greenhouse gas emissions	5.3 Greenhouse Gas Emissions Management			
	305-2	Energy indirect (Scope 2) greenhouse gas emissions	5.3 Greenhouse Gas Emissions Management			
GRI 305	305-3	Other indirect (Scope 3) greenhouse gas emissions	-	-	Not applicable	
Disclosure on Emissions 2016	305-4	Greenhouse gas emission intensity	5.3 Greenhouse Gas Emissions Management			
	305-5	Reduction of greenhouse gas emissions	5.1 Energy Management			
	305-6	Emissions of ozone-depleting substances (ODS)	-	-	It does not use	
	305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other notable gas emissions	-	-	ozone- depleting	
<u> </u>		<u> </u>	I	1		

GRI Standards category/topic	Number	GRI Standards disclosure content	Corresponding section	Page number	Abbreviated/ Note
					substances (ODS), and there are no nitrogen oxide (NOx), sulfur oxide (SOx), or other significant gas emissions
Waste		T	T		1
GRI 306 Disclosure on Waste	306-1	Generation of waste and its significant associated impacts	5.5 Waste Management		
Management 2020	306-2	Management of significant impacts related to waste	5.5 Waste Management		
GRI 306	306-3	Generation of waste	5.5 Waste Management		
Disclosure on Waste 2020	306-4 306-5	Disposal and transfer of waste	5.5 Waste Management 5.5 Waste Management		
GRI 306 Disclosure on Effluents and Waste 2016	306-3	Direct disposal of waste Severe leak	5.5 Waste Management		
Supplier environmental Eva	luation	l	l.		L
GRI 308 Disclosure on Supplier	308-1	Use standard environmental criteria to screen new suppliers	4.2 Supply Chain Management		
Environmental Assessment 2016	308-2	The negative environmental impacts in the supply chain and the actions taken to address them	4.2 Supply Chain Management		
Guidelines for specific topic		(Social topic)			
Labor-Management relation	S	I	T		1
GRI 402 Disclosure on Labor/Management Relations 2016	402-1	The shortest notice period for operational changes	3.2 Employee Welfare		
Occupational safety and hea	alth		ı		T
	403-1	Occupational Safety and Health Management System	3.3 Workplace Health and Safety 3.3 Workplace Health and		
	403-2	Hazard identification, risk assessment, and accident investigation	Safety 3.3 Workplace Health and		
GRI 403 Disclosure on Occupational	403-3	Occupational health services Worker participation, consultation, and communication on	Safety 3.3 Workplace Health and		
Health and Safety Management 2018	403-4	occupational safety and health	Safety 3.3 Workplace Health and		
	403-5	Training for communication on occupational safety and health	Safety 3.3 Workplace Health and		
	403-6	Promoting the health of workers Preventing and mitigating the impact of occupational safety and	Safety 3.3 Workplace Health and		
	403-7	health issues directly related to business relationships Workers encompassed by the Occupational Safety and Health	Safety 3.3 Workplace Health and		
GRI 403	403-8	Management System	Safety 3.3 Workplace Health and		
Disclosure on Occupational Health and Safety 2018	403-9	Occupational injury	Safety 3.3 Workplace Health and		
	403-10	Occupational illness	Safety		
Workforce diversity and equ	ial opportunity	<i>(</i>	1		<u> </u>
GRI 405 Disclosure on Diversity and	405-1	Diversity in governing entity and among employees	3.1 Talent Development		
Equal Opportunity 2016	405-2	The ratio of basic salary and compensation between female and male	3.2 Employee Welfare		
Non-discrimination					<u> </u>
GRI 406 Disclosure on Non- discrimination 2016	406-1	Incident of discrimination and the corrective actions taken by the organization	2.4 Regulatory Compliance and Management		
Freedom of association and	collective bar	gaining	1		
GRI 407 Disclosure on Freedom of Association and Collective Bargaining 2016	407-1	Operations sites or suppliers that may face risks related to freedom of association and collective bargaining	2.4 Regulatory Compliance and Management		
Child labor			1	_	
GRI 408 Disclosure on Child Labor 2016	408-1	Major risk of child labor use in operation site and supplier	2.4 Regulatory Compliance and Management		
Forced or coerced labor		lo	laan ii a ii		Ι
GRI 409	409-1	Operation sites and suppliers with a high risk of forced and coerced labor incidents	2.4 Regulatory Compliance and Management		

GRI Standards category/topic	Number	GRI Standards disclosure content Corresponding section		Page number	Abbreviated/ Note
Disclosure on Forced or Compulsory Labor 2016					
Security practices					
GRI 410 Disclosure on Security Practices 2016	410-1	Security guard receive training on human rights policies or procedures	3.1 Talent Development		
Indigenous peoples' rights					
GRI 411 Disclosure on Rights of Indigenous Peoples 2016	411-1	There is incident of violation of indigenous rights	There is no incident of violation of indigenous rights		Not applicable
Local community					
GRI 413 Disclosure on Local	413-1	Engaging with the local community, conducting impact assessments, and operational activities of development plan	Not disclosed		Not disclosed
Communities 2016	413-2	Operational activities with a substantial real or potential negative impact on the local community	Not disclosed		Not disclosed
Supplier social evaluation					
GRI 414	414-1	Use standard social criteria to screen new suppliers	4.2 Supply Chain Management		
Disclosure on Supplier Social Assessment 2016	414-2	The negative social impacts in the supply chain and the actions taken to address them	4.2 Supply Chain Management		
Public policy		1	1		
GRI 415 Disclosure on Public Policy 2016	415-1	Political Contribution	Not disclosed	-	Not disclosed
Marketing and labeling					
	417-1	Requirements for product and service information and labeling	4.1 Product Quality Management		
GRI 417 Disclosure on Marketing and Labeling 2016	417-2	Incident of not following regulations on product and service information and labeling	4.1 Product Quality Management		
	417-3	Incident of not following regulations on marketing and communication	Not applicable, so it is not disclosed	-	Not applicable
Customer privacy					
GRI 418 Disclosure on Customer Privacy 2016	418-1	Confirmed complaints of violations of customer privacy or loss of customer data	4.1 Product Quality Management		

GRI Material Topics

GRI Number	Topic	GRI Sector Standard Ref. No.	Number	GRI Standards Disclosure Content	Corresponding section	Page number	Abbreviated/ Note
GRI 3: Material topic 2021	Management guidelines	-	3-1	The process of determining material topic	1.3 Identification of Material Topics		
GRI 3: Material topic 2021	Management guidelines	-	3-2	List of material topics	1.3 Identification of Material Topics		
				Material topic: Taxation			
GRI 3: Material topic 2021	Management guidelines	-	3-3	Material topic management	2.1 About Clientron		
		=	207-1	Taxation policy	2.1 About Clientron		
	Disclosure on Tax	-	207-2	Taxation Governance, Oversight, and Risk Management	2.1 About Clientron		
GRI 207	Management 2019	-	207-3	Stakeholder communication and management on tax- related matters	2.1 About Clientron		
		-	207-4	Country Report	2.1 About Clientron		
	•			Material topic: Employment relations		,	
GRI 3: Material topic 2021	Management guidelines	=	3-3	Material topic management	3.1 Talent Development		
	Disclosure on Labor/ GRI 401 Management Relations	=	401-1	New hires and departing employees	3.1 Talent Development		
GRI 401		=	401-2	Benefits offered to full-time employees (excluding casual or part-time employee)	3.2 Employee Welfare		
	Topic 2016	=	401-3	Maternity leave	3.2 Employee Welfare		
				Material topic: Training and education			
GRI 3: Material topic 2021	Management guidelines	-	3-3	Material topic management	3.1 Talent Development		
	Disclosure on	=	404-1	Average annual training hours per employee	3.1 Talent Development		
GRI 404	Training and Education	=	404-2	Program to enhance employee skills and provide transition support	3.1 Talent Development		
	Topic 2016	=	404-3	Percentage of employees who regularly undergo performance and career development reviews	3.1 Talent Development		
	•			Material topic: Product safety		,	
GRI 3: Material topic 2021	Management guidelines	-	3-3	Material topic management	4.1 Product Quality Management		
GRI 416	Disclosure on Customer	-	416-1	Evaluate the impact of product and service categories on health and safety	4.1 Product Quality Management		
OIN 410	Health and Safety 2016	-	416-2	Incident involving the violation of health and safety regulations for products and services	4.1 Product Quality Management		
				Material topic: Product lifecycle			
GRI 3: Material topic 2021	Management guidelines	-	3-3	Material topic management	4.1 Product Quality Management		
			1	1			

Appendix 2: TCFD Climate-related Financial Disclosures

Item	Corresponding section	Page number
Describe the oversight and governance by the board of directors and management regarding climate-related risks and opportunities.	2.3 Climate Risk Emergency Preparedness	
2. Describe how the identified climate-related risks and opportunities impact the company's operations, strategy, and financial performance over the short-term, midterm, and long-term.	2.3 Climate Risk Emergency Preparedness	
3. Describe the financial impacts of extreme climate events and actions taken to address them.	2.3 Climate Risk Emergency Preparedness	
4. Describe how the process of identifying, assessing and managing climate risks is integrated into the overall risk management system.	2.3 Climate Risk Emergency Preparedness	
5. When using scenario analysis to assess the resilience to climate change risks, the used scenarios, parameters, assumptions, analysis factors, and key financial impacts should be explained.	-	
6. If there is a plan in place to address climate-related risk management, please provide details on the plan's content, as well as the indicators and targets used to identify and manage both physical and transition risks.	-	
7. If using an internal carbon pricing system as a planning tool, the basis for setting the price should be explained.	-	
8. If climate-related targets have been set, please provide information on the activities covered, the scope of greenhouse gas emissions, the planning period, and the annual progress made. If carbon offsets or renewable energy certificates (RECs) are used to achieve the relevant targets, please explain the source and quantity of the carbon reduction credits or the number of renewable energy certificates (RECs).	-	
9. Greenhouse gas inventory and confirmation. (Tables 1-1 and 1-2)	5.3 Greenhouse Gas Emissions Management	

1-1 Greenhouse Gas Inventory and Confirmation

Company profile

- □ Companies with a capital of over NT\$10 billion, the steel industry, the cement industry
- Companies with a capital between NT\$5 and 10 billion
- Companies with a capital under NT\$5 billion

According to the requirements for listed companies' sustainable development roadmap, at least the following should be disclosed

- Parent company's individual inventory
- Consolidated financial report of subsidiaries inventory
- Parent company's individual confirmation
- □ Consolidated financial reporting of subsidiaries confirmation

1-1-1 Greenhouse Gas Inventory Data

Provide the greenhouse gas emissions (tonnes of CO₂e), the intensity (tonnes of CO₂e per million NTD), and the coverage of the data for the last two years.

•					
Site Item	Taipei Headquarters	Xiamen Factory			
Scope 1: Total gas emissions (tonnes of CO₂e)	18.1911	4.1488			
Scope 1: Intensity (tonnes of CO₂e per million NTD)	0.0271	0.0062			
Scope 2: Total gas emissions (tonnes of CO₂e)	235.2314	969.76			
Scope 2: Intensity (tonnes of CO₂e per million NTD)	0.3502	1.4436			

- Note 1: Direct emissions (Scope 1, i.e., direct emissions from sources owned or controlled by the company), energy indirect emissions (Scope 2, i.e., indirect emissions from the generation of purchased electricity, heat, or steam), and other indirect emissions (Scope 3, i.e., emissions that are a consequence of the activities of the company, which is not indirect emissions of energy, but occur from sources not owned or controlled by the company).
- Note 2: The scope of direct emissions and energy indirect emissions data should be handled according to the schedule specified in Article 4-1, Paragraph 2 of the "Regulations Governing the Preparation and Filing of Sustainability Reports by TWSE Listed Companies" (hereinafter referred as the Regulations). Other indirect emissions information may be voluntarily disclosed.
- Note 3: Greenhouse Gas Inventory Standard: ISO 14064-1 published by the International Organization for Standardization (ISO).
- Note 4: The greenhouse gas emissions intensity is calculated using the company's revenue of NT\$671.785 million as the basis.

1-1-2 Greenhouse Gas Confirmation Data

Scope of confirmation	2023 emissions (tonnes of CO ₂ e)		Verification institution	Explanation of the verification status	Verification opinion/ conclusion
	emissions		ISO 14064-3:2019 provides reasonable		
Taipei Headquarters	Scope 2: Indirect greenhouse gas emissions	235.2314	SGS Taiwan Limited	assurance for limited assurance/reasonable	Unreserved conclusion/ opinion
	Total	253.4225		assurance categories one and two	
	Scope 1: Direct greenhouse gas emissions		The second half of 2023		
Xiamen Factory	Scope 2: Indirect greenhouse gas emissions	969.7569	has been NA scheduled	NA	
	Total	973.9057	for verification		

- Note 1: It should be processed in accordance with the schedule specified in Article 4-1, Paragraph 3 of the Regulations.
- Note 2: The confirmation institution should comply with the sustainability report confirmation requirements set by the Taiwan Stock Exchange Corporation and the Taipei Exchange.
- Note 3: Please refer to the best practice examples on the website of the Corporate Governance Center of the Taiwan Stock Exchange Corporation for the relevant content.

1-2 Targets, Strategies, and Specific Action Plans for Greenhouse Gas Reduction

Company profile

- Companies with a capital of over NT\$10 billion, the steel industry, the cement industry
- Companies with a capital between NT\$5 and 10 billion
- Companies with a capital under NT\$5 billion

According to the requirements for listed companies' sustainable development roadmap, at least the following should be disclosed

- Reveal the reduction target, strategy, and specific action plan from the previous year in 2025
- Reveal the reduction target, strategy, and specific action plan from the previous year in 2026
- Reveal the reduction target, strategy, and specific action plan from the previous year in 2027

Strategy for greenhouse gas reduction

- 1. Save energy by turning off unnecessary power.
- 2. Replace energy-consuming equipment.
- 3. Implement the ISO 50001 energy management system.

Greenhouse gas reduction target

Short-term objective	Mid-term objective	Long-term objective
1. Carbon emissions will be reduced by	Carbon emissions will be reduced by	Achieve net-zero carbon emissions
3% in 2025.	10% in 2030.	by 2050.

Progress on achieving reduction targets in 2023

Energy and greenhouse gas emissions reduction

Since no greenhouse gas inventory was conducted in 2022, and the first inventory will be done in 2023, there is no baseline to compare reduction values.

2023 has been designated as the baseline year for greenhouse gas inventory, and it is anticipated that the progress in greenhouse gas emission reduction will be evaluated in 2024.

- Note 1: It should be processed in accordance with the schedule specified in Article 4-1, Paragraph 4 of the Regulations.
- Note 2: The baseline year should be the year in which the inventory survey is completed based on the consolidated financial reporting boundaries. For example, according to Paragraph 2 of Article 4-1 of the Regulations, companies with a capital of NT\$10 billion or more should complete the inventory survey of 2024 consolidated financial report by 2025, so the baseline year is 2024. If the company has completed the consolidated financial report inventory survey earlier, the earlier year can be used as the baseline year, and the data of the baseline year can be calculated based on the average value of a single year or multiple years.
- Note 3: Please refer to the best practice examples on the website of the Corporate Governance Center of the Taiwan Stock Exchange Corporation for the relevant content.

Appendix 3: SASB Sustainability Accounting Standards Reference Table

Industry sector: Technology and Communications/Hardware							
Reveal the topic	Indicator number	Disclosure indicator	Disclosure of information in 2023	Correspondence between report content sections	Page number		
Product Safety	TC-HW-230a.1	Methods for identifying and addressing product data security risks	Not applicable, as our company's production of thin client is a pure hardware product without any software installed that can be directly operated by users, there are no information security risks to identify or manage.	-			
Workforce Diversity and Inclusiveness	TC-HW-330a.1	The percentage of gender and racial/ethnic representation among (1) manager, (2) technician, and (3) all other employees	For details, please refer to the "Employee Profile".	3.1 Talent development			
	TC-HW-410a.1	Percentage of income-segmented products that contain IEC 62474 declarable substances	The products that comply with the IEC62474 standard make up 62.69% of the company's annual revenue.	4.1 Product Quality Management			
Product Lifecycle Management	TC-HW-410a.2	The percentage of products that meet the EPEAT registration or equivalent requirements (based on revenue)	Not yet eligible, not applicable.	-			
	TC-HW-410a.3	The percentage of products that meet ENERGY STAR® standard (based on revenue)	Energy Star-compliant products make up 62.69% of the company's annual revenue.	4.1 Product Quality Management			
	TC-HW-410a.4	Weight and percentage of discarded products and recycled electronic waste	Our products are intended for B2B customers, so they do not apply in this context.	-			
Supply chain	TC-HW-430a.1	The percentage of (a) all suppliers and (b) high-risk (conflict minerals) suppliers at the tier 1 that have passed the Responsible Business Alliance (RBA) Validated Audit Process (VAP) or a comparable process	Not applicable, scheduled to be implemented in 2025.	1			
Supply chain management	TC-HW-430a.2	The non-compliance rate of (1) the Responsible Business Alliance (RBA) Validated Audit Process (VAP) or equivalent procedure of tier 1 suppliers, and (2) the relevant corrective action rate for (a) priority non-conformities and (b) other non-conformities	Not applicable, scheduled to be implemented in 2025.	-			
Tracing the source of the raw materials	TC-HW-440a.1	Description of risk management measures for the use of key contentious raw materials	For details, please refer to the "Conflict-Free Mineral Declaration".	4.2 Supply chain management			

Number	Performance indicator	Disclosure of information in 2023	Corresponding section	Page number
TC-HW-000.A	Number of production units by product category	The Taipei headquarters estimates that it can produce 5,000 units of thin clients, 1,500 units of POS systems, and 4,000 units of automotive electronics products per month for the company. The Xiamen factory estimates that it can produce 19,253 units of finished goods for thin clients, 37,932 units of semi-finished goods, 3,222 units of semi-finished goods for POS systems, and 39,354 units of automotive electronics products annually.	4.1 Product Quality Management	
TC-HW-000.B	The area where the production equipment is located	The Taipei headquarters occupies an area of approximately 290 Taiwanese pings. The Xiamen factory occupies a site of 5,895.60 square meters and has a total built-up area of 13,935.94 square meters. It features a five-story building that houses both production facilities and office space, covering an area of 12,126 square meters.	4.1 Product Quality Management	
TC-HW-000.C	Percentage of production from self-owned facilities	All production work is conducted entirely within our own facilities.	4.1 Product Quality Management	

Appendix 4: Sustainable Disclosure Indicators of the Financial Supervisory Commission - Computer and Peripheral Equipment Industry

			= =		
Indicator	Indicator type	Unit	Annual disclosure of information	Corresponding section structure	Page number
Total energy consumption, percentage of purchased electricity, and renewable energy utilization rate	Quantification		In 2023, the total energy use was 1,674.78 GJ, with electricity consumption making up the entire amount, accounting for 100% of the total energy use. Our company does not utilize renewable energy.	5.1 Energy Management	
Total water intake and total water consumption	Quantification	Cubic meter (m³)	In 2023, the total water intake and total water consumption were both 5.710 cubic meters	5.2 Water Resources Management	
The weight of hazardous waste generated and the percentage of recycle	Quantification	Tonnes (t), percentage (%)	In 2023, the total amount of hazardous waste was 2.15 tonnes, of which used chemical containers that can be reused accounted for 1.86% of the total weight.	5.5 Waste management	
Explain the categories of occupational accidents, the number of incidents, and ratio	Quantification	Ratio (%), number	In 2023, there were no reported incidents of occupational injury or occupational diseases involving employees or non-employees during the 2023 reporting period.	3.3 Workplace Health and Safety	
Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1)	Quantification	Tonnes (t), percentage (%)	Our products are intended for B2B customers, so they do not apply in this context.	-	
Description of risk management associated with the use of critical materials	Qualification description	Not applicable	Clientron is committed to not supporting or using tin (Sn), tantalum (Ta), tungsten (W), and gold (Au) extracted from mines in the Democratic Republic of the Congo and its neighboring countries that are affected by armed conflict, illegal mining, and poor working conditions, also known as "conflict minerals". For details, please refer to the "Conflict-Free Mineral Declaration".	4.2 Supply chain management	
Total monetary losses due to legal proceedings related to the anti-competitive practices	Quantification	News on currency	No such incident occurred.	2.4 Regulatory compliance and management	
Main product output by product type	Quantification	product	finished goods for thin clients, 37,932 units of semi-finished goods, 3,222 units of semi- finished goods for POS systems, and 39,354 units of	4.1 Product Quality Management	
	Total energy consumption, percentage of purchased electricity, and renewable energy utilization rate Total water intake and total water consumption The weight of hazardous waste generated and the percentage of recycle Explain the categories of occupational accidents, the number of incidents, and ratio Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1) Description of risk management associated with the use of critical materials Total monetary losses due to legal proceedings related to the anti-competitive practices	Total energy consumption, percentage of purchased electricity, and renewable energy utilization rate Total water intake and total water consumption The weight of hazardous waste generated and the percentage of recycle Explain the categories of occupational accidents, the number of incidents, and ratio Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1) Description of risk management associated with the use of critical materials Total monetary losses due to legal proceedings related to the anti-competitive practices Main product output by Quantification Quantification Quantification Quantification	Total energy consumption, percentage of purchased electricity, and renewable energy utilization rate Total water intake and total water consumption The weight of hazardous waste generated and the percentage of recycle Explain the categories of occupational accidents, the number of incidents, and ratio Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1) Description of risk management associated with the use of critical materials Total monetary losses due to legal proceedings related to the anti-competitive practices Main product output by product type Quantification Gigajoules (GJ), percentage (%) Cubic meter (m³) Tonnes (t), percentage (%), number Ratio (%), number Tonnes (t), percentage (%) Cuantification Auantification Auantification Not applicable Source depends on the type of product	Total energy consumption, percentage of purchased electricity, and renewable energy utilization rate Quantification Quantification Cubic meter (m²) Total water intake and total water consumption The weight of hazardous waste generated and the percentage of recycle Explain the categories of occupational accidents, the number of incidents, and ratio Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1) Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling Cuantification Description of risk management associated with the use of critical materials Main product output by product type Total mentage of product bard of the anti-competitive practices Main product output by product type In 2023, the total water consumption were both 5.710 cubic meters (m²) have received and total water consumption were both 5.710 cubic meters (m²) have reported incidents of occupational injury or occ	Total energy consumption, percentage of purchased electricity, and renewable energy utilization rate Total water intake and total water consumption and the percentage of purchased electricity and renewable energy utilization rate Total water intake and total water consumption Total water intake and total water consumption Total water intake and total water consumption The weight of hazardous waste generated and the percentage of recycle Explain the categories of occupational accidents, the number of incidents, and ratio Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1) Disclosure of product lifecycle management The weight of discarded products and electronic waste, and the percentage of recycling (Note 1) Description of risk management associated with the use of critical materials Description of risk management associated with the use of critical materials Ouantification Description of risk management associated to the anti-competitive practices Ouantification of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product output by product type Ouantification on the type of product 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Note 1: It includes the sale of by-products or other recycling/processing, and relevant explanations should be provided.